

President's Budget Advisory Committee
Meeting Minutes
July 23, 2020

Voting Members Present	Area Budget Reps Present:	Staff Present:	Guests Present:
Hector Ochoa	Rashmi Praba	Leslie Levinson	
Steve Welter	Crystal Little	Dana Smith	
Agnes Wong Nickerson	David Fuhriman	Nance Lakdawala	
Brittany Santos-Derieg	Crystal Little	Amanda Fuller	
Nola Butler-Byrd	Tony Chung	Mark Wheeler	
Christian Holt			
Jerry Sheehan			
Wil Weston			
Luke Wood			
Adrienne Vargas			
Khaled Morsi			
Cyndi Chie			
Sherry Ryan			

Voting Members Absent: **Area Budget Reps Absent**

Tom McCarron
Cassie Aaron

I. Call to order

- **Call for amendments to agenda** – Interim VP Wong Nickerson called the meeting to order at 2:02 p.m. She asked if there were any amendments to the agenda but there were none.

II. Information Item

- **2020/21 Budget** - Interim VP Wong Nickerson and Interim Associate VP Little presented the CSU budget. The Governor's 2020/21 Budget reduces the CSU general fund by \$299M + \$24.2M projected revenue reduction due to a change in enrollment = \$323.2M. If the federal government provides funding to California by October, CSU would be provided a proportional share of one-time emergency funding.

SDSU is anticipating a \$67M budget impact which is a combination of state appropriation cut, unfunded mandatory costs, reduction in tuition and COVID related costs. We have identified one-time solutions to address the budget gap in 2020/21 – cost delays/savings (hiring chill, travel ban), reductions in new allocations of PBAC one-time funds, and contributions

of divisional reserves. These strategies will provide us with time to develop longer term permanent (base) solutions. These solutions includes enrollment management, course/user fees, innovative programs with World Campus and campus departments, shared services both across campus and with other campuses, operational efficiencies, and strategic base reductions. Our Revenue Generation Tiger Team is also preparing recommendations for the president. Dr. Butler-Byrd asked what the provost and Dr. Seshan think about the budget. Provost Ochoa answered he met with the deans about the budget and they are hoping to use some reserves to help fill the gap. They are also looking at efficiencies and revenue generation. They want to work as a group to resolve these problems. PBAC needs to take on a new role with shared governance to come up with permanent solutions. Dr. Chie asked does the hiring chill include non-renewal of temporary employees. Interim VP Wong Nickerson said yes, as assignments end, we will determine if they will be renewed. Dr. Weston commented he hopes deans are considering the strategic plan when determining cuts. He also commented some departments never recovered from the last recession. There may be some opportunities for shared services (e.g. the library). Member Levinson asked if we are considering spring enrollment. Provost Ochoa will discuss this topic next.

- **Enrollment Update** - Provost Ochoa thanked Student Affairs and Diversity, and University Relations and Development for contacting students to confirm their attendance. Academic Affairs has been focusing on admitted students. They contacted the waitlist by college and program to help with registration. California residents are at 107% of target, and out-of-state and international are at 90.5%. Some students have deferred for fall semester. We are reaching out to some colleges to see if they have room for added students in the spring. 90% of freshmen have signed up for orientation. VPs Vargas and Wood commented their teams really enjoyed talking to students. Provost Ochoa said Imperial Valley enrollment is increasing. Dr. Butler-Byrd inquired how Student Affairs and Diversity is dealing with the budget cut to their division. VP Wood responded they are considering certain budget strategies. Dr. Butler-Byrd asked about auxiliaries' welfare. Interim VP Wong Nickerson said all auxiliaries have been negatively impacted but reserves are helping and the university is providing loans to them. Dr. Butler-Byrd asked about the impact of Mission Valley to the campus. Interim VP Wong Nickerson said Mission Valley is a self-supporting project that is not funded from the operational budget or student tuition. We are financing it through systemwide revenue bonds with payback from ground leases. It is an investment and collaboration with industry. We will be able to increase enrollment by 15,000 students. Dr. Chie commented spring admission would normally open August 1st so how would we accomplish that. Provost Ochoa said he is focusing on transfer students and working with the deans. We would activate spring enrollment after the census in August. Provost also thanked IT for all their help in setting up online classes and providing training.

Most students were able to finish their classes. Over 900 faculty were trained and now library staff are being trained.

III. Reports

- None

IV. Watch List

- **COVID-19** - No update
- **Graduation Initiative 2025** – No update
- **IT Governance** – No update
- **Infrastructure (electrical/steam)** – No update
- **Mission Valley** – No update

V. New Business - None

VI. Reminder

- **Next Meeting Date** – August 20, 2020 at 2:00 p.m. via Zoom.
Meeting adjourned at 3:35 p.m.