

**President's Budget Advisory Committee**  
**Meeting Minutes**  
December 10, 2020

<b>Voting Members Present</b>	<b>Area Budget Reps Present:</b>	<b>Staff Present:</b>	<b>Guests Present:</b>
Hector Ochoa Agnes Wong Nickerson Wil Weston Brittany Santos-Derieg Hala Madanat Christian Holt Khaled Morsi Jerry Sheehan Luke Wood Cyndi Chie Rebecca Lewison Sherry Ryan	Rashmi Praba Crystal Little David Fuhriman Tony Chung Mary Anne Kremicki Sheryl Necochea Leslie Levinson	Nance Lakdawala	Thom Harpole

**Voting Members Absent:**    **Area Budget Reps Absent**

Adrienne Vargas  
Tom McCarron  
Nola Butler-Byrd  
Cassie Aaron

**I. Call to order**

- **Call for amendments to agenda** – Interim VP Wong Nickerson called the meeting to order at 2:00 p.m. She asked if there were any amendments to the agenda but there were none.

**II. Information Items**

- **Enrollment Update** – Interim VP Wong Nickerson said there was a press release from the Chancellor's Office and Fall 2021 planning will involve mostly in-person classes. The application deadline has been pushed back to December 15th. There is a decline in applications for incoming freshman (about 30%). Transfers are also down (43%). SDSU is doing better than other campuses. Provost Ochoa has been following enrollment trends. He said some students are not coming back for spring. We have admitted 300 transfer students for spring 2021. We have received 45,000 applications for fall for incoming freshmen. We have had more out of state applications this year than last year. There is a drop in our transfer applications so far. Graduate applications have exceeded last year

- up 73% in California applications, up 94% in out-of-state, and up 52% in international applications. We are very optimistic. Provost Ochoa thanked Student Affairs and Diversity for all their efforts, and his colleagues who have conducted virtual events to attract students.

- **2021/22 Budget Update** - At the November CSU Board of Trustees meeting, trustees approved a preliminary budget of \$556M - \$150M for graduate initiative 2025, \$57M for mandatory costs, \$50M for academic facilities and infrastructure. We can borrow up to \$90M to restore the general fund cut of \$299M. The Governor's Letter will be released January 10th and will give us a better idea of the budget. The Legislative Analyst Office (LAO) anticipates 1x funding with a \$26B windfall in tax revenue, not including the latest round of COVID costs. LAO anticipates a multi-year deficit until 2024-25. There are concerns about non-resident enrollment.

**Early Exit Program** - SDSU has a \$67M budget gap. We need to come up with base solutions. EEP has been finalized. The only way to generate savings is to not replace positions that are retiring. Interim VP Wong Nickerson thanked Thom Harpole and his staff for managing the program. Director Harpole gave some background on the EEP program. There is a \$9.4M savings including 20% backfill. There is a fairly proportional distribution - 67 employees retiring from Academic Affairs, 3 from Athletics, 30 from Business and Financial Affairs, 10 from Information Technology, 15 from Student Affairs and Campus Diversity, and 3 from University Relations and Development.

**III. Spring Budget Requests** - Interim VP Wong Nickerson said we normally go through this process in May, and in December for smaller requests/emergencies. These proposals have already been reviewed by UR&P.

- **Academic Affairs (Attachment 1)** - Mary Anne Kremicki reviewed requests.
- **Research & Innovation (Attachment 2)** - Hala Madanat reviewed the request which was the highest priority among the colleges.
- **Student Affairs & Campus Diversity (Attachment 3)** - Rashmi Praba reviewed the requests. 60% of students receive some financial aid so there is a lot of activity. We are very understaffed. Benefits are included in the request.
- **Information Technology (Attachment 4)** - Jerry Sheehan reviewed the requests. We have had a CSU audit and need to renew our antivirus security software.
- **Cross Divisional (Attachment 5)** - Crystal Little presented the request. Strategic planning teams have some needs to accomplish their goals. Khaled Morsi asked what resources we are talking about. Interim AVP Little said some consulting is needed to develop the branding.

Sherry Ryan said UR&P is in support of these requests. Agnes Wong Nickerson said we can wait until the next meeting to vote on the proposals or vote today. Khaled Morsi

moved to approve the recommendations, Cyndi Chie seconded, and the motion passed unanimously.

**IV. Reports**

- No update

**V. Watch List**

- **COVID-19** - No update
- **Deferred Maintenance** - No update

**VI. New Business**

**VII. Reminder**

- **Next Meeting Date** – Meeting adjourned at 2:45 p.m. Our next meeting is January 28, 2021 at 2:00 p.m. via Zoom