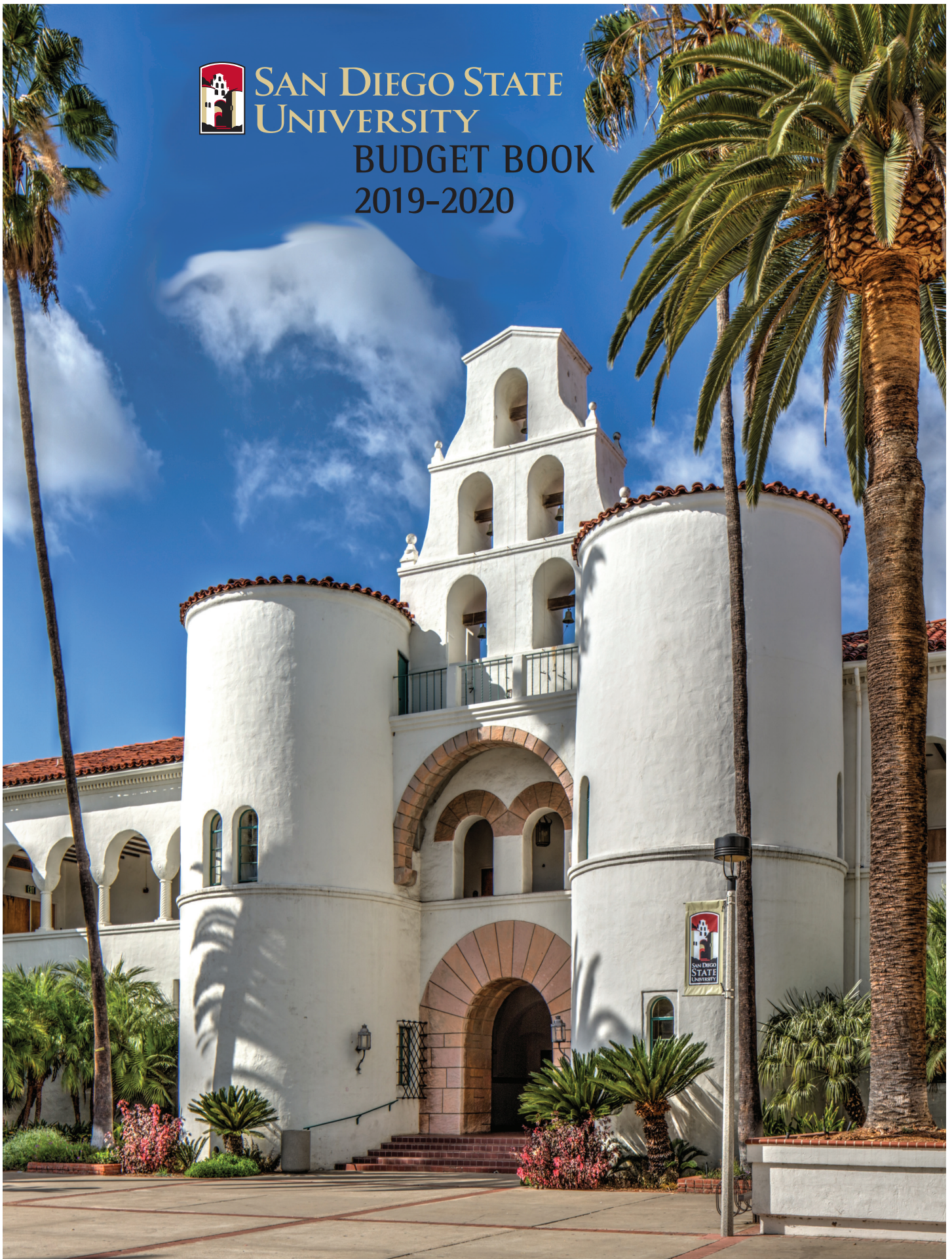




SAN DIEGO STATE
UNIVERSITY

BUDGET BOOK
2019-2020



San Diego State University

2019/2020 Budget

Table of Contents

	<u>PAGE</u>
UNIVERSITY BUDGET	1
UNIVERSITY BUDGET (INCLUDING AUXILIARY ORGANIZATIONS)	Chart 3
BUDGET CHARTS/GRAPHS	
UNIVERSITY BUDGET (EXCLUDING AUXILIARY ORGANIZATIONS)	Chart 4
UNIVERSITY BUDGET EXPENDITURES BY DIVISION	Chart 5
UNIVERSITY BUDGET BY CATEGORY OF EXPENSE	Chart 6
UNIVERSITY OPERATING FUND (UOF)	7
UOF BUDGET	Table 9
UOF BUDGET EXPENDITURES BY DIVISION	Chart 10
UOF BUDGET BY CATEGORY OF EXPENSE	Chart 11
UOF EXPENSE/BUDGET SUMMARY	Table 12
OFFICE OF THE PRESIDENT	13
DIVERSITY AND INNOVATION	18
ACADEMIC AFFAIRS	20
STUDENT AFFAIRS	50
BUSINESS & FINANCIAL AFFAIRS	62
ATHLETICS	74
KPBS	78
INFORMATION TECHNOLOGY	82
UNIVERSITY RELATIONS & DEVELOPMENT	86
INSTITUTIONAL	92
OTHER FUNDS	
LOTTERY	94
WORLD CAMPUS	94
HOUSING	94
PARKING FEES	95
PARKING FINES AND FORFEITURES	95
ENTERPRISE FUNDS	95
INTERNAL SERVICE FUNDS	95
ATHLETICS SELF-SUPPORT REVENUES	96
SPECIAL PROJECTS	96
FEDERAL WORK STUDY	96
SUPPLEMENTAL INFORMATION	
INDIV. ENROLLMENT (HEADCOUNT), FTES, AND AVG STUDENT LOAD	Chart 97
FINANCIAL AID & SCHOLARSHIPS SOURCES BY PROGRAM	Chart 98
FINANCIAL AID & SCHOLARSHIPS USES	Chart 99
AUXILIARY ORGANIZATIONS	
ASSOCIATED STUDENTS	100
AZTEC SHOPS	102
SDSU RESEARCH FOUNDATION	104
THE CAMPANILE FOUNDATION	105
UNIVERSITY FUNDS HELD AT SDSU RESEARCH FOUNDATION	106

University Budget

Overview

For Fiscal Year 2018/19, San Diego State University (SDSU) was allocated \$226.9 million in state General Fund appropriation and is budgeted to collect an additional \$180.7 million from tuition (net of tuition fee discounts) and fees and \$67.7 million from revenue-based fees (including the Student Success fee) and cost recovery revenues for a total University Operating Fund budget of \$475.3 million. Throughout the year, budget adjustments may occur due to changes in enrollment and the resulting changes in fee revenue, changes in revenue-based and cost recovery revenues, mid-year changes in appropriations, and supplemental allocations.

Other dedicated revenues include \$62.5 million from the Housing fund, \$16.6 million from the World Campus fund, \$2.5 million from the Lottery fund, \$7.9 million from Parking Fees, Fines & Forfeitures funds, \$38.1 million from Athletics Self-Support (IRA fees, ticket sales, corporate sponsorships and private donations), \$6.1 million from Special Projects (conference and project revenues), and \$1.4 million from Federal Work Study. Additional information about these revenues can be found in the “Other Funds” tab.

Additionally, SDSU has four non-profit auxiliary corporations with budgets as follows: Associated Students, \$28.3 million; Aztec Shops, \$73.9 million; The Campanile Foundation, \$42.2 million; and the SDSU Research Foundation, with an operating budget of \$32.2 million and restricted funds (including grants and contracts) of \$146.2 million. Additional budget information can be found in the “Auxiliary Organizations” tab.

SDSU administers Federal, State and University Financial Aid & Scholarship funds of approximately \$153.6 million in student awards. This includes amounts applied to tuition, fees, housing and \$53 million in direct disbursements to students.

Divisions:

The President is the University's Chief Executive Officer. The Office of the President is responsible for executive leadership and strategic planning and includes strategic communications and public affairs.

Diversity and Innovation is responsible for integrating matters of equity and inclusion into all aspects of university life including the center for inclusive excellence, faculty excellence, identify centers, interfaith affairs, regional affairs and structural engagement.

Academic Affairs is responsible for all instructional activity and academic support areas such as the library, enrollment services, graduate/research programs, and extended education programs for both the San Diego campus and the Imperial Valley campus.

Student Affairs is responsible for student support services including student life and leadership, financial aid and scholarships, career services, and residential education. Student health care is paid for by dedicated, mandatory health services and health facilities fees.

University Budget

Business & Financial Affairs is responsible for the financial, business and facility resources of the campus and provides support services including accounting and budgeting, procurement, human resources, public safety, parking services, environmental health, construction, facilities, and student housing.

Athletics is responsible for Division I-A athletic programs. A significant portion of the athletic budget comes from self-generated funds such as revenue from ticket sales, corporate sponsorships, and private donations.

KPBS operates KPBS TV and Radio, San Diego's public broadcasting stations, and reports to the President's Office. Although KPBS receives state funded support, the majority of its budget comes from self-generated sources administered by the SDSU Research Foundation, such as grants, membership fees and private donations.

Information Technology is responsible for the core information technology resources of the campus and provides support services including communications, computing, enterprise systems and information security.

University Relations and Development is responsible for the university's comprehensive campaign, fund raising, marketing and communications, alumni relations, annual giving, and governmental affairs.

Auxiliaries:

Associated Students manages programs and funds for the benefit of the university related to various student organizations, activities, and facilities including the Aztec Student Union, Aztec Recreation Center and Viejas Arena.

Aztec Shops manages commercial operations including food services, the campus bookstore, and some select housing properties for the benefit of the university.

SDSU Research Foundation manages funds related to the university's grants and contracts from federal and other sources. The SDSU Research Foundation also holds private contributions made to the public broadcasting stations, and provides financial support services to some university self-support entities.

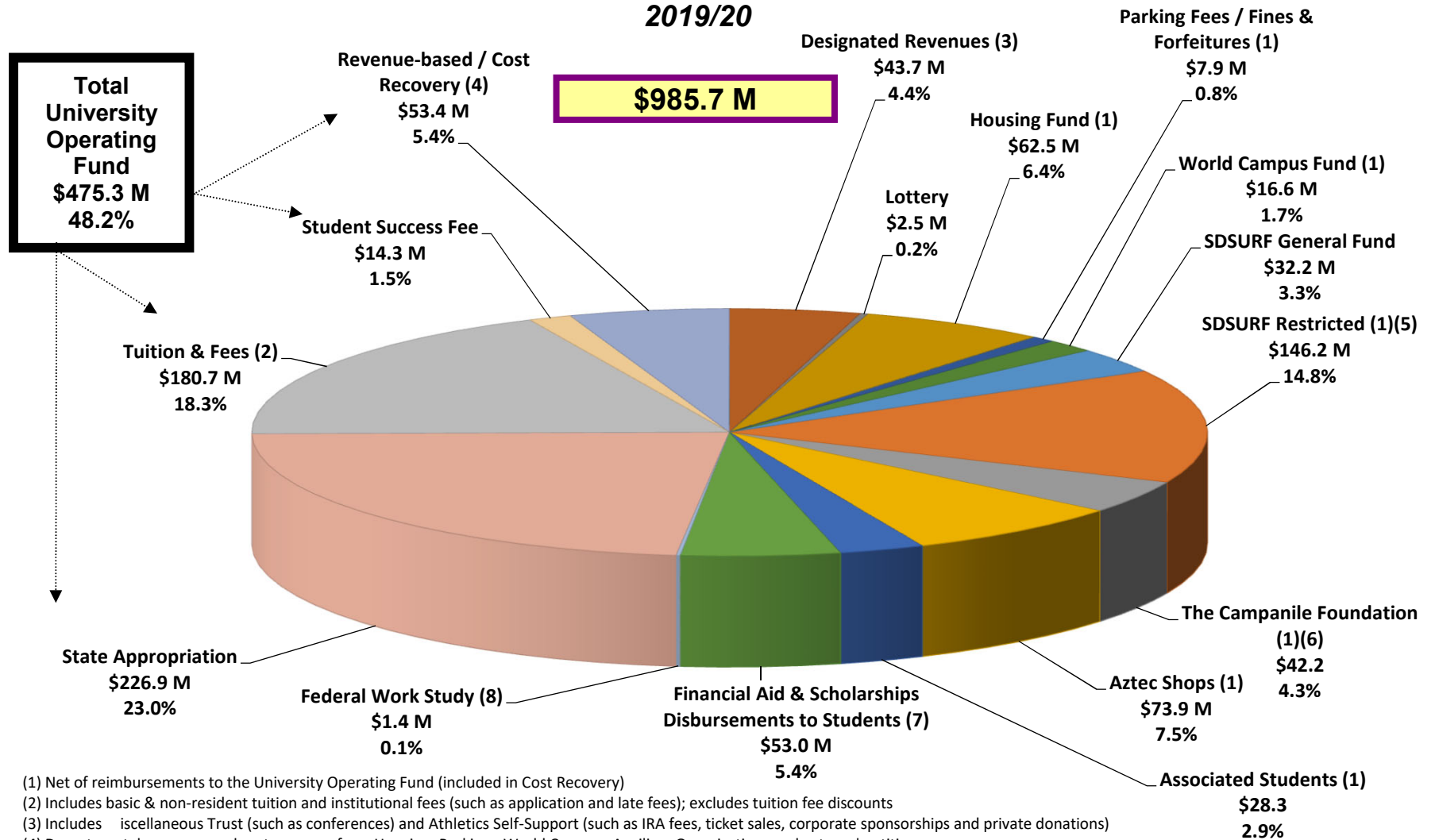
The Campanile Foundation receives, acknowledges, and manages contributions made to the university. In addition, The Campanile Foundation is responsible for management of the university's endowment of approximately \$302 million.

San Diego State University is committed to providing the university community with accurate and useful information about our budget. Please address any questions regarding the Fiscal Year 2019/20 Budget, or suggestions for improving this document, Budget and Finance at 619-594-6602 or e-mail: budget@sdsu.edu.

SAN DIEGO STATE UNIVERSITY

University Budget (Including Auxiliary Organizations)

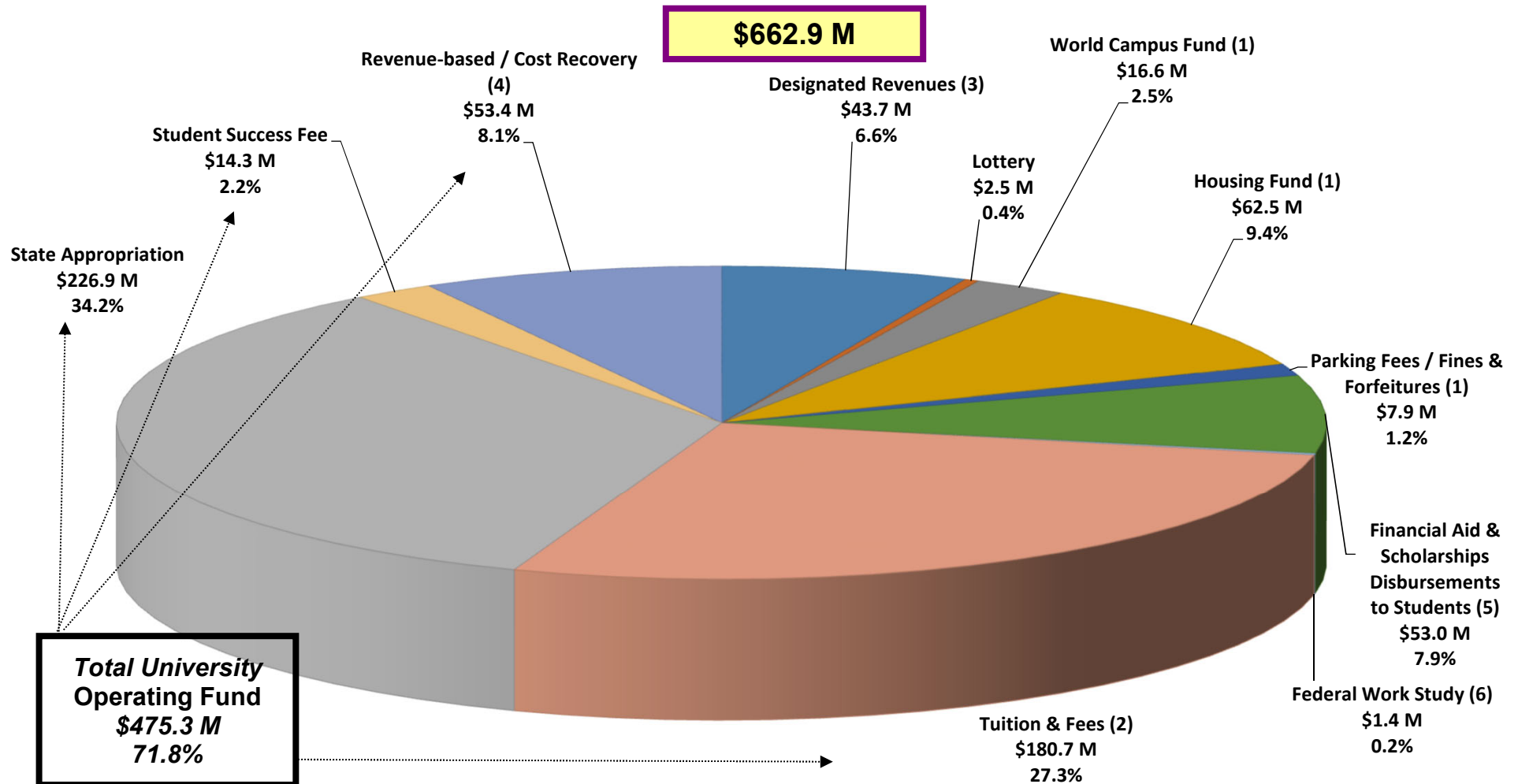
2019/20



SAN DIEGO STATE UNIVERSITY

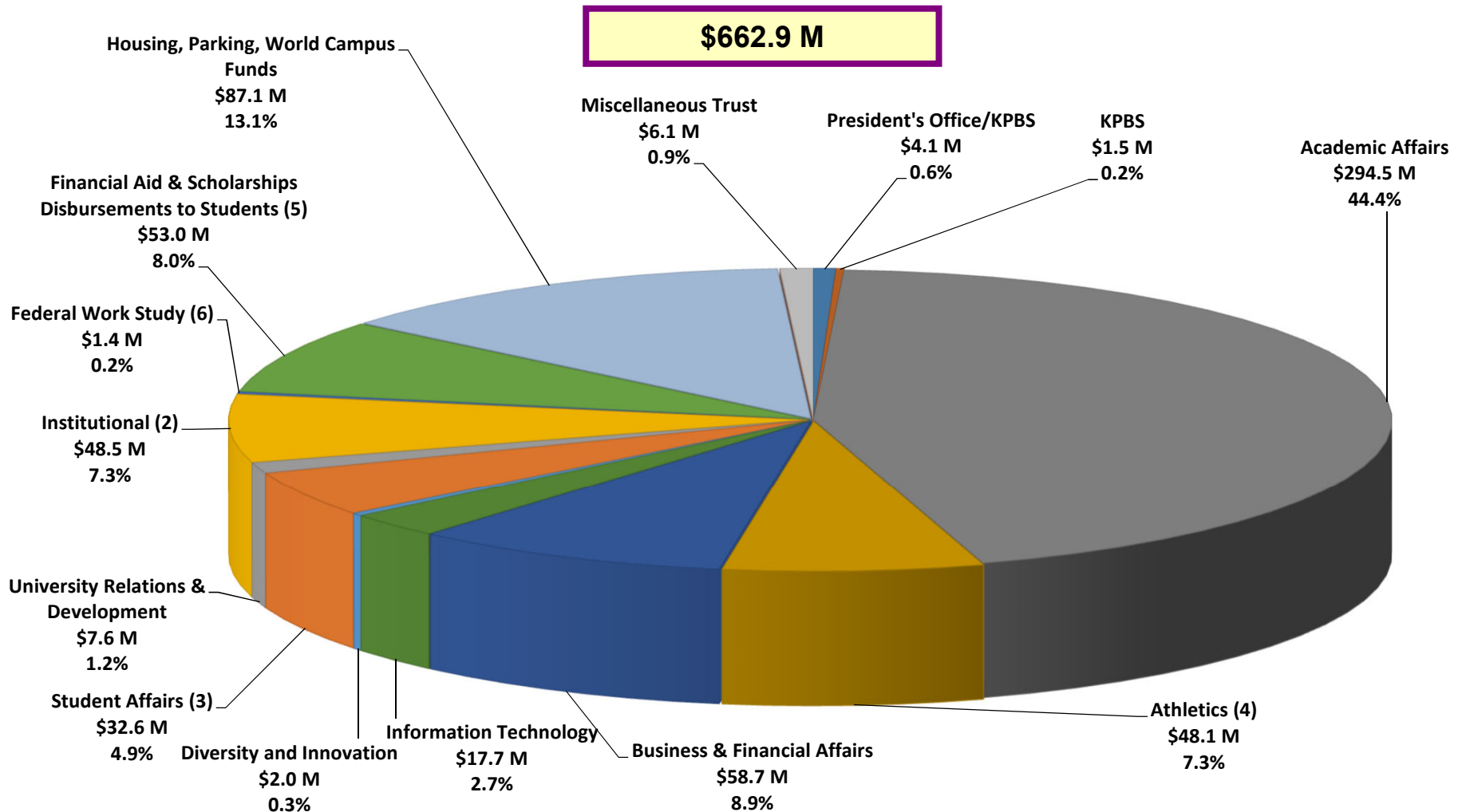
University Budget (Excluding Auxiliaries)

2019/20



- (1) Net of reimbursements to the University Operating Fund (included in Cost Recovery)
- (2) Includes basic & non-resident tuition and institutional fees (such as application and late fees); excludes tuition fee discounts (SUG waivers)
- (3) Includes Special Projects (such as conferences) and Athletics Self-Support (such as ticket sales, corporate sponsorships and private donations)
- (4) Departmental revenues and cost recovery from Housing, Parking, World Campus, Auxiliary Organizations and external entities
- (5) Excludes loans
- (6) Excludes campus match

SAN DIEGO STATE UNIVERSITY
University Budget (Excluding Auxiliaries)
Expenditures by Division ⁽¹⁾
2019/20



(1) Divisional totals include University Operating Fund (including Cost Recovery & Revenue-based) and Lottery budgets

(2) Includes institutional utilities, insurance premiums, unallocated compensation and University Operating Fund financial aid (Educational Opportunity Program, Grad Equity Grant, etc.); excludes State University Grant (tuition fee discount)

(3) Includes Health Services revenues

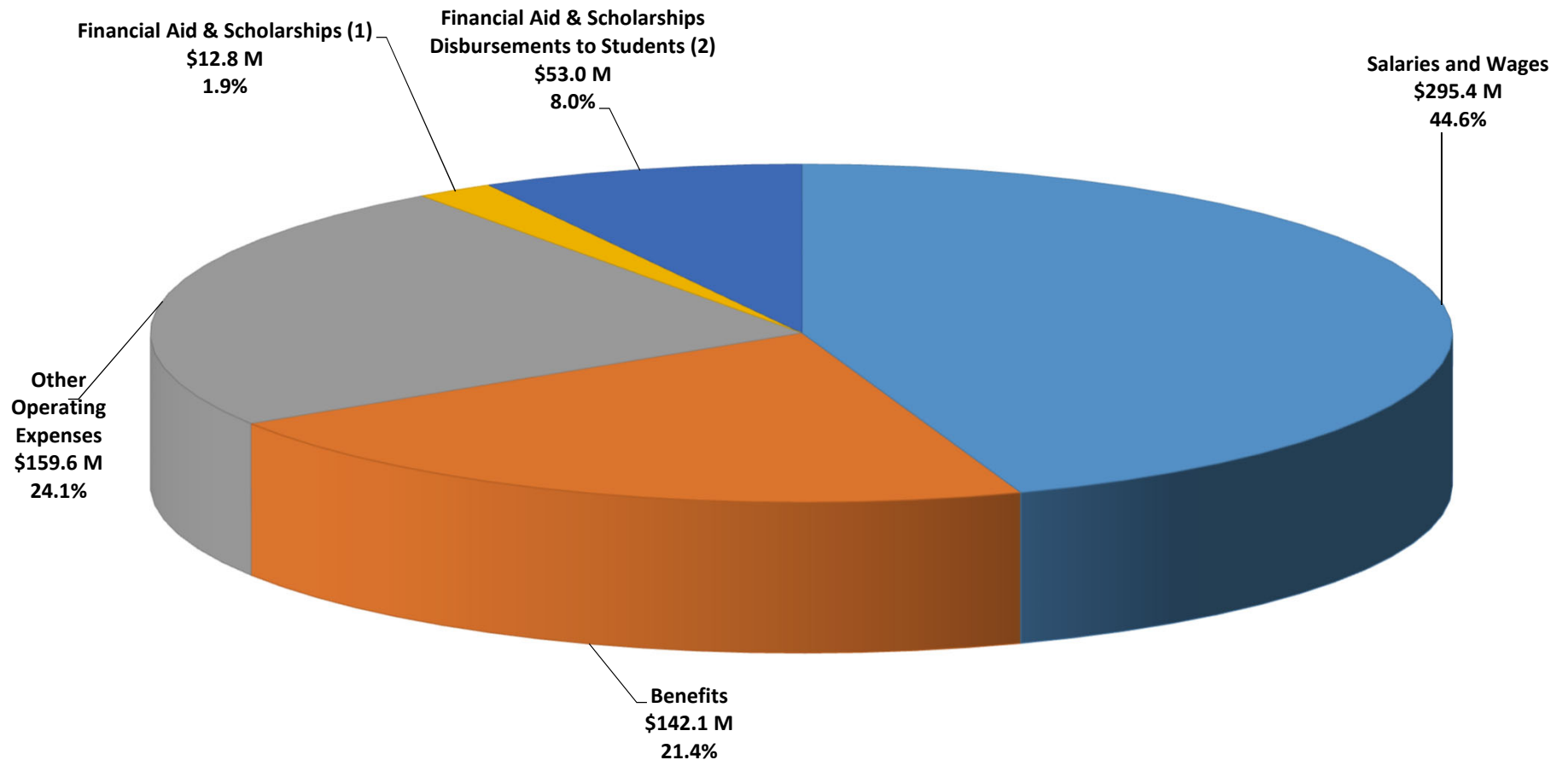
(4) Includes Self-Support revenues and Grant-in-Aid

(5) Excludes loans

(6) Excludes campus match

SAN DIEGO STATE UNIVERSITY
University Budget (Excluding Auxiliaries)
by Category of Expense
2019/20

\$662.9 M



(1) Includes University Operating Fund grants (Educational Opportunity Program, Graduate Equity, Doctoral of Physical Therapy, and Graduate Business Professional) and Athletics Grant-in-Aid; excludes State University Grant (tuition fee discount)

(2) Excludes loans

University Operating Fund

The University Operating Fund Budget presents the 2019/2020 budget allocations and 2018/2019 and 2017/2018 actual expenditures summarized by college/division.

San Diego State University receives its University Operating Fund support appropriation from the State of California by allocation from the California State University (CSU) Chancellor's Office. The allocation process for the 23 individual universities and the system office begins with a request from the CSU Chancellor and Trustees to the Department of Finance prior to December of each year. The Governor then determines the CSU funding to include in the Governor's Budget Request which is released in mid-January. This request then goes to the state legislature. In mid-May the Governor typically issues the "May Revise" which is a revision of the original budget based on the most current state revenue/expense projections. The legislature is required to return its version of the budget to the Governor for approval in June. The Governor has considerable power to veto individual items in the Budget before signing it into law for the state's fiscal year beginning July 1.

In 2019/20, San Diego State University's Operating Fund Budget is based upon the following:

Full-Time Equivalent Student (FTES)	32,304*
Individual Enrollment (Headcount)	37,936**
Student/Faculty Ratio	21.9:1
Custodial Square Footage	3,336,060

Basic Tuition Fee per Academic Year	<u>Undergraduate</u>	<u>Teacher Credential</u>	<u>Graduate/Post Baccalaureate</u>
Part time (Up to 6 units)	\$3,330	\$3,864	\$4,164
Regular (6.1 or more units)	\$5,742	\$6,660	\$7,176

* Includes Summer and is based on CSU Budget Letter 19-002 FTES target

** Includes Summer and is based on campus budgeted Headcount

FTES and headcount includes all students - undergraduate, graduate, resident, non-resident

University Operating Fund

For purposes of clarity and consistency with CSU budget categories, positions are grouped as described below:

<u>CATEGORY:</u>	<u>DESCRIPTION:</u>
<u>Academic Faculty</u>	Faculty, Teaching Associates, and Graduate Assistants
<u>Department Chair</u>	Department Chairs
<u>SSPAR/Assist Deans/Other</u>	Student Service Professional Academic Related, Assistant Deans for Student Affairs and other academic positions
<u>Librarians</u>	Librarians
<u>Management</u>	Management/Supervisory classifications (including Deans)
<u>Support Staff</u>	Includes all other positions
<u>Education Coordinators</u>	Education Coordinators
<u>Student Assistant</u>	All Student Assistant classifications
<u>Work Study</u>	On-campus work study classifications

In the University Operating Fund presentation, these three circumstances apply:

- The employee benefit budget is based on prior year actual expenditures and is subject to redistribution based on current year experience. This budget includes benefits for revenue-based positions.
- The 2019/20 compensation budget includes compensation adjustments (and associated benefits) for certain bargaining units but has not been fully distributed by employee at this time. Therefore, salaries and wages for each division are reflected at 2018/19 rates.
- The 30% divisional contribution to on-campus work-study expenditures is included in the divisional salary budget. The off-campus and on-campus 70% Federal work-study allocation and expenditure are not included in the UOF presentation. These expenditures occur directly in the work-study fund and are included as Federal Work Study (presented in the Other Funds section).

San Diego State University

University Operating Fund Budget

2019/2020 [1]

	Salaries / Wages	Benefits ^{[2][3]}	OEE	Total	% of Total
Office of the President	2,289,108	1,146,704	622,903	4,058,715	0.9%
Institutional	-	-	764,700	764,700	0.2%
Sub Total	2,289,108	1,146,704	1,387,603	4,823,415	1.0%
Academic Affairs	179,482,249	91,119,139	21,624,375	292,225,763	61.5%
Institutional	53,100	44,582	532,600	630,282	0.1%
Sub Total	179,535,349	91,163,721	22,156,975	292,856,045	61.6%
Student Affairs	10,984,877	5,895,540	2,988,274	19,868,691	4.2%
Health Services	7,481,294	4,137,289	1,078,146	12,696,729	2.7%
Institutional	-	-	56,900	56,900	0.0%
Sub Total	18,466,171	10,032,829	4,123,320	32,622,320	6.9%
Information Technology	9,705,440	5,040,724	2,964,053	17,710,217	3.7%
Institutional	310,464	-	1,952,996	2,263,460	0.5%
Sub Total	10,015,904	5,040,724	4,917,049	19,973,677	4.2%
Diversity and Innovation	1,321,634	523,541	174,016	2,019,191	0.4%
Institutional	-	-	-	-	0.0%
Sub Total	1,321,634	523,541	174,016	2,019,191	0.4%
Business and Financial Affairs	31,371,949	18,050,777	9,253,307	58,676,033	12.3%
Institutional	813,974	250,180	19,603,967	20,668,121	4.3%
Sub Total	32,185,923	18,300,957	28,857,274	79,344,154	16.7%
Athletics	3,141,999	7,293,160	-	10,435,159	2.2%
Institutional	-	-	292,463	292,463	0.1%
Sub Total	3,141,999	7,293,160	292,463	10,727,622	2.3%
KPBS	965,835	504,682	-	1,470,517	0.3%
Institutional	-	-	467,838	467,838	0.1%
Sub Total	965,835	504,682	467,838	1,938,355	0.4%
University Relations and Development	4,617,734	2,786,137	194,459	7,598,330	1.6%
Institutional	-	-	8,500	8,500	0.0%
Sub Total	4,617,734	2,786,137	202,959	7,606,830	1.6%
Sub Total	252,539,657	136,792,455	62,579,497	451,911,609	95.1%
Institutional	14,696,493	-	8,660,013	23,356,506	4.9%
Total	267,236,150	136,792,455	71,239,510	475,268,115	100.0%

[1] 2019/20 Initial (July) Budget includes UOF 1006-1026

[2] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense;
benefits are budgeted for self-support activities

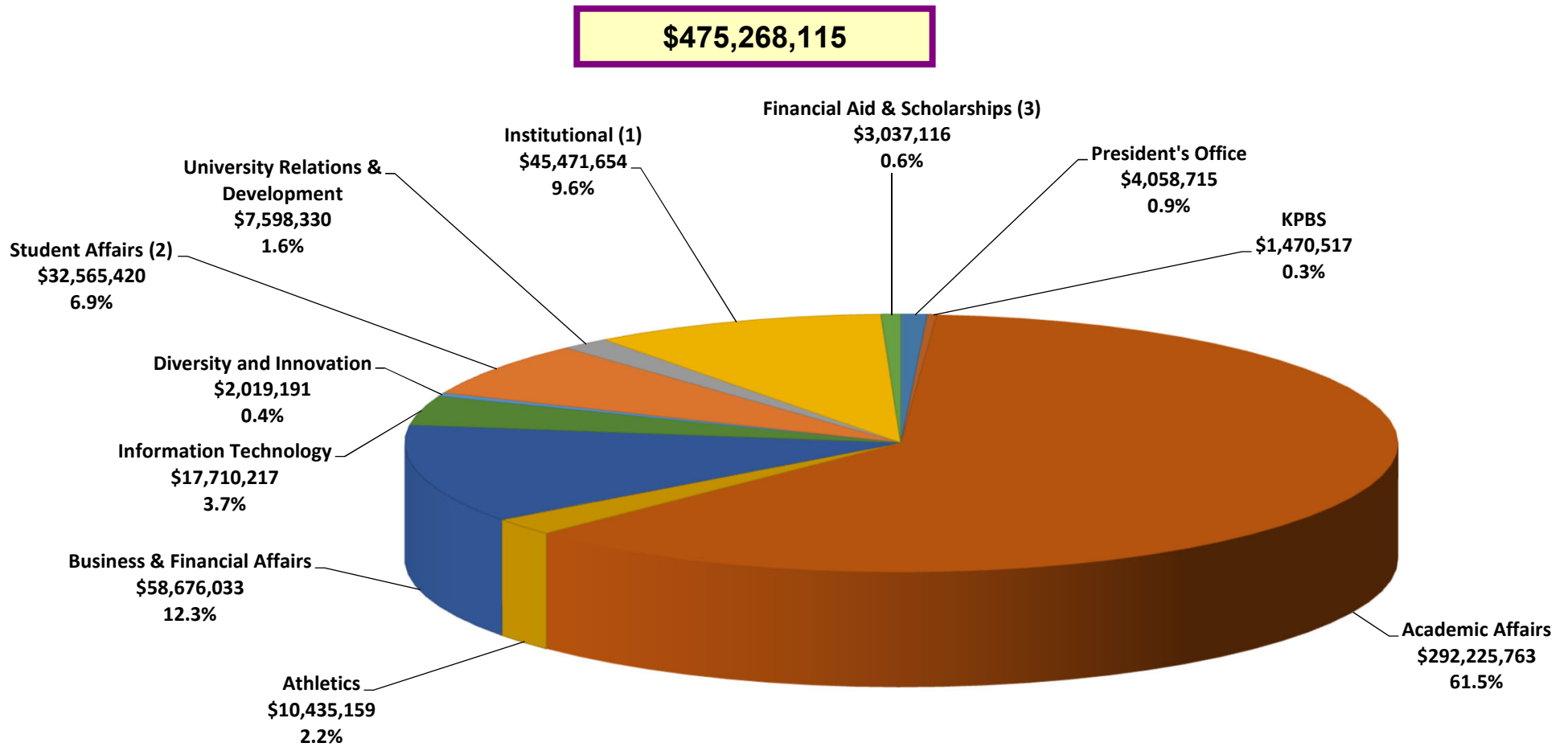
[3] Health Services includes benefits from UOF central pool and health fee revenues

SAN DIEGO STATE UNIVERSITY

University Operating Fund Budget

Expenditures by Division

2019/20



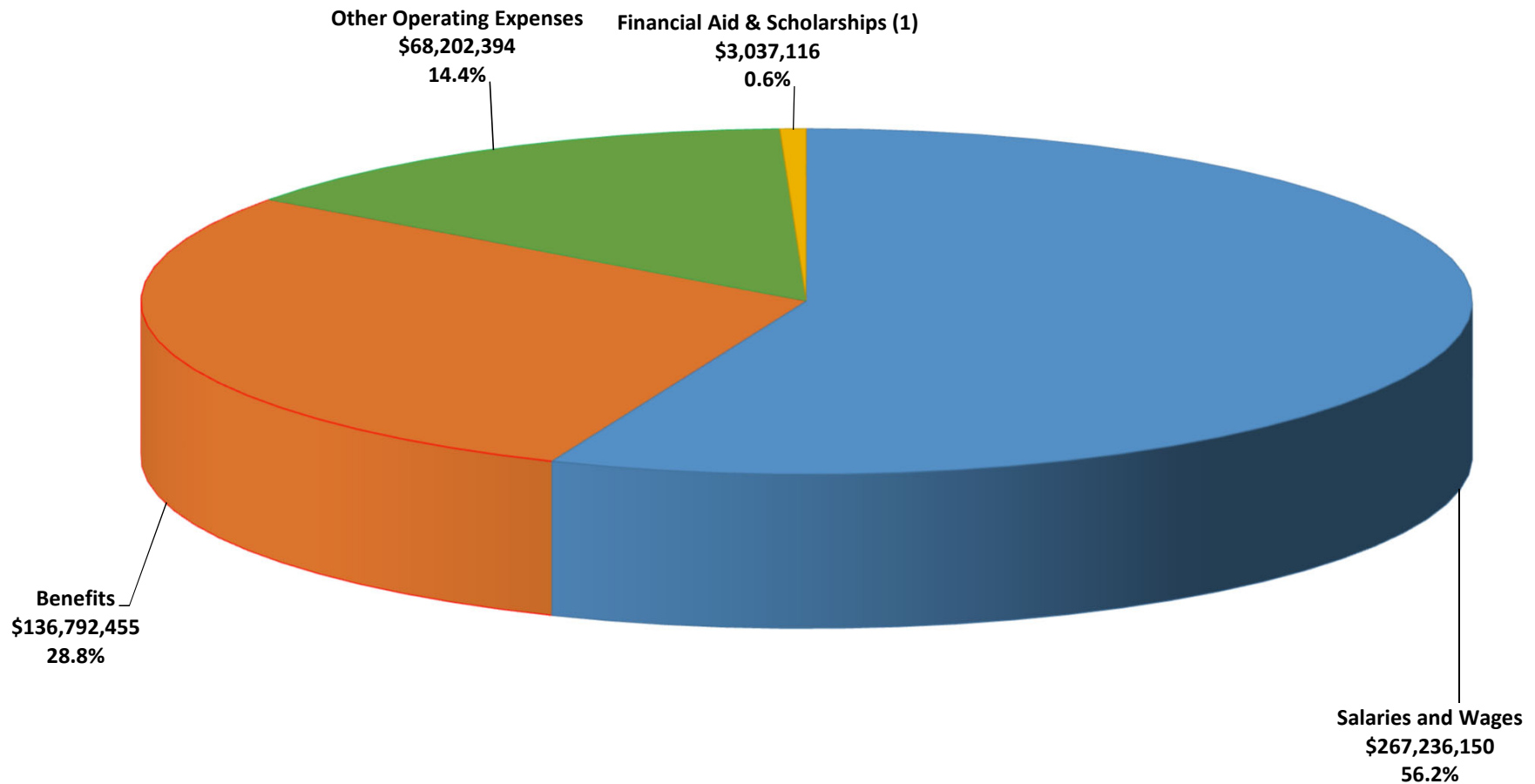
(1) Institutional utilities, insurance premiums, and unallocated compensation

(2) Includes Health Services revenues of \$10,500,000

(3) Includes Educational Opportunity Program Grant, Graduate Equity Grant, Doctoral of Physical Therapy Grant, Graduate Business Professional Grant; excludes State University Grant (tuition fee discounting), Education Doctoral Grant and Athletics Grant-in-Aid

SAN DIEGO STATE UNIVERSITY
University Operating Fund Budget
by Category of Expense
2019/20

\$475,268,115



(1) Includes Educational Opportunity Program Grant, Graduate Equity Grant, Doctoral of Physical Therapy Grant, Graduate Business Professional Grant; excludes State University Grant (tuition fee discounting), Education Doctoral Grant and Athletics Grant-in-Aid

San Diego State University

Expenditures by Division

2019/2020 [1]

	2017-18 ^[5] Actual	2018-19 ^{[1][2]} Actual	% Change	2019-20 Budget ^[2]				
	Expense	Expense	fm PY	Salaries / Wages	Benefits ^{[3][4]}	OEE	Total	% of Total
Office of the President	1,322,162	2,843,321	115.1%	2,289,108	1,146,704	622,903	4,058,715	0.9%
Academic Affairs	280,607,779	298,741,140	6.5%	179,482,249	91,119,139	21,624,375	292,225,763	61.5%
Student Affairs	19,615,386	21,310,983	8.6%	10,984,877	5,895,540	2,988,274	19,868,691	4.2%
Health Services	12,711,020	13,952,536	9.8%	7,481,294	4,137,289	1,078,146	12,696,729	2.7%
Information Technology	6,213,642	10,846,462	74.6%	9,705,440	5,040,724	2,964,053	17,710,217	3.7%
Diversity and Innovation	-	-	0.0%	1,321,634	523,541	174,016	2,019,191	0.4%
Business and Financial Affairs	61,714,419	60,849,639	-1.4%	31,371,949	18,050,777	9,253,307	58,676,033	12.3%
Athletics	9,618,570	11,558,384	20.2%	3,141,999	7,293,160	-	10,435,159	2.2%
KPBS	1,388,517	1,434,113	3.3%	965,835	504,682	-	1,470,517	0.3%
University Relations and Development	11,365,670	10,866,115	-4.4%	4,617,734	2,786,137	194,459	7,598,330	1.6%
Sub Total	404,557,164	432,402,692	6.9%	251,362,119	136,497,693	38,899,533	426,759,345	89.8%
Institutional	25,889,847	31,857,193	23.0%	15,874,031	294,762	32,339,977	48,508,770	10.2%
Total	430,447,011	464,259,885	29.9%	267,236,150	136,792,455	71,239,510	475,268,115	100.0%

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

[4] Health Services includes benefits from UOF central pool and health fee revenues

[5] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Office of the President

2019/2020 Budget Summary [1]

	2017-18 ^[5]	2018-19 ^{[1][2]}	2019-20 Budget ^{[1][2]}			
	Actual Expense	Actual Expense	Salaries / Wages	Benefits ^[3]	OEE	Total
Office of the President	1,322,162	1,488,395	883,300	734,584	297,245	1,915,129
Strategic Communications ^[4]	-	1,354,925	1,405,808	412,119	325,658	2,143,585
Sub Total	1,322,162	2,843,321	2,289,108	1,146,704	622,903	4,058,715
Institutional	673,256	688,449	-	-	764,700	764,700
Total	1,995,417	3,531,770	2,289,108	1,146,704	1,387,603	4,823,415

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense;
benefits are budgeted for self-support activities

[4] Strategic Communications was reorganized from University Relations and Development to the Office of the President effective 2018/19

[5] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Office of the President [1]

Summary

	<i>FY2019-20 Budget [2][3]</i>	<i>FY2018-19 Actual [2][3]</i>	<i>FY2017-18 Actual [4]</i>
<i>SALARIES</i>			
PRESIDENT	441,504	482,095	518,246
MANAGEMENT	969,852	736,239	179,478
SUPPORT STAFF	869,252	355,134	173,399
STUDENT ASSISTANT	8,000	11,581	4,538
OVERTIME	500	595	250
<i>TOTAL SALARIES</i>	<i>2,289,108</i>	<i>1,585,643</i>	<i>875,910</i>
<i>BENEFITS [5]</i>	<i>1,146,704</i>	<i>772,234</i>	<i>353,800</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>3,435,812</i>	<i>2,357,878</i>	<i>1,229,710</i>
<i>OPERATING EXPENSES</i>			
ACCREDITATION	0	10	0
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	44,493	0
COMMUNICATIONS	4,325	6,505	3,020
CONTRACTUAL SERVICES	225	56,177	10,230
COPIER	8,000	7,199	4,217
DUES, MEMBERSHIPS & SUBSCRIPTIONS	162,700	157,072	150,338
EQUIPMENT	10,400	15,586	11,631
FACILITIES REPAIRS & MAINTENANCE	8,000	49,831	41,357
HOSPITALITY	12,000	80,050	42,902
INFORMATION TECHNOLOGY	3,250	21,757	7,399
OTHER	0	1,747	0
POSTAGE & FREIGHT	18,400	18,511	1,800
RECRUITMENT & EMPLOYEE RELOCATION	0	12,384	0
REPROGRAPHICS	1,500	51,383	55,425
SERVICES	888,258	507,471	346,925
SERVICES FROM OTHER FUNDS/AGENCIES	1,000	1,063	4,595
SPACE RENT	0	29,500	30,000
SUPPLIES	191,000	36,521	24,164
TRAVEL	67,545	70,482	30,905
TRAINING & PROFESSIONAL DEVELOPMENT	11,000	6,150	800
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>1,387,603</i>	<i>1,173,892</i>	<i>765,707</i>
<i>TOTAL EXPENSES</i>	<i>4,823,415</i>	<i>3,531,770</i>	<i>1,995,417</i>

[1] Strategic Communications was reorganized from University Relations and Development to the Office of the President effective 2018/19

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Office of the President

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
PRESIDENT	441,504	482,095	518,246
MANAGEMENT	332,496	329,091	179,478
SUPPORT STAFF	100,800	108,645	160,473
STUDENT ASSISTANT	8,000	5,044	1,502
OVERTIME	500	61	250
<i>TOTAL SALARIES</i>	883,300	924,935	859,949
<i>BENEFITS [4]</i>	734,584	406,513	351,550
<i>SUBTOTAL PERSONAL SERVICES</i>	1,617,884	1,331,448	1,211,498
<i>OPERATING EXPENSES</i>			
ACCREDITATION	0	0	0
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	0	0
COMMUNICATIONS	4,325	3,563	3,020
CONTRACTUAL SERVICES	225	40,967	140
COPIER	5,000	4,910	4,217
DUES, MEMBERSHIPS & SUBSCRIPTIONS	9,000	6,573	7,491
EQUIPMENT	3,000	6,777	11,631
FACILITIES REPAIRS & MAINTENANCE	3,000	2,337	1,502
HOSPITALITY	12,000	2,252	0
INFORMATION TECHNOLOGY	3,250	3,623	7,399
POSTAGE & FREIGHT	400	107	324
RECRUITMENT & EMPLOYEE RELOCATION	0	12,209	0
REPROGRAPHICS	1,500	1,053	2,579
SERVICES	3,000	2,602	37,862
SERVICES FROM OTHER FUNDS/AGENCIES	1,000	663	2,676
SUPPLIES	178,000	3,143	2,176
TRAVEL	67,545	62,714	28,847
TRAINING & PROFESSIONAL DEVELOPMENT	6,000	3,455	800
<i>SUBTOTAL OPERATING EXPENSES</i>	297,245	156,947	110,663
<i>TOTAL EXPENSES</i>	1,915,129	1,488,395	1,322,162

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Strategic Communications [1]

	FY2019-20 Budget [2][3]	FY2018-19 Actual [2][3]	FY2017-18 Actual
SALARIES			
MANAGEMENT	637,356	407,148	0
SUPPORT STAFF	768,452	233,282	0
STUDENT ASSISTANT	0	2,988	0
OVERTIME	0	534	0
TOTAL SALARIES	1,405,808	643,951	0
BENEFITS [4]	412,119	363,515	0
SUBTOTAL PERSONAL SERVICES	1,817,927	1,007,466	0
OPERATING EXPENSES			
ACCREDITATION	0	10	0
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	44,493	0
COMMUNICATIONS	0	2,943	0
CONTRACTUAL SERVICES	0	0	0
COPIER	3,000	2,289	0
DUES, MEMBERSHIPS & SUBSCRIPTIONS	3,000	2,432	0
EQUIPMENT	7,400	8,809	0
FACILITIES REPAIRS & MAINTENANCE	5,000	4,690	0
HOSPITALITY	0	346	0
INFORMATION TECHNOLOGY	0	18,134	0
POSTAGE & FREIGHT	18,000	16,928	0
RECRUITMENT & EMPLOYEE RELOCATION	0	175	0
REPROGRAPHICS	0	0	0
SERVICES	281,258	229,629	0
SERVICES FROM OTHER FUNDS/AGENCIES	0	400	0
SUPPLIES	3,000	6,509	0
TRAVEL	0	6,977	0
TRAINING & PROFESSIONAL DEVELOPMENT	5,000	2,695	0
SUBTOTAL OPERATING EXPENSES	325,658	347,459	0
TOTAL EXPENSES	2,143,585	1,354,925	0

[1] Strategic Communications was reorganized from University Relations and Development to the Office of the President effective 2018/19

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Office of the President
INSTITUTIONAL

	FY2019-20	FY2018-19	FY2017-18
	Budget [1][2][3]	Actual [1][2]	Actual [4]
SALARIES			
SUPPORT STAFF	0	13,208	12,926
STUDENT ASSISTANT	0	3,549	3,036
TOTAL SALARIES	0	16,757	15,961
BENEFITS [5]	0	2,207	2,251
SUBTOTAL PERSONAL SERVICES	0	18,964	18,212
OPERATING EXPENSES			
CONTRACTUAL SERVICES	0	15,210	10,090
DUES, MEMBERSHIPS & SUBSCRIPTIONS	150,700	148,067	142,847
FACILITIES REPAIRS & MAINTENANCE	0	42,804	39,856
HOSPITALITY	0	77,453	42,902
OTHER	0	1,747	0
POSTAGE & FREIGHT	0	1,476	1,476
REPROGRAPHICS	0	50,330	52,846
SERVICES	604,000	275,240	309,063
SERVICES FROM OTHER FUNDS/AGENCIES	0	0	1,919
SPACE RENT	0	29,500	30,000
SUPPLIES	10,000	26,869	21,987
TRAVEL	0	790	2,058
SUBTOTAL OPERATING EXPENSES	764,700	669,485	655,044
TOTAL EXPENSES	764,700	688,449	673,256

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] Projected institutional budget services funds for Commencement and Community Relations

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Diversity And Innovation

2019/2020 Budget Summary [1]

	2017-18 Actual Expense	2018-19 ^{[1][2]} Actual Expense	2019-20 Budget ^{[1][2][4]}			
			Salaries / Wages	Benefits ^[3]	OEE	Total
Diversity And Innovation	-	-	1,321,634	523,541	174,016	2,019,191
Sub Total	-	-	1,321,634	523,541	174,016	2,019,191
Institutional	-	-	-	-	-	-
Total	-	-	1,321,634	523,541	174,016	2,019,191

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Division Of Diversity And Innovation was previously part of Academic Affairs and became its own division effective 2019/20

[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

[4] Diversity and Innovation was reorganized from Academic Affairs to a new division effective 2019/20 and also includes the reorganization of Cultural Centers from Student Affairs.

Diversity And Innovation ^[1]

	FY2019-20 Budget [1][2]	FY2018-19 Actual	FY2017-18 Actual
SALARIES			
ACADEMIC FACULTY	220,300	0	0
MANAGEMENT	390,604	0	0
SUPPORT STAFF	479,944	0	0
STUDENT ASSISTANT	230,786	0	0
TOTAL SALARIES	1,321,634	0	0
BENEFITS [3]	523,541	0	0
SUBTOTAL PERSONNEL SERVICES	1,845,175	0	0
OPERATING EXPENSES			
COMMUNICATIONS	5,130	0	0
CONTRACTUAL SERVICES	37,700	0	0
COPIER	8,520	0	0
DUES, MEMBERSHIPS & SUBSCRIPTIONS	150	0	0
HOSPITALITY	19,826	0	0
REPROGRAPHICS	3,450	0	0
SERVICES	500	0	0
SPACE RENT	69,240	0	0
SUPPLIES	15,500	0	0
TRAVEL	14,000	0	0
SUBTOTAL OPERATING EXPENSES	174,016	0	0
TOTAL EXPENSES	2,019,191	0	0

[1] Diversity and Innovation was reorganized from Academic Affairs to a new division effective 2019/20 and also includes the reorganization of Cultural Centers from Student Affairs.

[2] 2019/20 Initial (July) Budget includes UOF 1006-1026

[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Academic Affairs

2019/2020 Budget Summary [1]

	2017-18 ^[7]	2018-19 ^{[1][2]}	2019-20 Budget ^{[1][2]}			
	Actual Expense	Actual Expense	Salaries / Wages	Benefits ^[3]	OEE	Total
Office of the Provost	12,615,256	7,533,215	14,986,641	5,742,056	6,095,923	26,824,620
Office of Global Affairs [4][5]	536,740	382,729	1,326,404	622,737	450,595	2,399,736
College of Arts & Letters	48,815,170	51,582,511	33,500,492	17,203,950	867,582	51,572,024
Fowler College of Business	21,600,025	22,692,864	15,884,279	6,470,439	241,481	22,596,199
College of Education	19,988,751	21,722,398	12,404,110	6,338,834	737,839	19,480,783
College of Engineering	18,051,001	21,264,306	11,488,647	5,207,151	298,376	16,994,174
College of Health & Human Services	28,390,745	31,567,324	17,317,145	9,397,546	2,063,655	28,778,346
College of Professional Studies & Fine Arts	27,874,036	29,194,870	18,319,187	9,068,256	659,532	28,046,975
College of Sciences	52,948,398	59,272,228	31,348,371	18,096,947	1,271,936	50,717,254
College of Sciences - CSUPERB	1,438,615	1,380,785	471,748	252,437	640,208	1,364,393
Enrollment Services	16,175,447	16,653,225	7,021,809	4,024,527	1,064,415	12,110,751
Graduate and Research Affairs	3,839,236	4,554,112	1,881,627	1,382,082	2,474,351	5,738,060
Imperial Valley	8,169,262	8,833,986	5,258,158	2,935,813	353,924	8,547,895
Instructional Technology Services [6]	3,262,612	4,058,142	-	-	-	-
Library and Information Access	14,172,829	15,075,675	6,610,142	3,461,521	4,220,611	14,292,274
Senate	103,075	103,175	49,440	26,781	1,082	77,303
Academic Engagement & Student Achievement	2,626,582	2,869,595	1,614,049	888,062	182,865	2,684,976
Sub Total	280,607,780	298,741,140	179,482,249	91,119,139	21,624,375	292,225,763
Institutional	553,326	706,919	53,100	44,582	532,600	630,282
Total	281,161,106	299,448,059	179,535,349	91,163,721	22,156,975	292,856,045

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

[4] Office of Global Affairs was reorganized from Academic Engagement & Student Achievement to a new department effective 2019/20

[5] International Student Center was reorganized from Student Affairs to Office of Global Affairs effective 2019/20

[6] Instructional Technology Services moved to Information Technology division effective 2019/20

[7] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Academic Affairs

Summary

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	125,271,999	119,045,414	111,688,449
DEPARTMENT CHAIR	5,752,704	5,746,268	5,569,360
SSPAR/ASST DEANS/OTHER	1,703,702	2,870,368	2,609,893
LIBRARIANS	2,845,182	2,280,841	2,160,156
MANAGEMENT	10,155,874	11,387,170	10,623,481
SUPPORT STAFF	32,466,724	32,994,235	31,186,912
EDUCATION COORDINATORS	414,025	314,061	273,820
STUDENT ASSISTANT	618,394	1,972,823	1,818,319
NIGHT SHIFT DIFFERENTIAL	11,356	12,789	9,729
OVERTIME	69,389	168,907	149,043
WORK STUDY	226,000	269,672	247,713
<i>TOTAL SALARIES</i>	<i>179,535,349</i>	<i>177,062,548</i>	<i>166,336,875</i>
<i>BENEFITS [4]</i>	<i>91,163,721</i>	<i>85,074,792</i>	<i>79,541,630</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>270,699,070</i>	<i>262,137,341</i>	<i>245,878,505</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Academic Affairs
Summary

	<i>FY2019-20</i> <i>Budget [1][2]</i>	<i>FY2018-19</i> <i>Actual [1][2]</i>	<i>FY2017-18</i> <i>Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ACCREDITATION	113,893	125,855	109,794
ADVERTISING & PROMOTIONAL PUBLICATIONS	3,475	133,481	102,546
COMMUNICATIONS	547,275	926,552	776,837
CONTRACTUAL SERVICES	997,296	2,167,614	1,887,324
COPIER	231,731	314,258	204,872
DUES, MEMBERSHIPS & SUBSCRIPTIONS	69,512	695,119	489,310
EQUIPMENT	3,524,103	7,142,413	4,494,608
FACILITIES REPAIRS & MAINTENANCE	136,000	4,147,119	9,235,254
FIN AID OTHER	88,000	86,925	87,000
HOSPITALITY	112,800	345,971	208,056
INFORMATION TECHNOLOGY	1,756,764	5,386,762	4,339,968
INSURANCE EXPENSE	0	3,201	56,195
LEGAL SETTLEMENT COSTS	0	0	4,488
LIBRARY ACQUISITIONS	2,736,845	3,166,644	3,386,261
MASTER TEACHER	154,738	185,895	64,009
OTHER	13,500	120,115	26
POSTAGE & FREIGHT	100,611	135,999	120,045
PRINTING	0	6,226	4,831
RECRUITMENT & EMPLOYEE RELOCATION	115,100	589,712	388,871
REPROGRAPHICS	88,567	290,749	232,839
SERVICES	1,408,858	3,550,461	3,113,247
SERVICES FROM OTHER FUNDS/AGENCIES	91,693	148,703	179,455
SPACE RENT	586,577	729,945	570,813
SUPPLIES	8,478,544	4,162,930	2,901,274
TRAVEL	794,193	2,734,284	2,225,570
TRAINING & PROFESSIONAL DEVELOPMENT	350	44,380	93,813
UTILITIES	6,550	24,963	13,283
CHARGEBACK INCOME CREDITS	0	(55,661)	(7,984)
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>22,156,975</i>	<i>37,310,718</i>	<i>35,282,601</i>
<i>TOTAL EXPENSES</i>	<i>292,856,045</i>	<i>299,448,059</i>	<i>281,161,106</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Office of the Provost

	<i>FY2019-20 Budget [1][2][3]</i>	<i>FY2018-19 Actual [1][3]</i>	<i>FY2017-18 Actual [4]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY [5]	10,807,269	98,724	15,247
MANAGEMENT	1,260,300	1,797,331	1,446,316
SUPPORT STAFF	2,561,725	1,000,701	731,294
STUDENT ASSISTANT	131,347	63,928	20,694
OVERTIME	0	0	7,905
WORK STUDY	226,000	0	0
<i>TOTAL SALARIES</i>	<i>14,986,641</i>	<i>2,960,684</i>	<i>2,221,457</i>
<i>BENEFITS [6]</i>	<i>5,742,056</i>	<i>1,328,439</i>	<i>994,219</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>20,728,697</i>	<i>4,289,123</i>	<i>3,215,676</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Includes budget to be allocated to colleges/divisions throughout the fiscal year

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] Funds to be used to support FY2020/21 T/TT hires and startup packages

[6] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Office of the Provost

	FY2019-20 Budget [1][2][3]	FY2018-19 Actual [1][3]	FY2017-18 Actual [4]
OPERATING EXPENSES			
ACCREDITATION	92,493	105,374	89,854
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	0	3,381
COMMUNICATIONS	10,636	151,421	147,768
CONTRACTUAL SERVICES	3,000	423,558	169,761
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	26,250	26,166
EQUIPMENT	3,219,958	10,699	854
FACILITIES REPAIRS & MAINTENANCE	0	1,143,562	7,679,987
HOSPITALITY	0	27,609	35,655
INFORMATION TECHNOLOGY	876,560	964,884	841,188
INSURANCE EXPENSE	0	0	6,298
LEGAL SETTLEMENT COSTS	0	0	4,488
LIBRARY ACQUISITIONS	0	12,775	14,753
OTHER	0	13,138	200
POSTAGE & FREIGHT	1,900	1,989	818
RECRUITMENT & EMPLOYEE RELOCATION	100,000	146,575	45,986
REPROGRAPHICS	3,700	5,301	3,287
SERVICES	0	87,199	255,332
SERVICES FROM OTHER FUNDS/AGENCIES	0	690	948
SPACE RENT	0	9,456	680
SUPPLIES	1,766,157	44,907	47,272
TRAVEL	21,519	64,731	23,120
TRAINING & PROFESSIONAL DEVELOPMENT	0	3,975	1,786
SUBTOTAL OPERATING EXPENSES	6,095,923	3,244,093	9,399,581
TOTAL EXPENSES	26,824,620	7,533,215	12,615,256

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Includes budget to be allocated to colleges/ divisions throughout the fiscal year

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Office of Global Affairs ^[1]

	FY2019-20 Budget [2][3]	FY2018-19 Actual [2][3][4]	FY2017-18 Actual [4][5]
SALARIES			
MANAGEMENT	469,980	66,663	145,068
SUPPORT STAFF	762,924	89,904	83,880
STUDENT ASSISTANT	93,500	98	3,406
WORK STUDY	0	2,353	676
TOTAL SALARIES	1,326,404	159,018	233,031
BENEFITS [6]	622,737	77,320	125,791
SUBTOTAL PERSONNEL SERVICES	1,949,141	236,337	358,822
OPERATING EXPENSES			
COMMUNICATIONS	8,100	1,364	1,578
CONTRACTUAL SERVICES	0	4,650	0
COPIER	12,000	1,226	1,338
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	5,500	1,041
FACILITIES REPAIRS & MAINTENANCE	6,000	83	330
HOSPITALITY	17,800	83	260
INFORMATION TECHNOLOGY	25,000	0	1,476
INSURANCE EXPENSE	0	0	3,438
OTHER	13,500	0	0
POSTAGE & FREIGHT	6,500	90	359
RECRUITMENT & EMPLOYEE RELOCATION	5,100	0	0
REPROGRAPHICS	5,900	49	0
SERVICES	5,050	2,221	1,400
SERVICES FROM OTHER FUNDS/AGENCIES	540	0	9,034
SUPPLIES	134,660	11,499	32,666
TRAVEL	210,095	119,626	124,998
TRAINING & PROFESSIONAL DEVELOPMENT	350	0	0
SUBTOTAL OPERATING EXPENSES	450,595	146,392	177,919
TOTAL EXPENSES	2,399,736	382,729	536,741

[1] Office of Global Affairs was reorganized from Academic Engagement & Student Achievement to a new department effective 2019/20

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] International Student Center was reorganized from Student Affairs to Office of Global Affairs effective 2019/20

[5] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[6] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

College of Arts & Letters

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	28,556,684	28,426,316	27,271,885
DEPARTMENT CHAIR	1,079,364	1,074,595	1,111,269
SSPAR/ASST DEANS/OTHER	96,649	285,155	165,801
MANAGEMENT	525,540	579,187	508,860
SUPPORT STAFF	3,197,273	2,970,678	2,944,311
STUDENT ASSISTANT	44,982	214,711	176,380
OVERTIME	0	27,532	26,732
WORK STUDY	0	26,254	23,227
<i>TOTAL SALARIES</i>	33,500,492	33,604,428	32,228,465
<i>BENEFITS [4]</i>	17,203,950	16,330,160	15,413,109
<i>SUBTOTAL PERSONNEL SERVICES</i>	50,704,442	49,934,588	47,641,574

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

College of Arts & Letters

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	8,068	269
COMMUNICATIONS	85,851	98,637	68,564
CONTRACTUAL SERVICES	58,910	233,757	73,747
COPIER	51,180	50,487	30,229
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	27,153	9,987
EQUIPMENT	0	16,371	155,307
FACILITIES REPAIRS & MAINTENANCE	0	25,093	28,289
HOSPITALITY	0	18,640	3,174
INFORMATION TECHNOLOGY	0	382,507	260,779
INSURANCE EXPENSE	0	2,040	12,247
OTHER	0	2,775	100
POSTAGE & FREIGHT	5,035	6,995	5,102
RECRUITMENT & EMPLOYEE RELOCATION	0	38,689	75,181
REPROGRAPHICS	0	21,388	14,136
SERVICES	35,000	104,897	104,892
SERVICES FROM OTHER FUNDS/AGENCIES	0	12,714	6,251
SPACE RENT	0	275	450
SUPPLIES	631,606	188,195	140,855
TRAVEL	0	426,782	173,617
TRAINING & PROFESSIONAL DEVELOPMENT	0	1,961	10,419
CHARGEBACK INCOME CREDITS	0	(19,500)	0
<i>SUBTOTAL OPERATING EXPENSES</i>	867,582	1,647,923	1,173,596
<i>TOTAL EXPENSES</i>	51,572,024	51,582,511	48,815,170

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Fowler College of Business

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	11,626,253	11,265,594	10,912,949
DEPARTMENT CHAIR	776,400	807,958	757,181
SSPAR/ASST DEANS/OTHER	1,000,807	528,402	362,216
MANAGEMENT	914,388	928,823	850,734
SUPPORT STAFF	1,563,351	1,423,593	1,330,964
STUDENT ASSISTANT	3,080	82,038	73,526
NIGHT SHIFT DIFFERENTIAL	0	45	73
OVERTIME	0	580	518
WORK STUDY	0	7,829	12,531
<i>TOTAL SALARIES</i>	15,884,279	15,044,862	14,300,691
<i>BENEFITS [4]</i>	6,470,439	6,602,080	6,311,304
<i>SUBTOTAL PERSONNEL SERVICES</i>	22,354,718	21,646,942	20,611,995

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Fowler College of Business

	<i>FY2019-20</i>	<i>FY2018-19</i>	<i>FY2017-18</i>
	<i>Budget [1][2]</i>	<i>Actual [1][2]</i>	<i>Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	5,184	12,615
COMMUNICATIONS	20,730	44,604	55,404
CONTRACTUAL SERVICES	0	91,511	29,970
COPIER	0	27,194	26,973
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	181,006	178,149
EQUIPMENT	0	156,255	22,911
FACILITIES REPAIRS & MAINTENANCE	0	73,398	67,943
HOSPITALITY	0	12,055	8,473
INFORMATION TECHNOLOGY	0	115,917	187,234
INSURANCE EXPENSE	0	0	4,632
OTHER	0	8,771	1,481
POSTAGE & FREIGHT	350	2,318	3,432
RECRUITMENT & EMPLOYEE RELOCATION	0	33,612	21,044
REPROGRAPHICS	0	9,868	5,446
SERVICES	871	61,152	69,879
SERVICES FROM OTHER FUNDS/AGENCIES	0	3,500	9,560
SPACE RENT	0	5,990	2,225
SUPPLIES	219,530	53,567	92,944
TRAVEL	0	172,933	158,084
TRAINING & PROFESSIONAL DEVELOPMENT	0	6,468	29,632
CHARGEBACK INCOME CREDITS	0	(19,381)	0
<i>SUBTOTAL OPERATING EXPENSES</i>	241,481	1,045,922	988,031
<i>TOTAL EXPENSES</i>	22,596,199	22,692,864	21,600,025

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

College of Education

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	9,290,918	10,412,892	9,676,114
DEPARTMENT CHAIR	522,636	525,753	465,421
SSPAR/ASST DEANS/OTHER	0	159,125	99,454
MANAGEMENT	508,140	630,649	632,976
SUPPORT STAFF	1,654,267	1,642,501	1,545,024
EDUCATION COORDINATORS	414,025	314,061	273,820
STUDENT ASSISTANT	14,124	241,414	220,563
OVERTIME	0	1,317	6,024
WORK STUDY	0	31,319	31,147
<i>TOTAL SALARIES</i>	12,404,110	13,959,031	12,950,542
<i>BENEFITS [4]</i>	6,338,834	6,017,383	5,455,181
<i>SUBTOTAL PERSONNEL SERVICES</i>	18,742,944	19,976,414	18,405,724

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

College of Education

	<i>FY2019-20</i>	<i>FY2018-19</i>	<i>FY2017-18</i>
	<i>Budget [1][2]</i>	<i>Actual [1][2]</i>	<i>Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ACCREDITATION	0	(3,779)	1,725
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	1,459	452
COMMUNICATIONS	46,300	53,944	54,345
CONTRACTUAL SERVICES	0	312,688	457,190
COPIER	42,400	38,736	33,378
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	37,426	37,268
EQUIPMENT	0	12,297	43,061
FACILITIES REPAIRS & MAINTENANCE	0	20,313	38,253
HOSPITALITY	0	26,460	8,557
INFORMATION TECHNOLOGY	0	46,377	86,716
INSURANCE EXPENSE	0	0	1,499
MASTER TEACHER	154,738	185,895	64,009
OTHER	0	6,027	0
POSTAGE & FREIGHT	0	1,803	2,486
PRINTING	0	5,922	1,330
RECRUITMENT & EMPLOYEE RELOCATION	0	68,966	14,628
REPROGRAPHICS	0	10,587	18,558
SERVICES	242,000	154,407	222,926
SERVICES FROM OTHER FUNDS/AGENCIES	0	13,408	2,916
SPACE RENT	0	107,590	96,505
SUPPLIES	170,751	390,501	182,149
TRAVEL	81,650	245,839	209,716
TRAINING & PROFESSIONAL DEVELOPMENT	0	9,117	5,364
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>737,839</i>	<i>1,745,984</i>	<i>1,583,027</i>
<i>TOTAL EXPENSES</i>	<i>19,480,783</i>	<i>21,722,398</i>	<i>19,988,751</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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College of Engineering

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	8,851,447	9,002,492	8,035,592
DEPARTMENT CHAIR	796,860	771,672	731,843
SSPAR/ASST DEANS/OTHER	47,124	334,980	239,524
MANAGEMENT	409,332	251,734	414,606
SUPPORT STAFF	1,369,760	1,435,896	1,281,444
STUDENT ASSISTANT	14,124	186,656	101,329
OVERTIME	0	2,127	2,795
WORK STUDY	0	14,377	11,930
<i>TOTAL SALARIES</i>	11,488,647	11,999,934	10,819,062
<i>BENEFITS [4]</i>	5,207,151	5,206,944	4,799,883
<i>SUBTOTAL PERSONNEL SERVICES</i>	16,695,798	17,206,878	15,618,945
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	0	15,583
COMMUNICATIONS	45,767	61,138	45,751
CONTRACTUAL SERVICES	0	7,041	4,059
COPIER	0	36,825	2,336
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	3,714	4,725
EQUIPMENT	0	828,226	822,092
FACILITIES REPAIRS & MAINTENANCE	0	1,896,393	30,186
HOSPITALITY	0	1,044	630
INFORMATION TECHNOLOGY	0	476,046	594,436
INSURANCE EXPENSE	0	0	3,988
OTHER	0	46,041	13,630
POSTAGE & FREIGHT	2,226	5,730	2,038
RECRUITMENT & EMPLOYEE RELOCATION	0	53,228	37,647
REPROGRAPHICS	0	4,644	1,016
SERVICES	0	173,198	234,566
SERVICES FROM OTHER FUNDS/AGENCIES	0	2,590	1,375
SUPPLIES	250,383	370,841	494,733
TRAVEL	0	89,988	122,412
TRAINING & PROFESSIONAL DEVELOPMENT	0	740	853
<i>SUBTOTAL OPERATING EXPENSES</i>	298,376	4,057,428	2,432,057
<i>TOTAL EXPENSES</i>	16,994,174	21,264,306	18,051,001

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

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College of Health & Human Services

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	13,871,978	15,005,589	13,811,859
DEPARTMENT CHAIR	794,532	801,450	793,473
SSPAR/ASST DEANS/OTHER	51,352	89,073	99,703
MANAGEMENT	432,984	473,679	260,209
SUPPORT STAFF	2,166,299	2,037,615	1,898,367
STUDENT ASSISTANT	0	155,279	193,956
OVERTIME	0	11,148	10,040
WORK STUDY	0	8,178	7,663
<i>TOTAL SALARIES</i>	<i>17,317,145</i>	<i>18,582,012</i>	<i>17,075,270</i>
<i>BENEFITS [4]</i>	<i>9,397,546</i>	<i>8,865,168</i>	<i>8,217,298</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>26,714,691</i>	<i>27,447,180</i>	<i>25,292,569</i>

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College of Health & Human Services

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ACCREDITATION	20,000	17,835	12,400
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	4,454	200
COMMUNICATIONS	51,871	83,580	52,614
CONTRACTUAL SERVICES	684,860	170,219	411,971
COPIER	24,301	30,123	24,917
DUES, MEMBERSHIPS & SUBSCRIPTIONS	45,000	294,082	58,928
EQUIPMENT	0	1,185,782	799,155
FACILITIES REPAIRS & MAINTENANCE	0	291,699	38,525
HOSPITALITY	0	24,259	312
INFORMATION TECHNOLOGY	0	266,509	188,673
INSURANCE EXPENSE	0	0	3,185
OTHER	0	7,018	0
POSTAGE & FREIGHT	4,800	7,155	4,504
RECRUITMENT & EMPLOYEE RELOCATION	0	32,909	34,754
REPROGRAPHICS	6,500	20,110	14,879
SERVICES	457,685	945,686	766,628
SERVICES FROM OTHER FUNDS/AGENCIES	0	6,019	5,714
SPACE RENT	81,477	6,395	0
SUPPLIES	659,661	405,201	317,244
TRAVEL	27,500	312,139	348,768
TRAINING & PROFESSIONAL DEVELOPMENT	0	8,969	14,807
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>2,063,655</i>	<i>4,120,144</i>	<i>3,098,177</i>
<i>TOTAL EXPENSES</i>	<i>28,778,346</i>	<i>31,567,324</i>	<i>28,390,745</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

College of Professional Studies & Fine Arts

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	14,297,081	14,673,156	14,035,720
DEPARTMENT CHAIR	739,500	748,764	665,665
SSPAR/ASST DEANS/OTHER	43,440	169,265	203,999
MANAGEMENT	710,980	752,464	722,376
SUPPORT STAFF	2,486,955	2,443,176	2,264,258
STUDENT ASSISTANT	41,231	108,423	117,299
OVERTIME	0	26,374	15,594
WORK STUDY	0	31,844	31,394
<i>TOTAL SALARIES</i>	18,319,187	18,953,466	18,056,305
<i>BENEFITS [4]</i>	9,068,256	8,867,439	8,474,337
<i>SUBTOTAL PERSONNEL SERVICES</i>	27,387,443	27,820,905	26,530,641

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College of Professional Studies & Fine Arts

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ACCREDITATION	0	0	4,400
ADVERTISING & PROMOTIONAL PUBLICATIONS	3,475	23,142	23,507
COMMUNICATIONS	41,806	54,098	45,418
CONTRACTUAL SERVICES	0	147,898	119,353
COPIER	39,400	46,388	31,379
DUES, MEMBERSHIPS & SUBSCRIPTIONS	4,450	20,695	18,073
EQUIPMENT	0	141,697	31,759
FACILITIES REPAIRS & MAINTENANCE	0	30,929	322,586
HOSPITALITY	0	14,220	1,852
INFORMATION TECHNOLOGY	12,360	128,493	117,499
INSURANCE EXPENSE	0	535	6,585
LEGAL SETTLEMENT COSTS	0	0	0
OTHER	0	2,385	2,000
POSTAGE & FREIGHT	100	4,773	4,698
PRINTING	0	159	3,372
RECRUITMENT & EMPLOYEE RELOCATION	0	51,006	44,178
REPROGRAPHICS	2,000	10,074	14,610
SERVICES	500	140,205	121,334
SERVICES FROM OTHER FUNDS/AGENCIES	300	9,032	17,856
SPACE RENT	0	8,481	19,314
SUPPLIES	533,437	181,034	206,018
TRAVEL	21,704	356,799	185,130
TRAINING & PROFESSIONAL DEVELOPMENT	0	2,768	2,474
CHARGEBACK INCOME CREDITS	0	(950)	0
<i>SUBTOTAL OPERATING EXPENSES</i>	659,532	1,373,964	1,343,395
<i>TOTAL EXPENSES</i>	28,046,975	29,194,870	27,874,036

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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College of Sciences

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	24,660,103	27,098,850	25,129,180
DEPARTMENT CHAIR	1,043,412	1,016,076	1,044,509
SSPAR/ASST DEANS/OTHER	252,936	544,122	749,981
MANAGEMENT	806,256	815,305	731,670
SUPPORT STAFF	4,538,134	4,817,372	4,282,346
STUDENT ASSISTANT	14,124	363,391	321,938
OVERTIME	33,406	53,863	35,191
WORK STUDY	0	34,227	33,509
<i>TOTAL SALARIES</i>	<i>31,348,371</i>	<i>34,743,206</i>	<i>32,328,324</i>
<i>BENEFITS [4]</i>	<i>18,096,947</i>	<i>17,520,955</i>	<i>16,162,587</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>49,445,318</i>	<i>52,264,161</i>	<i>48,490,911</i>

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College of Sciences

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ACCREDITATION	1,400	6,425	1,415
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	5,481	4,673
COMMUNICATIONS	62,500	115,549	55,882
CONTRACTUAL SERVICES	2,000	39,411	77,188
COPIER	24,800	44,824	16,611
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	21,234	74,772
EQUIPMENT	0	2,890,084	1,514,231
FACILITIES REPAIRS & MAINTENANCE	0	158,178	337,665
HOSPITALITY	0	13,359	7,636
INFORMATION TECHNOLOGY	21,300	1,011,413	650,754
INSURANCE EXPENSE	0	0	8,112
OTHER	0	2,920	65
POSTAGE & FREIGHT	200	11,226	9,972
PRINTING	0	145	40
RECRUITMENT & EMPLOYEE RELOCATION	0	148,976	98,351
REPROGRAPHICS	30,500	43,525	10,237
SERVICES	56,200	803,263	614,021
SERVICES FROM OTHER FUNDS/AGENCIES	0	15,550	9,089
SPACE RENT	0	6,136	6,449
SUPPLIES	1,021,496	1,388,270	725,583
TRAVEL	48,540	268,867	222,632
TRAINING & PROFESSIONAL DEVELOPMENT	0	2,789	12,003
UTILITIES	3,000	10,442	107
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>1,271,936</i>	<i>7,008,067</i>	<i>4,457,487</i>
<i>TOTAL EXPENSES</i>	<i>50,717,254</i>	<i>59,272,228</i>	<i>52,948,398</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

College of Sciences - CSUPERB [1]

	FY2019-20 Budget [2][3]	FY2018-19 Actual [2][3]	FY2017-18 Actual [4]
SALARIES			
ACADEMIC FACULTY	0	5,494	26,672
MANAGEMENT	216,312	216,312	210,012
SUPPORT STAFF	254,236	251,736	247,109
STUDENT ASSISTANT	0	4,740	9,086
OVERTIME	1,200	1,131	1,569
TOTAL SALARIES	471,748	479,413	494,448
BENEFITS [5]	252,437	265,627	261,147
SUBTOTAL PERSONNEL SERVICES	724,185	745,041	755,595
OPERATING EXPENSES			
COMMUNICATIONS	2,500	2,058	2,095
CONTRACTUAL SERVICES	0	9,592	6,800
COPIER	5,000	5,246	5,313
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	1,800	1,700
EQUIPMENT	0	798	5,333
FIN AID OTHER	88,000	86,925	87,000
HOSPITALITY	0	4,177	4,010
INFORMATION TECHNOLOGY	3,000	7,884	3,686
POSTAGE & FREIGHT	500	442	1,336
PRINTING	0	0	90
SERVICES	308,501	340,701	347,216
SERVICES FROM OTHER FUNDS/AGENCIES	90,853	78,796	78,696
SUPPLIES	71,854	28,516	46,446
TRAVEL	70,000	68,811	93,298
SUBTOTAL OPERATING EXPENSES	640,208	635,745	683,019
TOTAL EXPENSES	1,364,393	1,380,785	1,438,615

[1] CSUPERB - California State University Program for Education and Research in Biotechnology

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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Enrollment Services

	<i>FY2019-20 Budget [1][2][3]</i>	<i>FY2018-19 Actual [2][3]</i>	<i>FY2017-18 Actual [4]</i>
<i>SALARIES</i>			
MANAGEMENT	1,306,812	1,634,151	1,597,399
SUPPORT STAFF	5,666,525	7,520,156	7,479,438
STUDENT ASSISTANT	21,000	43,057	78,590
OVERTIME	27,472	26,851	28,463
WORK STUDY	0	24,722	20,208
<i>TOTAL SALARIES</i>	<i>7,021,809</i>	<i>9,248,937</i>	<i>9,204,099</i>
<i>BENEFITS [5]</i>	<i>4,024,527</i>	<i>5,313,428</i>	<i>5,170,570</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>11,046,336</i>	<i>14,562,365</i>	<i>14,374,669</i>

[1] Enrollment Services Information Technology was reorganized from Academic Affairs to Information Technology effective 2019/20.

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

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Enrollment Services

	FY2019-20	FY2018-19	FY2017-18
	Budget [1][2][3]	Actual [2][3]	Actual [4]
OPERATING EXPENSES			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	65,220	37,140
COMMUNICATIONS	86,769	107,842	104,035
CONTRACTUAL SERVICES	42,500	69,028	143,260
COPIER	32,650	32,398	31,459
DUES, MEMBERSHIPS & SUBSCRIPTIONS	2,795	9,551	16,932
EQUIPMENT	0	486,849	331,456
FACILITIES REPAIRS & MAINTENANCE	5,000	27,352	22,760
HOSPITALITY	95,000	141,385	101,170
INFORMATION TECHNOLOGY	293,665	426,144	454,099
INSURANCE EXPENSE	0	0	1,060
OTHER	0	8,048	(1,107)
POSTAGE & FREIGHT	79,000	79,795	70,372
RECRUITMENT & EMPLOYEE RELOCATION	0	0	987
REPROGRAPHICS	11,067	120,553	106,814
SERVICES	70,601	101,557	63,120
SERVICES FROM OTHER FUNDS/AGENCIES	0	1,550	8,117
SUPPLIES	204,668	193,238	125,271
TRAVEL	137,150	215,624	177,430
TRAINING & PROFESSIONAL DEVELOPMENT	0	609	1,461
UTILITIES	3,550	4,118	4,943
SUBTOTAL OPERATING EXPENSES	1,064,415	2,090,860	1,800,778
TOTAL EXPENSES	12,110,751	16,653,225	16,175,447

[1] Enrollment Services Information Technology was reorganized from Academic Affairs to Information Technology effective 2019/20.

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Graduate and Research Affairs

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	52,164	0	0
SSPAR/ASST DEANS/OTHER	0	75,020	62,080
MANAGEMENT	857,806	1,315,253	1,199,823
SUPPORT STAFF	971,657	951,505	878,574
STUDENT ASSISTANT	0	3,930	0
OVERTIME	0	2,013	1,400
<i>TOTAL SALARIES</i>	<i>1,881,627</i>	<i>2,347,721</i>	<i>2,141,878</i>
<i>BENEFITS [4]</i>	<i>1,382,082</i>	<i>1,249,839</i>	<i>1,140,507</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>3,263,709</i>	<i>3,597,560</i>	<i>3,282,385</i>
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	16,481	532
COMMUNICATIONS	0	3,357	3,613
CONTRACTUAL SERVICES	0	376,722	128,097
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	11,691	1,959
EQUIPMENT	0	4,289	239
FACILITIES REPAIRS & MAINTENANCE	0	9,426	845
HOSPITALITY	0	21,859	18,130
INFORMATION TECHNOLOGY	0	96,657	100,648
OTHER	0	1,888	500
POSTAGE & FREIGHT	0	51	0
RECRUITMENT & EMPLOYEE RELOCATION	0	2,500	0
REPROGRAPHICS	0	9,284	5,976
SERVICES	0	152,495	54,600
SERVICES FROM OTHER FUNDS/AGENCIES	0	1,250	6,476
SPACE RENT	0	2,052	500
SUPPLIES	2,471,103	117,919	154,660
TRAVEL	3,248	127,482	76,995
TRAINING & PROFESSIONAL DEVELOPMENT	0	1,148	3,080
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>2,474,351</i>	<i>956,551</i>	<i>556,850</i>
<i>TOTAL EXPENSES</i>	<i>5,738,060</i>	<i>4,554,112</i>	<i>3,839,236</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Imperial Valley

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	3,018,030	3,056,308	2,773,232
SSPAR/ASST DEANS/OTHER	41,280	128,436	140,323
LIBRARIANS	40,632	0	0
MANAGEMENT	444,264	397,582	444,402
SUPPORT STAFF	1,684,452	1,660,416	1,676,611
STUDENT ASSISTANT	24,000	43,471	22,962
NIGHT SHIFT DIFFERENTIAL	3,500	4,583	3,662
OVERTIME	2,000	3,038	3,110
WORK STUDY	0	32,815	29,863
<i>TOTAL SALARIES</i>	<i>5,258,158</i>	<i>5,326,648</i>	<i>5,094,165</i>
<i>BENEFITS [4]</i>	<i>2,935,813</i>	<i>2,629,306</i>	<i>2,461,509</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>8,193,971</i>	<i>7,955,954</i>	<i>7,555,674</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Imperial Valley

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	1,868	480
COMMUNICATIONS	23,445	48,851	45,248
CONTRACTUAL SERVICES	32,026	131,538	77,682
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	5,680	6,947
EQUIPMENT	0	118,079	135,257
FACILITIES REPAIRS & MAINTENANCE	0	106,960	10,556
HOSPITALITY	0	5,101	5,553
INFORMATION TECHNOLOGY	0	124,328	60,105
INSURANCE EXPENSE	0	218	3,781
LIBRARY ACQUISITIONS	36,475	7,309	9,614
OTHER	0	6,595	0
POSTAGE & FREIGHT	0	84	225
RECRUITMENT & EMPLOYEE RELOCATION	0	4,000	6,781
REPROGRAPHICS	400	1,265	1,344
SERVICES	28,800	81,332	68,316
SERVICES FROM OTHER FUNDS/AGENCIES	0	0	12,553
SUPPLIES	193,058	155,270	117,890
TRAVEL	39,720	68,792	43,024
TRAINING & PROFESSIONAL DEVELOPMENT	0	1,039	0
UTILITIES	0	10,403	8,232
CHARGEBACK INCOME CREDITS	0	(680)	0
<i>SUBTOTAL OPERATING EXPENSES</i>	353,924	878,032	613,588
<i>TOTAL EXPENSES</i>	8,547,895	8,833,986	8,169,262

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Instructional Technology Services

	FY2019-20 Budget [1]	FY2018-19 Actual [2][3]	FY2017-18 Actual [4]
SALARIES			
MANAGEMENT	0	305,715	330,432
SUPPORT STAFF	0	1,397,795	1,360,557
STUDENT ASSISTANT	0	87,238	93,748
NIGHT SHIFT DIFFERENTIAL	0	1,847	2,833
OVERTIME	0	2,019	2,484
WORK STUDY	0	10,993	8,509
TOTAL SALARIES	0	1,805,607	1,798,564
BENEFITS [5]	0	957,644	946,499
SUBTOTAL PERSONNEL SERVICES	0	2,763,251	2,745,063
OPERATING EXPENSES			
COMMUNICATIONS	0	22,008	23,216
COPIER	0	812	940
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	769	2,010
EQUIPMENT	0	478,221	68,650
FACILITIES REPAIRS & MAINTENANCE	0	43,483	9,061
HOSPITALITY	0	7,208	3,060
INFORMATION TECHNOLOGY	0	210,366	310,955
INSURANCE EXPENSE	0	408	759
OTHER	0	12,380	0
POSTAGE & FREIGHT	0	177	128
REPROGRAPHICS	0	192	1,507
SERVICES	0	21,621	3,126
SERVICES FROM OTHER FUNDS/AGENCIES	0	100	9,743
SUPPLIES	0	472,133	54,923
TRAVEL	0	36,602	33,311
TRAINING & PROFESSIONAL DEVELOPMENT	0	3,561	4,145
CHARGEBACK INCOME CREDITS	0	(15,151)	(7,984)
SUBTOTAL OPERATING EXPENSES	0	1,294,891	517,549
TOTAL EXPENSES	0	4,058,142	3,262,612

[1] Instructional Technology Services was reorganized from Academic Affairs to Information Technology effective 2019/20

[2] 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Library and Information Access

	FY2019-20 Budget [1][2]	FY2018-19 Actual [1][2]	FY2017-18 Actual [3]
SALARIES			
LIBRARIANS	2,804,550	2,280,841	2,160,156
MANAGEMENT	638,828	606,477	592,387
SUPPORT STAFF	2,958,597	2,686,580	2,574,933
STUDENT ASSISTANT	195,000	289,513	299,604
NIGHT SHIFT DIFFERENTIAL	7,856	6,315	3,161
OVERTIME	5,311	5,535	5,892
WORK STUDY	0	39,608	32,016
TOTAL SALARIES	6,610,142	5,914,868	5,668,149
BENEFITS [4]	3,461,521	3,055,828	2,876,450
SUBTOTAL PERSONNEL SERVICES	10,071,663	8,970,696	8,544,599
OPERATING EXPENSES			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	1,600	2,878
COMMUNICATIONS	60,000	67,876	61,786
CONTRACTUAL SERVICES	174,000	149,075	185,419
DUES, MEMBERSHIPS & SUBSCRIPTIONS	17,067	39,558	38,327
EQUIPMENT	304,145	812,767	527,408
FACILITIES REPAIRS & MAINTENANCE	125,000	304,333	640,123
HOSPITALITY	0	1,777	0
INFORMATION TECHNOLOGY	524,879	1,108,121	472,544
LIBRARY ACQUISITIONS	2,700,370	3,146,560	3,361,894
OTHER	0	9	(16,843)
POSTAGE & FREIGHT	0	12,537	13,877
RECRUITMENT & EMPLOYEE RELOCATION	10,000	9,251	9,334
REPROGRAPHICS	1,000	4,262	4,689
SERVICES	169,150	285,715	94,295
SERVICES FROM OTHER FUNDS/AGENCIES	0	775	1,088
SUPPLIES	10,000	66,178	100,691
TRAVEL	125,000	93,698	124,896
TRAINING & PROFESSIONAL DEVELOPMENT	0	885	5,824
SUBTOTAL OPERATING EXPENSES	4,220,611	6,104,979	5,628,230
TOTAL EXPENSES	14,292,274	15,075,675	14,172,829

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Senate

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
SUPPORT STAFF	49,440	49,440	49,522
OVERTIME	0	5,379	1,324
<i>TOTAL SALARIES</i>	<i>49,440</i>	<i>54,819</i>	<i>50,846</i>
<i>BENEFITS [4]</i>	<i>26,781</i>	<i>29,992</i>	<i>38,021</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>76,221</i>	<i>84,810</i>	<i>88,867</i>
<i>OPERATING EXPENSES</i>			
COMMUNICATIONS	0	330	330
HOSPITALITY	0	3,924	0
INFORMATION TECHNOLOGY	0	0	2,769
SERVICES FROM OTHER FUNDS/AGENCIES	0	125	0
SPACE RENT	0	350	0
SUPPLIES	1,082	1,925	413
TRAVEL	0	11,641	10,697
TRAINING & PROFESSIONAL DEVELOPMENT	0	70	0
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>1,082</i>	<i>18,365</i>	<i>14,208</i>
<i>TOTAL EXPENSES</i>	<i>77,303</i>	<i>103,175</i>	<i>103,075</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

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Academic Engagement & Student Achievement

	FY2019-20 Budget [1][2][5]	FY2018-19 Actual [1][2]	FY2017-18 Actual [3]
SALARIES			
ACADEMIC FACULTY	240,072	0	0
SSPAR/ASST DEANS/OTHER	170,114	556,790	486,811
MANAGEMENT	653,952	615,844	536,211
SUPPORT STAFF	528,029	562,072	506,076
STUDENT ASSISTANT	21,882	84,934	85,240
WORK STUDY	0	5,154	5,040
TOTAL SALARIES	1,614,049	1,824,793	1,619,378
BENEFITS [4]	888,062	724,721	672,675
SUBTOTAL PERSONNEL SERVICES	2,502,111	2,549,514	2,292,054
OPERATING EXPENSES			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	523	837
COMMUNICATIONS	1,000	9,894	9,191
CONTRACTUAL SERVICES	0	450	2,827
DUES, MEMBERSHIPS & SUBSCRIPTIONS	200	9,010	12,325
EQUIPMENT	0	0	36,894
FACILITIES REPAIRS & MAINTENANCE	0	15,916	8,145
HOSPITALITY	0	22,645	9,327
INFORMATION TECHNOLOGY	0	21,117	6,408
INSURANCE EXPENSE	0	0	611
OTHER	0	2,119	0
POSTAGE & FREIGHT	0	834	698
REPROGRAPHICS	0	3,867	5,484
SERVICES	34,500	85,349	81,311
SERVICES FROM OTHER FUNDS/AGENCIES	0	2,604	40
SPACE RENT	0	0	2,161
SUPPLIES	139,098	91,542	58,861
TRAVEL	8,067	53,931	97,443
TRAINING & PROFESSIONAL DEVELOPMENT	0	280	1,965
SUBTOTAL OPERATING EXPENSES	182,865	320,080	334,528
TOTAL EXPENSES	2,684,976	2,869,595	2,626,582

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

[5] Office of Global Affairs was reorganized from Academic Engagement & Student Achievement to a new department effective 2019/20

Academic Affairs
INSTITUTIONAL

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
SALARIES			
SUPPORT STAFF	53,100	53,100	52,202
TOTAL SALARIES	53,100	53,100	52,202
 BENEFITS [4]	 44,582	 32,521	 20,542
 SUBTOTAL PERSONNEL SERVICES	 97,682	 85,621	 72,744
 OPERATING EXPENSES			
CONTRACTUAL SERVICES	0	475	0
HOSPITALITY	0	164	256
REPROGRAPHICS	27,500	25,780	24,856
SERVICES	0	9,464	10,286
SPACE RENT	505,100	583,221	442,529
SUPPLIES	0	2,194	2,655
SUBTOTAL OPERATING EXPENSES	532,600	621,298	480,582
 TOTAL EXPENSES	 630,282	 706,919	 553,326

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

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Student Affairs

2019/2020 Budget Summary [1]

	2017-18 ^[6]	2018-19 ^{[1][2]}	2019-20 Budget ^{[1][2][3]}			
	Actual Expense	Actual Expense	Salaries / Wages	Benefits ^{[4][5]}	OEE	Total
VP for Student Affairs	3,106,286	2,911,948	1,358,416	629,908	389,355	2,377,679
SA Student Affairs Assoc VP-AD	442,809	1,007,851	493,597	430,900	171,000	1,095,497
Health Services	12,711,020	13,952,536	7,481,294	4,137,289	1,078,146	12,696,729
SA Student Affairs Assoc VP-TC	4,897,421	5,546,895	3,600,158	2,008,214	581,947	6,190,319
SA Student Affairs Assoc VP-RT [7]	3,864,422	3,699,986	1,549,340	596,667	1,137,970	3,283,977
SA Student Affairs Assoc VP-AJM [3]	7,304,448	8,144,303	3,983,366	2,229,851	708,002	6,921,219
Sub Total	32,326,406	35,263,519	18,466,171	10,032,829	4,066,420	32,565,420
Institutional	51,347	53,748	-	-	56,900	56,900
Total	32,377,753	35,317,267	18,466,171	10,032,829	4,123,320	32,622,320

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] International Student Center was reorganized from Student Affairs to Office of Global Affairs effective 2019/20

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense;
benefits are budgeted for self-support activities

[5] Health Services includes benefits from UOF central pool and health fee revenues

[6] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[7] Cultural Centers reorganized from Student Affairs to Diversity and Innovation effective 2019/20

Student Affairs

Summary

	<i>FY2019-20 Budget [1][2][3]</i>	<i>FY2018-19 Actual [2][3]</i>	<i>FY2017-18 Actual [4]</i>
<i>SALARIES</i>			
SSPAR/ASST DEANS/OTHER	1,783,136	1,757,029	1,624,782
MANAGEMENT	4,481,576	5,209,392	5,015,226
SUPPORT STAFF	10,981,404	11,309,954	10,307,458
STUDENT ASSISTANT	1,219,305	1,593,202	1,428,294
NIGHT SHIFT DIFFERENTIAL	0	667	928
OVERTIME	750	6,328	887
WORK STUDY	0	93,706	80,689
<i>TOTAL SALARIES</i>	<i>18,466,171</i>	<i>19,970,277</i>	<i>18,458,264</i>
<i>BENEFITS [5]</i>	<i>10,032,829</i>	<i>10,023,344</i>	<i>9,329,495</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>28,499,000</i>	<i>29,993,622</i>	<i>27,787,760</i>

[1] International Student Center was reorganized from Student Affairs to Office of Global Affairs effective 2019/20;
Cultural Centers reorganized from Student Affairs to Diversity and Innovation effective 2019/20

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Student Affairs

Summary

	FY2019-20 Budget [1][2][3]	FY2018-19 Actual [2][3]	FY2017-18 Actual [4]
OPERATING EXPENSES			
ACCREDITATION	555	1,355	0
ADVERTISING & PROMOTIONAL PUBLICATIONS	5,000	65,925	37,764
COMMUNICATIONS	183,260	227,797	206,277
CONTRACTUAL SERVICES	350,968	598,989	421,330
COPIER	88,646	91,436	73,775
DUES, MEMBERSHIPS & SUBSCRIPTIONS	21,902	37,234	34,628
EQUIPMENT	1,300	33,705	50,766
FACILITIES REPAIRS & MAINTENANCE	36,750	153,824	869,874
HOSPITALITY	555,213	502,946	544,607
INFORMATION TECHNOLOGY	291,828	581,130	266,291
INSURANCE EXPENSE	7,315	140,232	143,462
OTHER	442,160	681,299	150
POSTAGE & FREIGHT	40,020	25,349	49,970
PRINTING	31,000	9,714	17,597
RECRUITMENT & EMPLOYEE RELOCATION	2,000	95	565
REPROGRAPHICS	183,946	162,299	173,208
SERVICES	607,280	597,284	530,172
SERVICES FROM OTHER FUNDS/AGENCIES	32,957	25,520	71,432
SPACE RENT	58,400	123,929	116,088
SUPPLIES	884,460	996,952	776,581
TRAVEL	282,835	248,683	200,954
TRAINING & PROFESSIONAL DEVELOPMENT	15,525	19,949	4,502
CHARGEBACK INCOME CREDITS	0	(2,000)	0
SUBTOTAL OPERATING EXPENSES	4,123,320	5,323,645	4,589,993
TOTAL EXPENSES	32,622,320	35,317,267	32,377,753

[1] International Student Center was reorganized from Student Affairs to Office of Global Affairs effective 2019/20;

Cultural Centers reorganized from Student Affairs to Diversity and Innovation effective 2019/20

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

VP for Student Affairs

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
MANAGEMENT	991,452	1,184,952	1,168,374
SUPPORT STAFF	344,964	161,093	191,551
STUDENT ASSISTANT	22,000	24,420	26,328
OVERTIME	0	0	64
WORK STUDY	0	1,512	1,509
<i>TOTAL SALARIES</i>	<i>1,358,416</i>	<i>1,371,977</i>	<i>1,387,825</i>
<i>BENEFITS [4]</i>	<i>629,908</i>	<i>655,482</i>	<i>657,512</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>1,988,324</i>	<i>2,027,459</i>	<i>2,045,338</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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VP for Student Affairs

	FY2019-20 Budget [1][2]	FY2018-19 Actual [1][2]	FY2017-18 Actual [3]
OPERATING EXPENSES			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	2,800	0
COMMUNICATIONS	9,000	11,914	10,493
CONTRACTUAL SERVICES	0	17,250	0
COPIER	4,000	2,320	4,272
DUES, MEMBERSHIPS & SUBSCRIPTIONS	500	2,438	2,877
FACILITIES REPAIRS & MAINTENANCE	5,000	112,777	827,351
HOSPITALITY	1,000	31,975	15,797
INFORMATION TECHNOLOGY	85,000	318,444	62,321
INSURANCE EXPENSE	0	0	0
OTHER	0	0	150
POSTAGE & FREIGHT	0	833	836
REPROGRAPHICS	3,000	2,941	2,364
SERVICES	101,000	152,472	78,352
SERVICES FROM OTHER FUNDS/AGENCIES	0	3,280	1,820
SUPPLIES	55,855	181,246	6,046
TRAVEL	123,000	42,024	47,345
TRAINING & PROFESSIONAL DEVELOPMENT	2,000	1,775	925
SUBTOTAL OPERATING EXPENSES	389,355	884,489	1,060,949
TOTAL EXPENSES	2,377,679	2,911,948	3,106,286

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

SA Student Affairs Assoc VP-AD

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
SSPAR/ASST DEANS/OTHER	1,417,076	1,395,113	1,260,707
MANAGEMENT	1,030,392	1,146,003	1,133,829
SUPPORT STAFF	5,240,364	5,343,984	4,974,331
STUDENT ASSISTANT	287,059	415,170	324,876
NIGHT SHIFT DIFFERENTIAL	0	667	928
OVERTIME	0	5,553	692
WORK STUDY	0	4,313	4,098
<i>TOTAL SALARIES</i>	<i>7,974,891</i>	<i>8,310,804</i>	<i>7,699,461</i>
<i>BENEFITS [4]</i>	<i>4,568,189</i>	<i>4,257,968</i>	<i>3,978,011</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>12,543,080</i>	<i>12,568,771</i>	<i>11,677,473</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

SA Student Affairs Assoc VP-AD

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ACCREDITATION	555	1,355	0
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	1,620	150
COMMUNICATIONS	96,172	135,134	113,571
CONTRACTUAL SERVICES	288,768	507,415	350,978
COPIER	28,646	28,101	27,077
DUES, MEMBERSHIPS & SUBSCRIPTIONS	10,042	17,299	20,958
EQUIPMENT	300	23,141	21,881
FACILITIES REPAIRS & MAINTENANCE	0	6,350	2,660
HOSPITALITY	41,313	54,619	27,048
INFORMATION TECHNOLOGY	110,930	149,835	147,938
INSURANCE EXPENSE	7,315	135,705	131,842
OTHER	109,086	602,734	0
POSTAGE & FREIGHT	620	2,385	1,286
PRINTING	0	5,134	0
REPROGRAPHICS	11,900	24,580	24,120
SERVICES	24,680	34,536	66,065
SERVICES FROM OTHER FUNDS/AGENCIES	9,457	4,855	6,635
SPACE RENT	1,500	175	388
SUPPLIES	463,987	593,059	507,800
TRAVEL	42,350	53,764	23,386
TRAINING & PROFESSIONAL DEVELOPMENT	1,525	9,821	2,573
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>1,249,146</i>	<i>2,391,615</i>	<i>1,476,355</i>
<i>TOTAL EXPENSES</i>	<i>13,792,226</i>	<i>14,960,387</i>	<i>13,153,828</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

SA Student Affairs Assoc VP-TC

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
MANAGEMENT	921,156	920,613	839,446
SUPPORT STAFF	2,653,552	2,415,819	2,171,379
STUDENT ASSISTANT	24,700	51,884	24,264
OVERTIME	750	775	131
WORK STUDY	0	18,541	15,698
<i>TOTAL SALARIES</i>	<i>3,600,158</i>	<i>3,407,631</i>	<i>3,050,918</i>
<i>BENEFITS [4]</i>	<i>2,008,214</i>	<i>1,869,810</i>	<i>1,689,765</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>5,608,372</i>	<i>5,277,441</i>	<i>4,740,683</i>
<i>OPERATING EXPENSES</i>			
COMMUNICATIONS	30,600	27,723	30,462
CONTRACTUAL SERVICES	14,000	13,678	0
COPIER	13,500	12,572	4,524
DUES, MEMBERSHIPS & SUBSCRIPTIONS	4,850	5,236	5,315
EQUIPMENT	0	9,401	4,261
FACILITIES REPAIRS & MAINTENANCE	750	3,393	21,121
HOSPITALITY	8,000	5,481	167
INFORMATION TECHNOLOGY	49,238	44,739	40,771
INSURANCE EXPENSE	0	4,528	4,920
OTHER	315,074	24,810	0
POSTAGE & FREIGHT	800	475	102
REPROGRAPHICS	15,500	7,947	338
SERVICES	87,800	65,987	2,403
SERVICES FROM OTHER FUNDS/AGENCIES	0	25	6,142
SUPPLIES	17,600	24,173	14,627
TRAVEL	24,235	19,286	21,586
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>581,947</i>	<i>269,454</i>	<i>156,739</i>
<i>TOTAL EXPENSES</i>	<i>6,190,319</i>	<i>5,546,895</i>	<i>4,897,421</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

SA Student Affairs Asst VP-RT

	<i>FY2019-20 Budget [1][2][3]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [4]</i>
<i>SALARIES</i>			
MANAGEMENT	542,028	638,082	631,312
SUPPORT STAFF	526,716	727,642	666,532
STUDENT ASSISTANT	480,596	663,473	692,861
WORK STUDY	0	17,781	9,737
<i>TOTAL SALARIES</i>	1,549,340	2,046,978	2,000,441
<i>BENEFITS [5]</i>	596,667	760,464	750,674
<i>SUBTOTAL PERSONAL SERVICES</i>	2,146,007	2,807,442	2,751,116
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	1,500	1,011
COMMUNICATIONS	16,500	13,866	13,310
CONTRACTUAL SERVICES	39,000	45,086	51,216
COPIER	20,000	16,870	15,140
DUES, MEMBERSHIPS & SUBSCRIPTIONS	2,960	3,026	1,425
EQUIPMENT	0	1,162	0
FACILITIES REPAIRS & MAINTENANCE	24,000	16,581	7,605
HOSPITALITY	308,300	138,678	276,055
INFORMATION TECHNOLOGY	5,160	15,802	1,315
INSURANCE EXPENSE	0	0	4,699
POSTAGE & FREIGHT	32,000	8,603	22,343
PRINTING	28,000	4,579	17,597
RECRUITMENT & EMPLOYEE RELOCATION	0	95	565
REPROGRAPHICS	112,000	89,278	106,363
SERVICES	369,600	286,604	349,310
SERVICES FROM OTHER FUNDS/AGENCIES	3,000	8,693	14,316
SPACE RENT	0	70,006	66,741
SUPPLIES	129,150	105,427	110,585
TRAVEL	39,300	62,679	53,713
TRAINING & PROFESSIONAL DEVELOPMENT	9,000	4,010	0
<i>SUBTOTAL OPERATING EXPENSES</i>	1,137,970	892,544	1,113,307
<i>TOTAL EXPENSES</i>	3,283,977	3,699,986	3,864,422

[1] Cultural Centers reorganized from Student Affairs to Diversity and Innovation effective 2019/20

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

SA Student Affairs Assoc VP-AJM

	FY2019-20 Budget [1][2][3]	FY2018-19 Actual [2][3]	FY2017-18 Actual [4]
SALARIES			
SSPAR/ASST DEANS/OTHER	366,060	361,916	364,074
MANAGEMENT	996,548	1,319,743	1,242,266
SUPPORT STAFF	2,215,808	2,661,415	2,303,665
STUDENT ASSISTANT	404,950	438,255	359,966
WORK STUDY	0	51,559	49,647
TOTAL SALARIES	3,983,366	4,832,888	4,319,618
BENEFITS [5]	2,229,851	2,479,621	2,253,533
SUBTOTAL PERSONAL SERVICES	6,213,217	7,312,509	6,573,151

[1] International Student Center was reorganized from Student Affairs to Office of Global Affairs effective 2019/20

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

SA Student Affairs Assoc VP-AJM

	FY2019-20 Budget [1][2][3]	FY2018-19 Actual [2][3]	FY2017-18 Actual [4]
OPERATING EXPENSES			
ADVERTISING & PROMOTIONAL PUBLICATIONS	5,000	60,005	36,603
COMMUNICATIONS	30,988	39,159	38,441
CONTRACTUAL SERVICES	9,200	15,561	19,136
COPIER	22,500	31,573	22,763
DUES, MEMBERSHIPS & SUBSCRIPTIONS	3,550	9,236	4,053
EQUIPMENT	1,000	0	24,624
FACILITIES REPAIRS & MAINTENANCE	7,000	14,723	11,139
HOSPITALITY	196,600	272,193	224,502
INFORMATION TECHNOLOGY	41,500	52,311	13,946
INSURANCE EXPENSE	0	0	2,001
OTHER	18,000	53,755	0
POSTAGE & FREIGHT	6,600	13,053	25,404
PRINTING	3,000	0	0
RECRUITMENT & EMPLOYEE RELOCATION	2,000	0	0
REPROGRAPHICS	41,546	37,554	40,022
SERVICES	24,200	57,685	33,293
SERVICES FROM OTHER FUNDS/AGENCIES	20,500	8,667	41,919
SUPPLIES	217,868	93,047	137,524
TRAVEL	53,950	70,930	54,924
TRAINING & PROFESSIONAL DEVELOPMENT	3,000	4,343	1,004
CHARGEBACK INCOME CREDITS	0	(2,000)	0
SUBTOTAL OPERATING EXPENSES	708,002	831,794	731,297
TOTAL EXPENSES	6,921,219	8,144,303	7,304,448

[1] International Student Center was reorganized from Student Affairs to Office of Global Affairs effective 2019/20

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Student Affairs
INSTITUTIONAL

	<i>FY2019-20</i> <i>Budget [1][2]</i>	<i>FY2018-19</i> <i>Actual [1][2]</i>	<i>FY2017-18</i> <i>Actual [3]</i>
<i>OPERATING EXPENSES</i>			
HOSPITALITY	0	0	1,038
SERVICES	0	0	750
SERVICES FROM OTHER FUNDS/AGENCIES	0	0	600
SPACE RENT	56,900	53,748	48,959
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>56,900</i>	<i>53,748</i>	<i>51,347</i>
<i>TOTAL EXPENSES</i>	<i>56,900</i>	<i>53,748</i>	<i>51,347</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Business and Financial Affairs

2019/2020 Budget Summary [1]

	2017-18 ^[4]	2018-19 ^{[1][2]}	2019-20 Budget ^{[1][2]}			
	Actual Expense	Actual Expense	Salaries / Wages	Benefits ^[3]	OEE	Total
VP for BFA	10,816,604	6,305,784	962,252	397,522	2,602,966	3,962,740
Real Estate, Planning & Developing	2,518,143	1,697,415	1,012,870	574,661	334,801	1,922,332
Administration	15,334,952	15,342,814	9,208,611	5,916,738	518,596	15,643,945
Financial Operations	7,178,703	7,519,877	5,249,508	2,923,067	(299,964)	7,872,611
Business Operations [5]	25,866,018	29,983,749	14,938,708	8,238,789	6,096,908	29,274,405
Sub Total	61,714,419	60,849,639	31,371,949	18,050,777	9,253,307	58,676,033
Institutional	19,515,727	22,244,111	813,974	250,180	19,603,967	20,668,121
Total	81,230,146	83,093,750	32,185,923	18,300,957	28,857,274	79,344,154

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] Enterprise Technology Services was reorganized from Business & Financial Affairs to Information Technology effective 2019/20

Business & Financial Affairs

Summary

	FY2019-20 Budget [1][2][5]	FY2018-19 Actual [1][2]	FY2017-18 Actual [3]
SALARIES			
ACADEMIC FACULTY	0	0	24,929
MANAGEMENT	9,719,729	8,757,990	8,263,211
SUPPORT STAFF	20,801,441	18,007,427	16,407,784
STUDENT ASSISTANT	380,800	333,623	458,098
NIGHT SHIFT DIFFERENTIAL	243,625	241,873	285,344
ASBESTOS & WATER TREATMENT PAY	3,300	3,780	3,405
POST CERT/SPEC ASSIGNMENT STIP	131,000	150,800	150,450
OVERTIME	906,028	1,190,955	1,048,467
WORK STUDY	0	26,739	19,521
TOTAL SALARIES	32,185,923	28,713,187	26,661,209
BENEFITS [4]	18,300,957	16,457,098	15,146,872
SUBTOTAL PERSONAL SERVICES	50,486,880	45,170,285	41,808,081

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

[5] Enterprise Technology Services was reorganized from Business & Financial Affairs to Information Technology effective 2019/20

Business & Financial Affairs

Summary

	FY2019-20 Budget [1][2][4]	FY2018-19 Actual [1][2]	FY2017-18 Actual [3]
OPERATING EXPENSES			
ADVERTISING & PROMOTIONAL PUBLICATIONS	2,500	3,675	1,131
COMMUNICATIONS	997,984	207,338	183,848
CONTRACTUAL SERVICES	3,299,630	3,868,674	3,292,249
COPIER	96,476	134,133	101,126
COST OF GOODS SOLD	1,509,040	1,120,358	1,237,492
DUES, MEMBERSHIPS & SUBSCRIPTIONS	49,580	38,941	48,435
EQUIPMENT	158,315	492,114	716,622
FACILITIES REPAIRS & MAINTENANCE	6,788,043	15,624,992	9,586,217
HOSPITALITY	17,700	58,607	17,509
INFORMATION TECHNOLOGY	808,082	917,783	1,091,208
INSURANCE EXPENSE	5,622,940	4,909,703	4,574,080
LEGAL SETTLEMENT COSTS	100,000	679,077	133,878
MEDICAL EXAMS	9,250	1,784	4,420
OTHER	1,326,754	331,032	(48,235)
PROTECTIVE CLOTHING	24,000	21,988	17,378
POSTAGE & FREIGHT	175,465	167,998	115,790
PRINTING	0	73	0
RECRUITMENT & EMPLOYEE RELOCATION	2,500	97,702	13,890
REPROGRAPHICS	21,050	35,251	28,399
RESERVE FOR NON-INSTRUCTIONAL SALARY COMMITMENTS (:	0	0	0
SERVICES	571,568	946,848	912,844
SERVICES FROM OTHER FUNDS/AGENCIES	2,000	40,022	147,234
SPACE RENT	64,370	198,034	87,460
STATE GEN SERVICES	3,000	1,285	1,017
SUPPLIES	794,211	932,493	515,064
TRAVEL	236,565	304,448	246,190
TRAINING & PROFESSIONAL DEVELOPMENT	56,145	84,323	56,704
UNIFORMS	250	2,473	0
UTILITIES	10,258,040	11,533,296	9,822,099
CHARGEBACK INCOME CREDITS	(4,138,184)	(4,830,980)	(2,199,425)
INTERFUND TRANSFER OUT	0	0	8,717,442
SUBTOTAL OPERATING EXPENSES	28,857,274	37,923,465	39,422,065
TOTAL EXPENSES	79,344,154	83,093,750	81,230,146

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

[4] Enterprise Technology Services was reorganized from Business & Financial Affairs to Information Technology effective 2019/20

VP for BFA

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
MANAGEMENT	961,332	933,274	811,693
SUPPORT STAFF	0	0	3,952
STUDENT ASSISTANT	920	23,628	18,131
WORK STUDY	0	0	1,397
<i>TOTAL SALARIES</i>	<i>962,252</i>	<i>956,902</i>	<i>835,173</i>
<i>BENEFITS [4]</i>	<i>397,522</i>	<i>433,675</i>	<i>360,567</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>1,359,774</i>	<i>1,390,577</i>	<i>1,195,740</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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VP for BFA

	<i>FY2019-20</i>	<i>FY2018-19</i>	<i>FY2017-18</i>
	<i>Budget [1][2]</i>	<i>Actual [1][2]</i>	<i>Actual [3]</i>
<i>OPERATING EXPENSES</i>			
COMMUNICATIONS	6,165	6,396	6,719
CONTRACTUAL SERVICES	2,375	389	4,841
COPIER	10,500	10,928	11,273
DUES, MEMBERSHIPS & SUBSCRIPTIONS	9,950	936	19,889
EQUIPMENT	0	4,675	520
FACILITIES REPAIRS & MAINTENANCE	622,966	4,727,348	608,805
HOSPITALITY	12,000	9,086	40
INFORMATION TECHNOLOGY	3,300	3,764	15,467
INSURANCE EXPENSE	0	0	8,105
OTHER	1,912,160	(21,640)	0
POSTAGE & FREIGHT	550	518	441
PRINTING	0	73	0
REPROGRAPHICS	950	1,057	866
SERVICES	750	9,584	127,720
SERVICES FROM OTHER FUNDS/AGENCIES	2,000	2,425	956
SPACE RENT	0	135,816	77,285
SUPPLIES	7,200	7,754	7,450
TRAVEL	13,000	16,299	12,679
TRAINING & PROFESSIONAL DEVELOPMENT	300	1,000	365
CHARGEBACK INCOME CREDITS	(1,200)	(1,200)	0
INTERFUND TRANSFER OUT	0	0	8,717,442
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>2,602,966</i>	<i>4,915,207</i>	<i>9,620,863</i>
<i>TOTAL EXPENSES</i>	<i>3,962,740</i>	<i>6,305,784</i>	<i>10,816,604</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

Real Estate, Plng & Development

	FY2019-20	FY2018-19	FY2017-18
	Budget [1][2]	Actual [1][2]	Actual [3]
SALARIES			
MANAGEMENT	805,786	734,913	735,996
SUPPORT STAFF	207,084	166,965	142,744
STUDENT ASSISTANT	0	16,560	106,388
TOTAL SALARIES	1,012,870	918,438	985,128
BENEFITS [4]	574,661	458,743	451,930
SUBTOTAL PERSONAL SERVICES	1,587,531	1,377,180	1,437,058
OPERATING EXPENSES			
COMMUNICATIONS	8,015	7,030	6,440
CONTRACTUAL SERVICES	0	100,837	341,014
COPIER	4,464	4,544	4,681
DUES, MEMBERSHIPS & SUBSCRIPTIONS	4,200	3,433	3,584
EQUIPMENT	0	22	6,465
FACILITIES REPAIRS & MAINTENANCE	8,056	37,502	323,882
HOSPITALITY	0	722	142
INFORMATION TECHNOLOGY	82,500	108,379	72,695
INSURANCE EXPENSE	0	0	8,109
OTHER	105,992	0	255,519
POSTAGE & FREIGHT	305	390	173
REPROGRAPHICS	100	366	0
SERVICES	0	17,162	31,056
SERVICES FROM OTHER FUNDS/AGENCIES	0	0	0
SUPPLIES	49,621	4,783	12,254
TRAVEL	68,048	32,647	15,902
TRAINING & PROFESSIONAL DEVELOPMENT	3,500	5,029	1,015
CHARGEBACK INCOME CREDITS	0	(2,610)	(1,847)
SUBTOTAL OPERATING EXPENSES	334,801	320,235	1,081,085
TOTAL EXPENSES	1,922,332	1,697,415	2,518,143

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Administration

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	0	0	24,929
MANAGEMENT	3,393,037	3,285,580	3,240,253
SUPPORT STAFF	4,900,941	4,839,858	4,627,839
STUDENT ASSISTANT	165,780	129,731	156,042
NIGHT SHIFT DIFFERENTIAL	46,325	43,265	43,040
POST CERT/SPEC ASSIGNMENT STIP	131,000	150,800	150,450
OVERTIME	571,528	605,250	509,697
WORK STUDY	0	13,504	9,741
<i>TOTAL SALARIES</i>	<i>9,208,611</i>	<i>9,067,989</i>	<i>8,761,991</i>
<i>BENEFITS [4]</i>	<i>5,916,738</i>	<i>4,940,462</i>	<i>4,735,174</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>15,125,349</i>	<i>14,008,451</i>	<i>13,497,165</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

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[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Administration

	<i>FY2019-20</i>	<i>FY2018-19</i>	<i>FY2017-18</i>
	<i>Budget [1][2]</i>	<i>Actual [1][2]</i>	<i>Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	2,500	1,067	1,131
COMMUNICATIONS	35,040	70,101	63,676
CONTRACTUAL SERVICES	28,100	44,792	73,376
COPIER	33,400	48,006	45,059
DUES, MEMBERSHIPS & SUBSCRIPTIONS	12,750	14,334	9,265
EQUIPMENT	13,400	185,323	637,886
FACILITIES REPAIRS & MAINTENANCE	16,688	63,372	80,144
HOSPITALITY	3,700	34,550	16,803
INFORMATION TECHNOLOGY	39,531	140,508	268,902
INSURANCE EXPENSE	0	0	32,405
LEGAL SETTLEMENT COSTS	0	135	0
MEDICAL EXAMS	9,250	1,784	4,420
OTHER	4,112	13,835	(89)
PROTECTIVE CLOTHING	24,000	21,988	17,378
POSTAGE & FREIGHT	6,178	6,041	7,143
RECRUITMENT & EMPLOYEE RELOCATION	2,500	4,611	0
REPROGRAPHICS	6,350	19,951	20,795
SERVICES	87,160	365,488	354,871
SERVICES FROM OTHER FUNDS/AGENCIES	0	1,612	15,081
SPACE RENT	0	0	670
SUPPLIES	154,975	159,527	107,555
TRAVEL	42,312	132,511	66,055
TRAINING & PROFESSIONAL DEVELOPMENT	14,650	10,332	16,708
UNIFORMS	0	1,755	0
UTILITIES	0	8,526	28,453
CHARGEBACK INCOME CREDITS	(18,000)	(15,785)	(29,900)
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>518,596</i>	<i>1,334,363</i>	<i>1,837,787</i>
<i>TOTAL EXPENSES</i>	<i>15,643,945</i>	<i>15,342,814</i>	<i>15,334,952</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

Financial Operations

	FY2019-20 Budget [1][2]	FY2018-19 Actual [1][2]	FY2017-18 Actual [3]
SALARIES			
MANAGEMENT	1,998,604	1,885,618	1,649,833
SUPPORT STAFF	3,134,804	2,721,527	2,459,827
STUDENT ASSISTANT	115,100	95,550	74,143
OVERTIME	1,000	19,430	33,058
WORK STUDY	0	11,859	8,383
TOTAL SALARIES	5,249,508	4,733,984	4,225,244
BENEFITS [4]	2,923,067	2,634,909	2,320,924
SUBTOTAL PERSONAL SERVICES	8,172,575	7,368,893	6,546,168
OPERATING EXPENSES			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	2,582	0
COMMUNICATIONS	41,597	43,450	22,320
CONTRACTUAL SERVICES	3,559	212,754	(147,594)
COPIER	15,760	35,113	7,131
DUES, MEMBERSHIPS & SUBSCRIPTIONS	8,780	9,313	2,249
EQUIPMENT	0	26,363	0
FACILITIES REPAIRS & MAINTENANCE	0	17,770	0
HOSPITALITY	2,000	7,564	550
INFORMATION TECHNOLOGY	467,279	443,447	466,189
INSURANCE EXPENSE	0	0	5,870
OTHER	34,824	28,910	18,017
POSTAGE & FREIGHT	51,427	39,709	6,015
RECRUITMENT & EMPLOYEE RELOCATION	0	9,207	0
REPROGRAPHICS	550	8,985	3,836
SERVICES	(2,609)	6,022	3,215
SUPPLIES	209,999	232,281	194,397
TRAVEL	52,305	60,469	35,080
TRAINING & PROFESSIONAL DEVELOPMENT	1,595	28,278	15,515
CHARGEBACK INCOME CREDITS	(1,187,030)	(1,061,233)	(257)
SUBTOTAL OPERATING EXPENSES	(299,964)	150,985	632,535
TOTAL EXPENSES	7,872,611	7,519,877	7,178,703

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Business Operations

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
MANAGEMENT	2,545,019	1,902,654	1,814,149
SUPPORT STAFF	11,837,389	9,876,376	8,829,029
STUDENT ASSISTANT	98,000	68,154	103,394
NIGHT SHIFT DIFFERENTIAL	186,500	187,250	231,294
ASBESTOS & WATER TREATMENT PAY	3,300	3,780	3,405
OVERTIME	268,500	464,973	381,539
WORK STUDY	0	1,376	0
<i>TOTAL SALARIES</i>	<i>14,938,708</i>	<i>12,504,563</i>	<i>11,362,811</i>
<i>BENEFITS [4]</i>	<i>8,238,789</i>	<i>7,753,859</i>	<i>7,100,049</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>23,177,497</i>	<i>20,258,422</i>	<i>18,462,860</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

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Business Operations

	FY2019-20	FY2018-19	FY2017-18
	Budget [1][2]	Actual [1][2]	Actual [3]
OPERATING EXPENSES			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	26	0
COMMUNICATIONS	892,902	69,323	70,712
CONTRACTUAL SERVICES	62,600	593,768	47,073
COPIER	32,352	35,542	32,982
COST OF GOODS SOLD	1,509,040	1,120,358	1,237,492
DUES, MEMBERSHIPS & SUBSCRIPTIONS	13,900	10,925	13,448
EQUIPMENT	139,915	249,000	51,592
FACILITIES REPAIRS & MAINTENANCE	5,139,589	9,675,927	7,246,433
HOSPITALITY	0	6,685	(27)
INFORMATION TECHNOLOGY	187,422	200,482	185,858
INSURANCE EXPENSE	0	0	3,829
LEGAL SETTLEMENT COSTS	0	0	26,900
OTHER	217,504	221,682	(232,390)
POSTAGE & FREIGHT	117,005	121,340	102,018
RECRUITMENT & EMPLOYEE RELOCATION	0	83,885	13,890
REPROGRAPHICS	13,100	4,892	2,902
SERVICES	266,867	431,458	338,848
SERVICES FROM OTHER FUNDS/AGENCIES	0	(1,314)	97,878
SUPPLIES	327,416	528,148	191,568
TRAVEL	60,900	62,482	116,473
TRAINING & PROFESSIONAL DEVELOPMENT	35,100	39,684	23,101
UNIFORMS	250	718	0
UTILITIES	13,000	20,468	0
CHARGEBACK INCOME CREDITS	(2,931,954)	(3,750,151)	(2,167,422)
SUBTOTAL OPERATING EXPENSES	6,096,908	9,725,327	7,403,158
TOTAL EXPENSES	29,274,405	29,983,749	25,866,018

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

Business & Financial Affairs
INSTITUTIONAL

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
MANAGEMENT	15,951	15,951	11,286
SUPPORT STAFF	721,223	402,700	344,393
STUDENT ASSISTANT	1,000	0	0
NIGHT SHIFT DIFFERENTIAL	10,800	11,358	11,010
OVERTIME	65,000	101,302	124,173
<i>TOTAL SALARIES</i>	<i>813,974</i>	<i>531,312</i>	<i>490,862</i>
<i>BENEFITS [4]</i>	<i>250,180</i>	<i>235,451</i>	<i>178,228</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>1,064,154</i>	<i>766,763</i>	<i>669,090</i>
<i>OPERATING EXPENSES</i>			
COMMUNICATIONS	14,265	11,037	13,981
CONTRACTUAL SERVICES	3,202,996	2,916,134	2,973,539
COPIER	0	0	0
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	0	0
EQUIPMENT	5,000	26,733	20,159
FACILITIES REPAIRS & MAINTENANCE	1,000,744	1,103,073	1,326,953
INFORMATION TECHNOLOGY	28,050	21,204	82,098
INSURANCE EXPENSE	5,622,940	4,909,703	4,515,762
LEGAL SETTLEMENT COSTS	100,000	678,942	106,978
OTHER	(947,838)	88,245	(89,292)
SERVICES	219,400	117,134	57,134
SERVICES FROM OTHER FUNDS/AGENCIES	0	37,298	33,319
SPACE RENT	64,370	62,218	9,505
STATE GEN SERVICES	3,000	1,285	1,017
SUPPLIES	45,000	0	1,840
TRAVEL	0	40	0
TRAINING & PROFESSIONAL DEVELOPMENT	1,000	0	0
UTILITIES	10,245,040	11,504,302	9,793,646
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>19,603,967</i>	<i>21,477,348</i>	<i>18,846,637</i>
<i>TOTAL EXPENSES</i>	<i>20,668,121</i>	<i>22,244,111</i>	<i>19,515,727</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5420, 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Athletics

2019/2020 Budget Summary [1]

	2017-18 ^[4]	2018-19 ^{[1][2]}	2019-20 Budget ^{[1][2]}			
	Actual Expense	Actual Expense	Salaries / Wages	Benefits ^[3]	OEE	Total
Athletics	9,618,570	13,358,384	3,141,999	7,293,160	-	10,435,159
Sub Total	9,618,570	13,358,384	3,141,999	7,293,160	-	10,435,159
Institutional	339,478	316,975	-	-	292,463	292,463
Total	9,958,048	13,675,359	3,141,999	7,293,160	292,463	10,727,622

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Athletics

Summary

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	2,332,635	5,140,378	2,713,889
MANAGEMENT	809,364	1,783,580	941,650
SUPPORT STAFF	0	0	0
STUDENT ASSISTANT	0	0	0
NIGHT SHIFT DIFFERENTIAL	0	0	0
OVERTIME	0	0	0
WORK STUDY	0	0	0
<i>TOTAL SALARIES</i>	<i>3,141,999</i>	<i>6,923,958</i>	<i>3,655,539</i>
<i>BENEFITS [4]</i>	<i>7,293,160</i>	<i>6,367,714</i>	<i>5,963,031</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>10,435,159</i>	<i>13,291,672</i>	<i>9,618,570</i>
<i>OPERATING EXPENSES</i>			
FACILITIES REPAIRS & MAINTENANCE	0	66,712	0
INSURANCE EXPENSE	266,111	290,623	313,126
SPACE RENT	26,352	26,352	26,352
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>292,463</i>	<i>383,687</i>	<i>339,478</i>
<i>TOTAL EXPENSES</i>	<i>10,727,622</i>	<i>13,675,359</i>	<i>9,958,048</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Athletics

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
ACADEMIC FACULTY	2,332,635	5,140,378	2,713,889
MANAGEMENT	809,364	1,783,580	941,650
SUPPORT STAFF	0	0	0
STUDENT ASSISTANT	0	0	0
NIGHT SHIFT DIFFERENTIAL	0	0	0
OVERTIME	0	0	0
WORK STUDY	0	0	0
<i>TOTAL SALARIES</i>	<i>3,141,999</i>	<i>6,923,958</i>	<i>3,655,539</i>
<i>BENEFITS [4]</i>	<i>7,293,160</i>	<i>6,367,714</i>	<i>5,963,031</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>10,435,159</i>	<i>13,291,672</i>	<i>9,618,570</i>
<i>OPERATING EXPENSES</i>			
FACILITIES REPAIRS & MAINTENANCE	0	66,712	0
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>0</i>	<i>66,712</i>	<i>0</i>
<i>TOTAL EXPENSES</i>	<i>10,435,159</i>	<i>13,358,384</i>	<i>9,618,570</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

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Athletics

INSTITUTIONAL

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>OPERATING EXPENSES</i>			
INSURANCE EXPENSE	266,111	290,623	313,126
SPACE RENT	26,352	26,352	26,352
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>292,463</i>	<i>316,975</i>	<i>339,478</i>
<i>TOTAL EXPENSES</i>	<i>292,463</i>	<i>316,975</i>	<i>339,478</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

KPBS

2019/2020 Budget Summary [1]

	2017-18 ^[4]	2018-19 ^{[1][2]}	2019-20 Budget ^{[1][2]}			
	Actual Expense	Actual Expense	Salaries / Wages	Benefits ^[3]	OEE	Total
KPBS	1,388,517	1,434,113	965,835	504,682	-	1,470,517
Sub Total	1,388,517	1,434,113	965,835	504,682	-	1,470,517
Institutional	436,362	431,374	-	-	467,838	467,838
Total URD	1,824,879	1,865,487	965,835	504,682	467,838	1,938,355

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense;
benefits are budgeted for self-support activities

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

KPBS

Summary

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
MANAGEMENT	783,780	799,650	762,421
SUPPORT STAFF	182,055	166,185	170,472
WORK STUDY	0	0	2,109
<i>TOTAL SALARIES</i>	965,835	965,835	935,002
<i>BENEFITS [4]</i>	504,682	468,279	453,515
<i>SUBTOTAL PERSONAL SERVICES</i>	1,470,517	1,434,113	1,388,517
<i>OPERATING EXPENSES</i>			
SPACE RENT	467,838	431,374	436,362
<i>SUBTOTAL OPERATING EXPENSES</i>	467,838	431,374	436,362
<i>TOTAL EXPENSES</i>	1,938,355	1,865,487	1,824,879

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

KPBS

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
MANAGEMENT	783,780	799,650	762,421
SUPPORT STAFF	182,055	166,185	170,472
WORK STUDY	0	0	2,109
<i>TOTAL SALARIES</i>	<i>965,835</i>	<i>965,835</i>	<i>935,002</i>
<i>BENEFITS [4]</i>	<i>504,682</i>	<i>468,279</i>	<i>453,515</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>1,470,517</i>	<i>1,434,113</i>	<i>1,388,517</i>
<i>TOTAL EXPENSES</i>	<i>1,470,517</i>	<i>1,434,113</i>	<i>1,388,517</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

KPBS
INSTITUTIONAL

	<i>FY2019-20</i> <i>Budget [1][2]</i>	<i>FY2018-19</i> <i>Actual [1][2]</i>	<i>FY2017-18</i> <i>Actual [3]</i>
<i>OPERATING EXPENSES</i>			
SPACE RENT	467,838	431,374	436,362
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>467,838</i>	<i>431,374</i>	<i>436,362</i>
<i>TOTAL EXPENSES</i>	<i>467,838</i>	<i>431,374</i>	<i>436,362</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Information Technology

2019/2020 Budget Summary [1]

	2017-18 ^[5]	2018-19 ^{[1][2]}	2019-20 Budget ^{[1][3]}			
	Actual Expense	Actual Expense	Salaries / Wages	Benefits ^[4]	OEE	Total
Information Technology	6,213,642	10,846,462	9,705,440	5,040,724	2,964,053	17,710,217
Sub Total	6,213,642	10,846,462	9,705,440	5,040,724	2,964,053	17,710,217
Institutional	2,291,132	2,454,693	310,464	-	1,952,996	2,263,460
Total	8,504,774	13,301,155	10,015,904	5,040,724	4,917,049	19,973,677

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] Enterprise Technology Services was reorganized from Business & Financial Affairs to Information Technology effective 2019/20; Enrollment Services

Information Technology and Instructional Technology Services were reorganized from Academic Affairs to Information Technology effective 2019/20

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

[5] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Information Technology

Summary

	FY2019-20 Budget [1][2][3]	FY2018-19 Actual [2][4]	FY2017-18 Actual [5]
SALARIES			
MANAGEMENT	2,182,692	1,303,712	1,104,179
SUPPORT STAFF	7,782,180	3,697,063	3,224,679
STUDENT ASSISTANT	48,032	230,295	0
NIGHT SHIFT DIFFERENTIAL	3,000	238	2,951
OVERTIME	0	99,932	117,106
TOTAL SALARIES	10,015,904	5,331,241	4,448,915
BENEFITS [6]	5,040,724	2,751,102	2,390,498
SUBTOTAL PERSONNEL SERVICES	15,056,628	8,082,342	6,839,413
OPERATING EXPENSES			
COMMUNICATIONS	107,656	622,866	25,303
CONTRACTUAL SERVICES	207,000	171,153	163,967
COPIER	20,110	18,500	3,347
DUES, MEMBERSHIPS & SUBSCRIPTIONS	392,550	460,528	1,759
EQUIPMENT	110,081	170,995	0
FACILITIES REPAIRS & MAINTENANCE	324,177	348,470	580
HOSPITALITY	0	3,300	0
INFORMATION TECHNOLOGY	3,759,055	4,333,895	2,363,149
OTHER	319,549	177,721	0
POSTAGE & FREIGHT	0	72	0
REPROGRAPHICS	8,250	427	0
SERVICES	392,500	104,825	30,908
SERVICES FROM OTHER FUNDS/AGENCIES	2,310	2,550	380
SPACE RENT	0	375	0
SUPPLIES	278,411	202,907	8,019
TRAVEL	115,500	59,717	12,028
TRAINING & PROFESSIONAL DEVELOPMENT	31,900	377	70
CHARGEBACK INCOME CREDITS	(1,152,000)	(1,459,866)	(944,150)
SUBTOTAL OPERATING EXPENSES	4,917,049	5,218,812	1,665,361
TOTAL EXPENSES	19,973,677	13,301,155	8,504,774

[1] Information Technology was previously part of Business & Financial Affairs and became its own division effective 2019/20

[2] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[3] Enterprise Technology Services was reorganized from Business & Financial Affairs to Information Technology effective 2019/20; Enrollment Services Information Technology and Instructional Technology Services were reorganized from Academic Affairs to Information Technology effective 2019/20

[4] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[5] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[6] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Information Technology

	FY2019-20 Budget [1][2][3]	FY2018-19 Actual [1][2]	FY2017-18 Actual [4]
SALARIES			
MANAGEMENT	2,039,616	1,150,522	965,267
SUPPORT STAFF	7,614,792	3,087,892	2,641,231
STUDENT ASSISTANT	48,032	230,295	0
NIGHT SHIFT DIFFERENTIAL	3,000	238	2,951
OVERTIME	0	95,969	115,051
TOTAL SALARIES	9,705,440	4,564,916	3,724,500
BENEFITS [5]	5,040,724	2,315,570	1,986,394
SUBTOTAL PERSONNEL SERVICES	14,746,164	6,880,486	5,710,894
OPERATING EXPENSES			
COMMUNICATIONS	39,340	556,556	(41,347)
CONTRACTUAL SERVICES	207,000	171,153	163,967
COPIER	16,510	15,059	0
DUES, MEMBERSHIPS & SUBSCRIPTIONS	391,050	459,068	299
EQUIPMENT	70,000	93,904	0
FACILITIES REPAIRS & MAINTENANCE	270,000	313,615	88
HOSPITALITY	0	3,300	0
INFORMATION TECHNOLOGY	2,244,760	3,288,299	1,291,499
OTHER	150,925	177,721	0
POSTAGE & FREIGHT	0	72	0
REPROGRAPHICS	8,250	427	0
SERVICES	390,500	102,225	29,937
SERVICES FROM OTHER FUNDS/AGENCIES	2,310	2,550	270
SPACE RENT	0	375	0
SUPPLIES	208,008	190,367	1,041
TRAVEL	105,500	50,774	1,104
TRAINING & PROFESSIONAL DEVELOPMENT	11,900	377	40
CHARGEBACK INCOME CREDITS	(1,152,000)	(1,459,866)	(944,150)
SUBTOTAL OPERATING EXPENSES	2,964,053	3,965,975	502,748
TOTAL EXPENSES	17,710,217	10,846,462	6,213,642

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] Enterprise Technology Services was reorganized from Business & Financial Affairs to Information Technology effective 2019/20; Enrollment Services Information Technology and Instructional Technology Services were reorganized from Academic Affairs to Information Technology effective 2019/20

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

Information Technology
INSTITUTIONAL

	<i>FY2019-20</i> <i>Budget [1][2]</i>	<i>FY2018-19</i> <i>Actual [1][2]</i>	<i>FY2017-18</i> <i>Actual [3]</i>
<i>SALARIES</i>			
MANAGEMENT	143,076	153,190	138,912
SUPPORT STAFF	167,388	609,172	583,448
OVERTIME	0	3,963	2,055
<i>TOTAL SALARIES</i>	<i>310,464</i>	<i>766,325</i>	<i>724,415</i>
<i>BENEFITS [4]</i>	<i>0</i>	<i>435,531</i>	<i>404,104</i>
<i>SUBTOTAL PERSONNEL SERVICES</i>	<i>310,464</i>	<i>1,201,856</i>	<i>1,128,519</i>
<i>OPERATING EXPENSES</i>			
COMMUNICATIONS	68,316	66,310	66,650
COPIER	3,600	3,441	3,347
DUES, MEMBERSHIPS & SUBSCRIPTIONS	1,500	1,460	1,460
EQUIPMENT	40,081	77,091	0
FACILITIES REPAIRS & MAINTENANCE	54,177	34,855	492
INFORMATION TECHNOLOGY	1,514,295	1,045,596	1,071,650
OTHER	168,624	0	0
SERVICES	2,000	2,600	971
SERVICES FROM OTHER FUNDS/AGENCIES	0	0	110
SUPPLIES	70,403	12,540	6,978
TRAVEL	10,000	8,944	10,925
TRAINING & PROFESSIONAL DEVELOPMENT	20,000	0	30
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>1,952,996</i>	<i>1,252,837</i>	<i>1,162,613</i>
<i>TOTAL EXPENSES</i>	<i>2,263,460</i>	<i>2,454,693</i>	<i>2,291,132</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

University Relations and Development

2019/2020 Budget Summary [1]

	2017-18 ^[4] Actual Expense	2018-19 ^{[1][2][5]} Actual Expense	2019-20 Budget ^{[1][2]}			
			Salaries / Wages	Benefits ^[3]	OEE	Total
University Relations and Development	11,365,670	10,866,115	4,617,734	2,786,137	194,459	7,598,330
Sub Total	11,365,670	10,866,115	4,617,734	2,786,137	194,459	7,598,330
Institutional	8,101	8,437			8,500	8,500
Total URD	11,373,771	10,874,552	4,617,734	2,786,137	202,959	7,606,830

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense;
benefits are budgeted for self-support activities

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] Strategic Communications was reorganized from University Relations and Development to the Office of the President effective 2018/19

University Relations and Development
Summary

	<i>FY2019-20</i> <i>Budget [1][2]</i>	<i>FY2018-19</i> <i>Actual [1][2][3]</i>	<i>FY2017-18</i> <i>Actual [4]</i>
<i>SALARIES</i>			
MANAGEMENT	3,319,518	4,927,938	4,934,660
SUPPORT STAFF	1,261,191	1,574,446	1,928,407
STUDENT ASSISTANT	26,225	24,231	21,260
NIGHT SHIFT DIFFERENTIAL	0	9	21
OVERTIME	0	2,855	10,125
WORK STUDY	10,800	3,310	2,369
<i>TOTAL SALARIES</i>	<i>4,617,734</i>	<i>6,532,789</i>	<i>6,896,842</i>
<i>BENEFITS [5]</i>	<i>2,786,137</i>	<i>3,415,223</i>	<i>3,497,773</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>7,403,871</i>	<i>9,948,013</i>	<i>10,394,615</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] Strategic Communications was reorganized from University Relations and Development to the Office of the President effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[5] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

University Relations and Development

Summary

	<i>FY2019-20</i>	<i>FY2018-19</i>	<i>FY2017-18</i>
	<i>Budget [1][2]</i>	<i>Actual [1][2][3]</i>	<i>Actual [4]</i>
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	84,123	291,048
COMMUNICATIONS	60,799	55,845	57,577
CONTRACTUAL SERVICES	0	3,600	(675)
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	698	37
EQUIPMENT	0	10,990	30,592
FACILITIES REPAIRS & MAINTENANCE	1,220	1,403	451
HOSPITALITY	0	506	0
INFORMATION TECHNOLOGY	0	432,008	354,301
INSURANCE EXPENSE	0	29,671	29,580
OTHER	0	190	0
POSTAGE & FREIGHT	0	70,638	28,340
PRINTING	50,000	31,382	0
RECRUITMENT & EMPLOYEE RELOCATION	0	0	23,914
REPROGRAPHICS	0	63	0
SERVICES	42,340	159,695	148,218
SERVICES FROM OTHER FUNDS/AGENCIES	0	350	140
SUPPLIES	40,000	9,056	7,141
TRAVEL	8,600	32,767	7,125
TRAINING & PROFESSIONAL DEVELOPMENT	0	3,555	1,366
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>202,959</i>	<i>926,539</i>	<i>979,156</i>
<i>TOTAL EXPENSES</i>	<i>7,606,830</i>	<i>10,874,552</i>	<i>11,373,771</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] Strategic Communications was reorganized from University Relations and Development to the Office of the President effective 2018/19

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

University Relations and Development

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>SALARIES</i>			
MANAGEMENT	3,319,518	4,927,938	4,934,660
SUPPORT STAFF	1,261,191	1,574,446	1,928,407
STUDENT ASSISTANT	26,225	24,231	21,260
NIGHT SHIFT DIFFERENTIAL	0	9	21
OVERTIME	0	2,855	10,125
WORK STUDY	10,800	3,310	2,369
<i>TOTAL SALARIES</i>	<i>4,617,734</i>	<i>6,532,789</i>	<i>6,896,842</i>
<i>BENEFITS [4]</i>	<i>2,786,137</i>	<i>3,415,223</i>	<i>3,497,773</i>
<i>SUBTOTAL PERSONAL SERVICES</i>	<i>7,403,871</i>	<i>9,948,013</i>	<i>10,394,615</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

University Relations and Development

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual [1][2]</i>	<i>FY2017-18 Actual [3]</i>
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	84,123	291,048
COMMUNICATIONS	60,799	55,845	57,577
CONTRACTUAL SERVICES	0	3,600	(675)
DUES, MEMBERSHIPS & SUBSCRIPTIONS	0	698	37
EQUIPMENT	0	10,990	30,592
FACILITIES REPAIRS & MAINTENANCE	1,220	1,267	314
HOSPITALITY	0	506	0
INFORMATION TECHNOLOGY	0	432,008	354,301
INSURANCE EXPENSE	0	29,671	29,580
POSTAGE & FREIGHT	0	70,638	28,340
PRINTING	50,000	31,382	0
RECRUITMENT & EMPLOYEE RELOCATION	0	0	23,914
REPROGRAPHICS	0	63	0
SERVICES	33,840	159,695	147,435
SUPPLIES	40,000	1,295	100
TRAVEL	8,600	32,767	7,125
TRAINING & PROFESSIONAL DEVELOPMENT	0	3,555	1,366
<i>SUBTOTAL OPERATING EXPENSES</i>	<i>194,459</i>	<i>918,102</i>	<i>971,055</i>
<i>TOTAL EXPENSES</i>	<i>7,598,330</i>	<i>10,866,115</i>	<i>11,365,670</i>

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

University Relations and Development
INSTITUTIONAL

	<i>FY2019-20 Budget [1][2]</i>	<i>FY2018-19 Actual</i>	<i>FY2017-18 Actual [2][3]</i>
<i>OPERATING EXPENSES</i>			
ADVERTISING & PROMOTIONAL PUBLICATIONS	0	0	0
FACILITIES REPAIRS & MAINTENANCE	0	136	137
OTHER	0	190	0
SERVICES	8,500	0	782
SERVICES FROM OTHER FUNDS/AGENCIES	0	350	140
SUPPLIES	0	7,761	7,041
<i>SUBTOTAL OPERATING EXPENSES</i>	8,500	8,437	8,101
<i>TOTAL EXPENSES</i>	8,500	8,437	8,101

[1]UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense

[2] Institutional commencement account moved to President's Office in 2017/18.

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Institutional

2019/2020 Budget Summary [1]

	2017-18 ^[4]	2018-19 ^{[1][2]}	2019-20 Budget ^{[1][2]}			
	Actual Expense	Actual Expense	Salaries / Wages	Benefits ^[3]	OEE	Total
Institutional	2,021,118	4,952,487	14,696,493	-	8,660,013	23,356,506
Total URD	2,021,118	4,952,487	14,696,493	-	8,660,013	23,356,506

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expense; benefits are budgeted for self-support activities

[4] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

Institutional

	FY2019-20 Budget [1][2]	FY2018-19 Actual [1][2]	FY2017-18 Actual [3]
REVENUE			
STATE APPROPRIATION	(226,870,096)	(208,447,796)	(193,044,596)
CPO/MISC REVENUE	-	(2,482,071)	(8,905,018)
BASIC TUITION FEE	(181,617,000)	(191,384,875)	(188,893,634)
SUG/TUITION FEE DISCOUNT	40,097,912	39,953,553	34,328,230
ED.D. GRANT	138,388	140,875	178,228
DPT TUITION FEE	(2,734,164)	(2,759,958)	(2,480,962)
NON RESIDENT TUITION FEE	(23,238,000)	(32,614,842)	(28,935,943)
FOREIGN TUITION FEE	(13,788,000)	(21,120,428)	(21,713,357)
APPLICATION FEE	(2,294,000)	(3,884,998)	(4,013,680)
GRADUATE BUSINESS PROF FEE	(1,827,900)	(2,104,476)	(2,139,222)
HEALTH SERVICES FEE	(10,518,000)	(10,500,744)	(10,503,451)
CATEGORY II (MANDATORY) FEES	(16,031,297)	(15,842,140)	(15,232,027)
CATEGORY III (COURSE) FEES	(1,129,609)	(1,252,652)	(1,180,084)
CATEGORY IV (USER) FEES	(5,461,892)	(4,954,751)	(4,858,604)
OTHER REVENUE	(1,700)	(1,396,122)	(495,890)
FED FIN AID ADMIN ALLOWANCE	(230,000)	(169,028)	(71,565)
COST-RECOVERY REVENUE	(29,762,757)	(34,842,070)	(22,691,879)
TOTAL REVENUES	(475,268,115)	(493,662,523)	(470,653,454)
SALARIES			
COMPENSATION INCREASE [4]	14,696,493	0	0
SUPPORT STAFF	0	(1,739)	21,184
TOTAL SALARIES	14,696,493	(1,739)	21,184
BENEFITS [5]	0	83,122	(166,911)
SUBTOTAL PERSONAL SERVICES	14,696,493	81,383	(145,727)
OPERATING EXPENSES			
DOCTORATE IN PHYSICAL THERAPY GRANT	911,388	1,058,616	713,634
FIN AID OTHER	990,000	44,375	102,301
GRAD EQUITY GRANT	70,363	66,500	72,500
GRADUATE BUSINESS PROF FEE GRANT	456,975	565,698	579,814
OTHER	(183,365)	47,947	78,636
RESERVES	4,816,262	0	0
STATE E.O.P. GRANT	1,598,390	3,132,343	619,959
SUBTOTAL OPERATING EXPENSES	8,660,013	4,871,104	2,166,845
TOTAL EXPENSES	23,356,506	4,952,487	2,021,118

[1] 2019/20 Initial (July) Budget and 2018/19 Actual includes UOF 1006-1026

[2] Enterprise Funds (EF) and Internal Service Funds (ISF) reclassified to UOF effective 2018/19

[3] 2017/18 Actual includes UOF 1006-1024 and Cost Recovery 5430 and 5440

[4] UOF compensation is centrally budgeted and allocated to divisions based on bargained increases

[5] UOF benefits are budgeted to a UOF central pool and allocated budget based on actual benefit expenses

San Diego State University

2019/2020 Other Funds

<u>Fund</u>	<u>FY 2019/20</u> <u>Budget</u>
LOTTERY FUND	
<i>Revenue is derived from sale of lottery tickets and allocated to the university by the Board of Trustees. Funds are restricted by Education Code Section 89722.5 and Government Code Section 8880.5 to be used for instructionally related purposes.</i>	
Lottery Allocation	\$2,465,000
Outreach & Scholarship Programs	\$532,000
Instructional & Academic Support Programs	1,933,000
Total Expense	\$2,465,000
 SDSU World Campus	
<i>Revenue is derived from fees of students enrolled in extension classes and self-supporting instructional programs in accordance with Education Code Section 89704.</i>	
Total Revenue	\$20,419,832
On-Campus Expenditures	\$9,554,171
<i>Reimbursements to the University Operating Fund</i>	\$3,809,529
<i>SDSU-Georgia Expenditures</i>	\$6,322,400
Systemwide Expenses	387,257
Transfer to Debt Service	346,475
Total Expense	\$20,419,832
 HOUSING	
<i>Revenue is derived from room license fees for housing facilities. Revenue and expenses are governed by Education Code Sections 89700, 90012, 90068 and 90079, Executive Order 740 and Section 42004 of Title 5, California Code of Regulations. Funds are restricted for housing program operations, maintenance and repairs and future capital outlay.</i>	
Total Revenue	\$76,812,242
On-Campus Expenditures	\$38,457,568
<i>Reimbursements to the University Operating Fund</i>	\$14,273,216
Systemwide Expenses	451,890
Transfer to Debt Service	23,629,568
Total Expense	\$76,812,242

San Diego State University

2019/2020 Other Funds

<u>Fund</u>	<i>FY 2019/20</i> <u>Budget</u>
PARKING FEES	
<i>Revenue is derived from payment of parking fees, restricted by Education Code Sections 89701 & 90079, is to be used for parking program operations, maintenance and repair and future capital outlay.</i>	
Total Revenue	\$10,182,300
On-Campus Expenditures	\$5,131,084
<i>Reimbursements to the University Operating Fund</i>	\$2,444,539
Systemwide Expenses	99,461
Transfer to Debt Service	2,507,216
Total Expense	\$10,182,300

PARKING FINES AND FORFEITURES

Revenue is derived from fines and forfeitures related to state and local parking violations. Revenues and expenditures are governed by the Education Code and Penal Code. Expenditures are to be used for the development, enhancement and operations of alternative methods of transportation and citation administration.

Total Revenue	\$769,800
On-Campus Expenditures	\$207,313
<i>Reimbursements to the University Operating Fund</i>	\$562,487
Total Expense	\$769,800

ENTERPRISE FUNDS [a]

Revenue is derived from fees charged to external users for campus goods or services such as testing and career services. Revenues and expenditures are governed by the Education Code.

INTERNAL SERVICE FUNDS [a]

Revenue is derived from fees charged to internal users for campus goods or services such as telecommunications or reprographics. Revenues and expenditures are governed by the Education Code.

[a] Enterprise Funds and Internal Services Funds reclassified to University Operating Fund (UOF) effective 2018/19

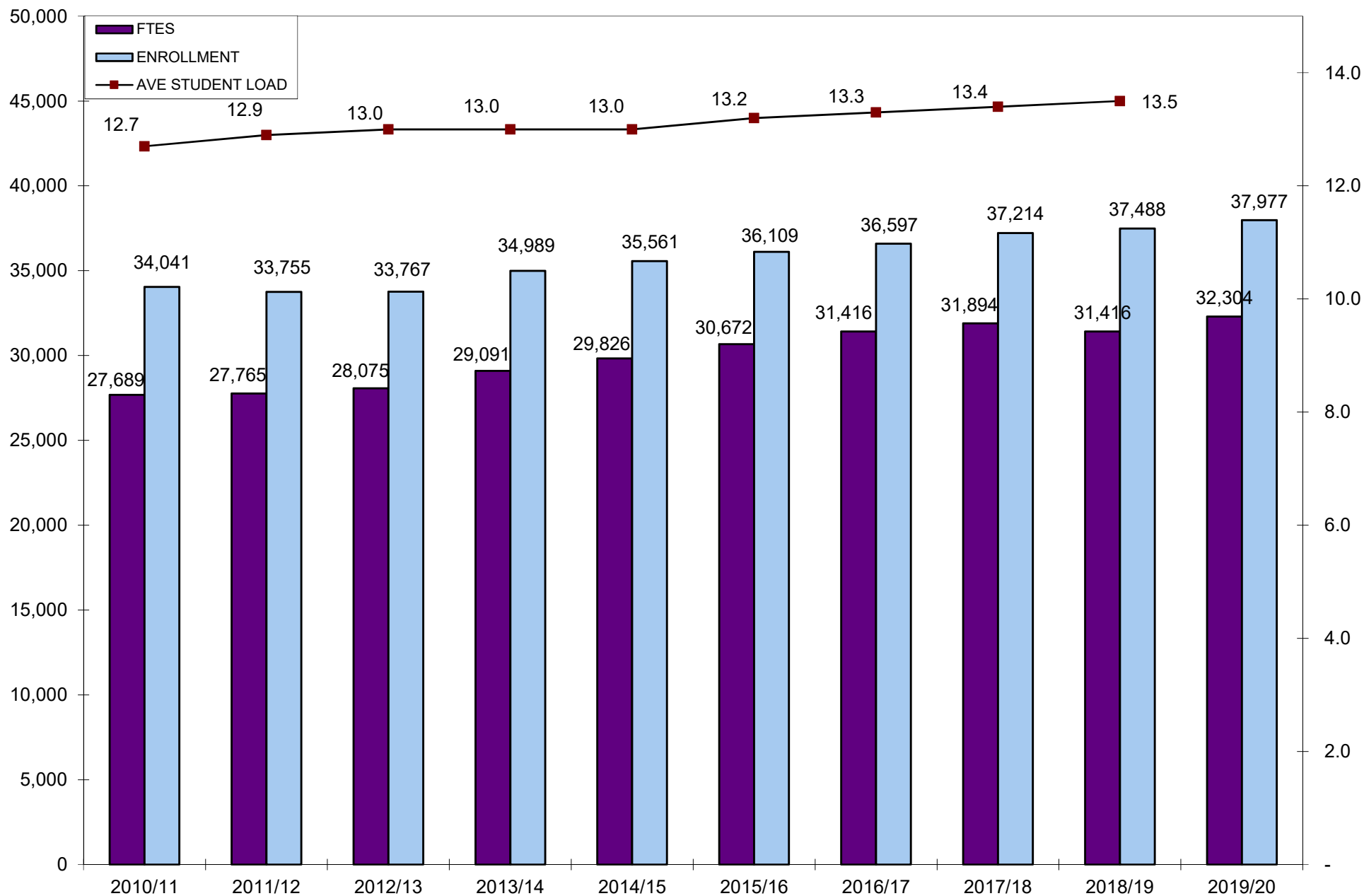
San Diego State University

2019/2020 Other Funds

<u>Fund</u>	<i>FY 2019/20</i> <u>Budget</u>
ATHLETICS SELF-SUPPORT REVENUES	
<i>Non-appropriated expenditures are related to non-state athletic revenues such as ticket sales, corporate sponsorships and private donations. Funds are used for designated purposes consistent with Education Code Section 89721, as well as instructionally related activities (IRA) fees.</i>	
Total Revenue	\$38,142,034
On-Campus Expenditures	\$37,628,899
<i>Reimbursements to the University Operating Fund</i>	<u>\$513,135</u>
Total Expense	\$38,142,034
 MISCELLANEOUS TRUST	
<i>Non-appropriated expenditures that are related to conferences and special projects such as CSUPERB annual symposium and Field Stations Research. Funds are used for the designated purposes consistent with Education Code Section 89721.</i>	
Total Revenue	6,065,437
Total Expense	\$6,065,437
 FEDERAL WORK STUDY	
<i>Authorization from Federal Department of Education to be used for work study student payroll, to include community service programs, and job location & development.</i>	
Total Revenue	\$1,367,745
Total Expense	\$1,367,745
 GRAND TOTAL, Other Fund Expenditures	 <u>\$156,224,390</u>

San Diego State University

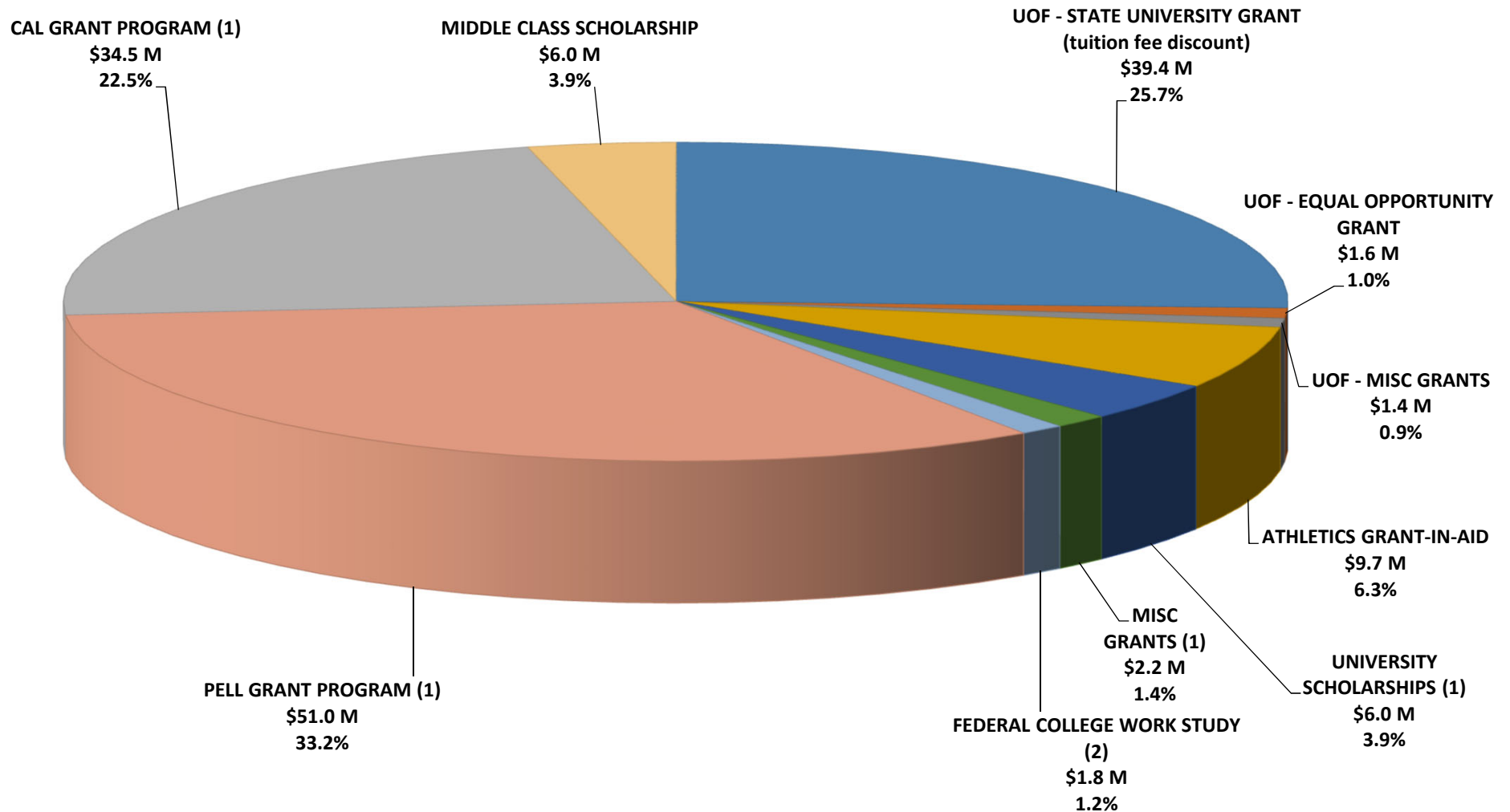
Individual Enrollment (Headcount), Full-Time Equivalent Students (FTES) and Average Student Load ^[1]



[1] FTES and Enrollment calculated as Summer, Fall and Spring terms divided by 2. Ave Student Load calculated as Fall and Spring terms divided by 2.
Includes Imperial Valley; Includes all students (undergraduate, graduate, resident, non-resident)

SAN DIEGO STATE UNIVERSITY
Financial Aid & Scholarships (excluding loans)
Sources by Program
2019/20

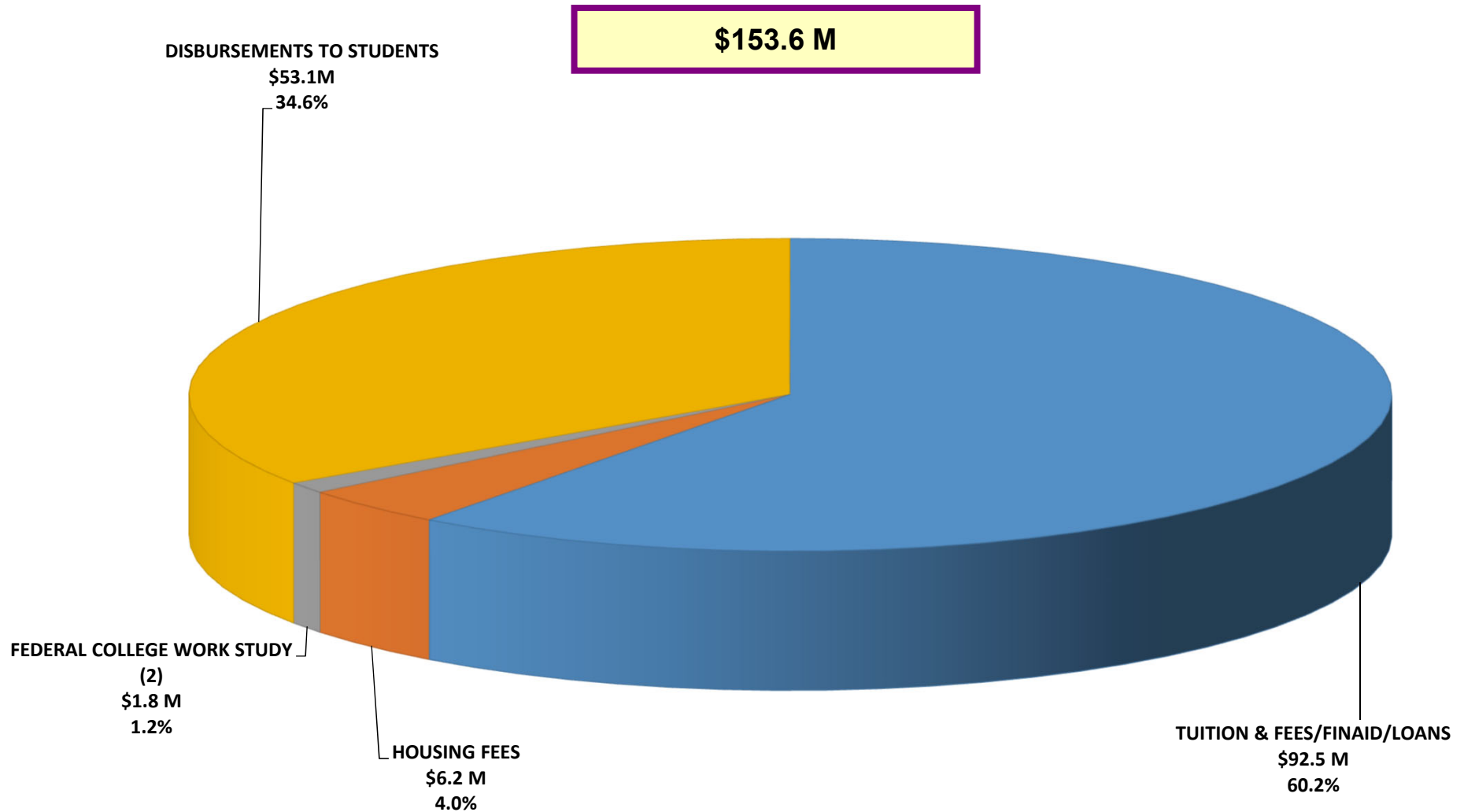
\$153.6 M



(1) Estimate of funds to be awarded to students

(2) Includes Federal funding and campus matching funds

SAN DIEGO STATE UNIVERSITY
Financial Aid & Scholarships (excluding loans)
Uses: Payments/Disbursements ⁽¹⁾
2019/20



(1) Estimated based on prior year distribution of awards

(2) Includes Federal funding and campus matching funds

2019/20 Budget - Associated Students

	2018/19 Budget ^[1]	2018/19 Projected Actual	2018/19 Actual versus Budget Variance	2019/20 Budget	2019/20 Budget versus 2018/19 Projected Actual Variance
<u>Source of Funds:</u>					
Total Fee Revenue	9,227,507	9,234,507	7,000	9,401,570	167,063
Corporate Administration	333,567	639,906	306,339	474,567	(165,339)
Student Government & Programs	58,750	77,150	18,400	68,750	(8,400)
Aztec Student Union Board	35,300	36,500	1,200	36,500	-
Aztec Nights	249,500	270,366	20,866	249,500	(20,866)
Children's Center	2,298,755	2,299,999	1,244	2,351,999	52,000
Aztec Recreation	6,198,450	5,550,271	(648,179)	4,909,626	(640,645)
Mission Bay Aquatic Center	2,359,189	2,634,101	274,912	2,693,799	59,698
Aztec Student Union/Scripps Cottage	1,252,088	1,807,591	555,503	1,755,491	(52,100)
Viejas Arena/Open Air Theatre	5,823,546	7,015,271	1,191,725	7,392,404	377,133
Daily Aztec/KCR	175,600	118,040	(57,560)	155,000	36,960
SDSU Imperial Valley	-	-	-	-	-
Total Source of Funds:	\$ 28,012,252	\$ 29,683,702	\$ 1,671,450	\$ 29,489,206	\$ (194,496)
<u>Use of Funds:</u>					
Corporate Administration	2,508,262	2,571,659	63,397	2,637,887	66,228
Student Government & Programs	1,799,515	1,660,458	(139,057)	1,727,990	67,532
Aztec Student Union Board	555,300	601,285	45,985	601,500	215
Aztec Nights	324,500	345,366	20,866	324,500	(20,866)
Children's Center	2,505,209	2,506,453	1,244	2,598,565	92,112
Aztec Recreation	5,835,397	5,908,089	72,692	6,213,719	305,630
Mission Bay Aquatic Center	2,471,164	2,535,224	64,060	2,628,428	93,204
Aztec Student Union/Scripps Cottage	4,700,090	4,561,275	(138,815)	4,820,778	259,503
Viejas Arena/Open Air Theatre	5,483,168	6,321,204	838,036	6,557,122	235,918
Daily Aztec/KCR	258,127	236,660	(21,467)	249,251	12,591
SDSU Imperial Valley	163,867	170,867	7,000	173,930	3,063
Cap ex	1,109,169	2,282,552	1,173,383	1,498,204	(784,348)
Total Use of Funds:	\$ 27,713,768	\$ 29,701,092	\$ 1,987,324	\$ 30,031,874	\$ 330,782
<u>Net funds to (from) Reserves:</u>	\$ 298,484	\$ (17,390)		\$ (542,668)	\$ (525,278)

Reserves:

Beginning Balance			18,633,422			15,116,032				
ARC Expansion Funding			(3,500,000)			(4,260,000)				
Net funds to (from) Reserves			(17,390)			(542,668)				
Ending Balance	\$	-	\$	15,116,032	\$	-	\$	10,313,365	\$	-

Reserve Designations:

General Working Capital	2,365,336	1,765,338
Facility Working Capital	3,022,954	1,063,459
Repair and Equipment Replacement	9,285,488	7,442,314
Future Facility	442,254	42,254
Total	\$ - \$ 15,116,032 \$ - \$ 10,313,365 \$ -	

Footnotes:

[1] Original 2018/19 budget; spring re-budgeted presented in Board approved 2019/20 budget

2019/20 Budget - Aztec Shops

	2018/19 Budget	2018/19 Projected Actual	2018/19 Actual versus Budget Variance	2018/19 Actual versus Budget Variance %	2019/20 Budget	2019/20 Budget versus 2018/19 Projected Actual Variance	2019/20 Budget versus 2018/19 Projected Actual Variance
<u>Source of Funds:</u>							
Sales			-				
Campus Stores ⁽¹⁾	20,168,409	19,193,979	(974,430)	-4.83%	18,965,365	(228,614)	-1.19%
Food Services ⁽²⁾	25,909,021	23,389,613	(2,519,408)	-9.72%	25,384,059	1,994,446	8.53%
Total Sales	46,077,430	42,583,592	(3,493,838)	-7.58%	44,349,424	1,765,832	4.15%
Credits and Revenues			-			-	
Housing	17,511,273	17,390,967	(120,306)	-0.69%	17,750,292	359,325	2.07%
Text Rentals, Commissions and Revenues	12,283,785	12,589,004	305,219	2.48%	13,567,731	978,727	7.77%
	29,795,058	29,979,971	184,913	0.62%	31,318,023	1,338,052	4.46%
			-			-	
Total Source of Funds:	\$ 75,872,488	\$ 72,563,563	\$ (3,308,925)	-4.36%	\$ 75,667,447	\$ 3,103,884	4.28%
<u>Use of Funds:</u>							
Cost of Goods							
Campus Stores	13,528,013	13,096,092	(431,921)	-3.19%	12,929,408	(166,684)	-1.27%
Food Services ⁽²⁾	9,160,911	8,294,695	(866,216)	-9.46%	8,959,931	665,236	8.02%
	22,688,924	21,390,787	(1,298,137)	-5.72%	21,889,339	498,552	2.33%
Operating Expenses							
Salaries and Benefits ⁽³⁾	18,779,883	18,335,502	(444,381)	-2.37%	19,083,558	748,056	4.08%
Other Operating Expenses ⁽⁴⁾	30,892,112	29,186,536	(1,705,576)	-5.52%	31,004,613	1,818,077	6.23%
Total Operating Expenses	49,671,995	47,522,038	(2,149,957)	-4.33%	50,088,172	2,566,134	5.40%
			-			-	
Total Use of Funds:	\$ 72,360,919	\$ 68,912,825	\$ (3,448,094)	-4.77%	\$ 71,977,511	\$ 6,129,371	8.89%
<u>Net funds to (from) Reserves:</u>	\$ 3,511,569	\$ 3,650,738			\$ 3,689,937	\$ (3,025,487)	
<u>Reserves:</u>							
Beginning Balance		8,229,080			8,547,818		
Activity		-			-		
Estimated Allocation		(365,000)			(365,000)		
Capital Expenditures		(2,967,000)			(3,922,200)		
Net funds to (from) Reserves *		3,650,738	-		3,689,937		
Ending Balance	\$ -	\$ 8,547,818	\$ -		\$ 7,950,555	\$ -	

Footnotes:

* Excludes non-operating actuarial adjustments for retiree benefits.

- (1) FY19 projected sales is lower than budget mainly due to Course Materials and Apparel. Course materials is down \$600k to budget due to the increase in students participating in the Immediate Access Program being larger than anticipated. Apparel sales are down due to a decrease in stadium attendance for both football and basketball.
- (2) FY19 projected sales is lower than budget due to the migration of sales to South Campus Plaza operations accepting meal plans. This was not budgeted for, as the decision was made in August after the budget was finalized. Sales are expected to increase in the FY20 budget due to 800 additional beds on the west side, the first year of second year live on requirement, and an expected 500 additional freshman meal plans. This is partially offset by a reduction in meal plan administration fees.
- (3) Minimum wage increase of approximately \$200k and 3% merit pool effective January 2020 which will be partially offset by impact of layoffs.
- (4) The FY20 budget increase is due primarily to higher furniture rental for 55th street apartments and property rent expense for South Campus Plaza. The increase also includes additional payments for CalPERS of \$367k.

Aztec Shops Budget Assumptions:

- a) 3.0% merit pool increase January 2020
- b) California minimum wage will increase \$1 from \$12 to \$13 on January 1, 2020
- c) Health costs projected increase 7%, Dental costs projected increase 3%
- d) Utilities increase 7%
- e) CalPERS increase 25.90%

Risks:

- a) Macro environment for course materials
- b) Football and men's basketball performance
- c) Aggressive Dining Services budget
- d) Inflation which can affect cost of goods sold

2019/20 Budget - SDSU Research Foundation - General Fund ⁽¹⁾

	2018/19 Budget	2018/19 Projected Actual	2018/19 Actual versus Budget Variance	2019/20 Budget	2019/20 Budget versus 2018/19 Projected Actual Variance
Source of Funds:					
Grants & Contracts F&A	19,750,000	19,850,000	100,000	21,100,000	1,250,000
Self-Support Program Fees	3,000,000	2,846,000	(154,000)	2,896,000	50,000
Facilities Rents	6,178,000	6,360,000	182,000	6,518,000	158,000
Royalties and Other TTO Income	106,000	194,000	88,000	103,000	(91,000)
Investments	1,523,000	1,551,000	28,000	1,615,000	64,000
Total Source of Funds:	\$ 30,557,000	\$ 30,801,000	\$ 244,000	\$ 32,232,000	\$ 1,431,000
Use of Funds:					
Administration & Operations	15,919,000	15,687,000	(232,000)	16,368,000	681,000
Facilities Expenses	7,281,000	7,239,000	(42,000)	7,516,000	277,000
Debt Service	3,320,000	3,320,000	-	3,426,000	106,000
Allocations for Enhanced Program Support:					
Direct Support of Research	2,776,000	3,083,000	307,000	2,966,000	(117,000)
Support of Research Infrastructure	999,000	1,210,000	211,000	1,696,000	486,000
Investment in Enhanced Service Initiatives	262,000	262,000	-	260,000	(2,000)
Total Use of Funds:	\$ 30,557,000	\$ 30,801,000	\$ 244,000	\$ 32,232,000	\$ 1,431,000
Net funds to (from) Reserves:	\$ -	\$ -		\$ -	
Reserves:					
Beginning Balance		7,443,000		7,837,000	
Activity		394,000		-	
Net funds to (from) Reserves	-	-		-	
Ending Balance	\$ -	\$ 7,837,000		\$ 7,837,000	
Reserve Designations:					
Income Equalization		500,000		500,000	
Working Capital		3,192,000		3,192,000	
Operating Contingency		1,000,000		1,000,000	
Facilities		960,000		960,000	
Utilities		300,000		300,000	
Insurance		929,000		929,000	
Debt Service		956,000		956,000	
Total	\$ -	\$ 7,837,000		\$ 7,837,000	

Footnotes:

(1) Excludes grants and contracts , KPBS and World Campus non credit courses

2019/20 Budget - The Campanile Foundation

	2018/19 Budget	2018/19 Projected Actual	2018/19 Actual versus Budget Variance	2019/20 Budget	2019/20 Budget versus 2018/19 Projected Actual Variance
Source of Funds:					
Current Programs ⁽¹⁾	30,400,000	28,000,000	(2,400,000)	28,500,000	500,000
Long Term Endowments ⁽²⁾	18,000,000	17,000,000	(1,000,000)	17,200,000	200,000
Fee Income ⁽³⁾	4,600,000	4,600,000	-	4,600,000	-
Total Source of Funds:	\$ 53,000,000	\$ 49,600,000	\$ (3,400,000)	\$ 50,300,000	\$ 700,000
Use of Funds:					
Current Campus Programs ⁽⁴⁾	22,000,000	22,000,000	-	22,000,000	-
Held for Future Campus Programs ⁽⁵⁾	16,000,000	12,871,000	(3,129,000)	12,900,000	29,000
Student Scholarships ⁽⁶⁾	11,600,000	11,600,000	-	11,600,000	-
Fundraising ⁽⁷⁾	2,500,000	2,200,000	(300,000)	2,200,000	-
General Administration ⁽⁸⁾	929,000	929,000	-	975,000	46,000
Total Use of Funds:	\$ 53,029,000	\$ 49,600,000	\$ (3,429,000)	\$ 49,675,000	\$ 75,000
Net funds to (from) Reserves:	\$ (29,000)	\$ -	\$ 29,000	\$ 625,000	\$ 625,000
Reserves:					
Beginning Balance	1,029,000	1,029,000	-	1,029,000	
Activity ⁽⁹⁾	29,000		(29,000)	(579,000)	
Net funds to (from) Reserves	(29,000)	-	29,000	625,000	
Ending Balance ⁽¹⁰⁾	\$ 1,029,000	\$ 1,029,000	\$ -	\$ 1,075,000	\$ -

Footnotes:

Source of Funds:

- (1) Current Programs includes annual program and scholarship donations
- (2) Long Term Endowments reflects the permanently restricted contributions to the TCF endowment pool
- (3) Fee Income reflects 5% gift fee on incoming cash gifts and 1.25% endowment management fee

Use of Funds:

- (4) Current Campus Programs reflects all transfers to the campus excluding student aid
- (5) Held for future Campus Programs reflects the increase in the endowment pool (equal to income plus/minus market appreciation)
- (6) Student scholarships represents all student aid
- (7) Fundraising costs include Campaign Fund and College self-reported fundraising costs
- (8) General administration reflects TCF Operations fund only

Net funds to (from) Reserves:

- (9) TCF policy dictates the Reserve is capped at the annual G&A Budget Plus \$100,000. Any excess is transferred to additional contingency reserve.
- (10) TCF main operating reserves, No net funds to /from the reserve are expected for 18/19 actuals. Additional contingency reserves exist.

San Diego State University
University Funds held at SDSU Research Foundation

FY 2018/19 Cash Balance at June 30, 2019 by Fund Type

	General Research Support (2 Ledger)	Campus & Community Funds (9 Ledger)	The Campanile Foundation (C Ledger)	Scholarships (A Ledger)	Total
SDSU Division/College	Cash Balance Jun 30, 2019	Cash Balance Jun 30, 2019	Cash Balance Jun 30, 2019	Cash Balance Jun 30, 2019	Cash Balance Jun 30, 2019
Academic Affairs	109,754	582,101	2,028,742	1,052,887	3,773,484
Athletics	0	224,689	1,445,665	101,068	1,771,421
College of Arts & Letters	600,561	857,930	4,150,714	1,181,259	6,790,464
College of Business Admin	163,077	186,828	5,586,293	909,859	6,846,057
College of Education	284,543	524,199	679,130	409,317	1,897,190
College of Engineering	574,008	1,158,916	2,170,401	286,537	4,189,862
College of Extended Studies	0	3,374,572	194,019	0	3,568,591
College of Hlth & Hum Serv	1,033,401	2,076,193	660,902	435,961	4,206,458
College of PSFA	102,407	331,718	2,892,148	1,157,165	4,483,437
College of Sciences	3,463,787	1,656,757	3,000,031	1,172,819	9,293,394
Grad/Research Affairs	974,429	758,302	1,029,290	432,703	3,194,724
Imperial Valley	6,957	19,311	64,292	453,103	543,663
KPBS	9,205,740	2,281,899	0	10,000	11,497,639
Office of the President	6,481	25,219	981	6,703	39,384
SDSU Affiliated Projects[1][2]	0	6,011,523	23,367	0	6,034,891
Business & Financial Affairs	209,575	90,186	112,559	0	412,320
Student Affairs / Diversity & Equity	52,205	2,128,507	1,315,946	2,374,175	5,870,834
Univ Relations & Development	24,114	0	3,097,142	240,489	3,361,745
Total	16,811,041	22,288,851	28,451,621	10,224,046	77,775,559

[1] Includes SDSU Georgia

[2] \$2M earned from the pre-enrollment fixed price contract. The use of the \$2M is under the discretion of Provost and CFO