

President's Budget Advisory Committee
Meeting Minutes
September 16, 2021

Voting Members Present	Area Budget Reps Present:	Staff Present:	Guests Present:
Hector Ochoa	Rashmi Praba	Nance Lakdawala	Austin Barber
Agnes Wong Nickerson	Leslie Levinson	Amanda Fuller	
Wil Weston	David Fuhriman	Taylor Britt	
Luke Wood	Mary Anne Kremicki		
Brittany Santos-Derieg			
Nola Butler-Byrd			
Sherry Ryan			
Bann Attiq			
Mark Wheeler			

Voting Members Absent:	Area Budget Reps Absent
Ashley Tejada	Crystal Little
Adrienne Vargas	Tony Chung
Jerry Sheehan	
Cassie Aaron	
Khaled Morsi	
Donatella Zona	
Hala Madanat	

I. Call to order

- **Call for amendments to agenda** – Agnes Wong Nickerson called the meeting to order at 2:01 p.m. Agnes said Ashley Tejada, our new AS President, and Donatella Zona, our new College of Science representative, are unable to attend today. Agnes asked if there were any amendments to the agenda but there were none.

II. Information Items

- **2021/22 Enrollment Update** – Provost Ochoa said the enrollment numbers look good. Census is coming up so we will have a better estimate soon. The target for undergraduate students is 30,863 and 30,892 are enrolled. The graduate student target is 4,616 and 4,855 are enrolled. We have a lot more flexibility with graduate students as they are taking program specific classes. We received more applications than normal while other campuses received fewer. We are 1.1% ahead of target for enrollment. Students are taking .2 fewer hours but FTE is 100.09%. We are above target by 2.4%. We are considering accepting a few more students. We try to make sure students are distributed evenly across our colleges. Most colleges were close to target but there was a 6% drop in College of Science and a 9% drop in Imperial Valley. Only 35 out of 600 undergraduate freshmen are not taking a full load of 12 or more units. We are getting ready to hire a data analyst and hoping to find a better

fit of students for each major, making sure they take a full load, and continue their education. Nola Butler-Byrd asked if the provost could talk more about the Imperial Valley decrease. Provost Ochoa said they are at 91.8% enrollment. Mark Wheeler said Imperial Valley was strongly hit by COVID-19. He is working on an aggressive plan and will present it to the president in the future. Mark Wheeler is hoping to get to 100% enrollment in spring. The enrollment management group used an eligibility index – GPA and SAT last year. This year they are not using SAT scores. They developed a weight using GPA and what combination of courses were taken in high school. They increased the number of underrepresented students, and used admission clusters and life circumstances. There is a different process for transfer students.

- **2021/22 Budget Update (Attachment 1)** – Agnes Wong Nickerson said the State provided \$550M last year to the CSU. \$299M was restoration of the previous budget cut. After mandatory costs, only \$150M is considered flexible but was allocated as GI2025. The budget did not include compensation increases. We will have to redirect funding to cover the increases. Agnes Wong Nickerson presented the initial budget from May 2021 and final budget letter from July. \$6.4M was allocated to SDSU for GI2025. \$11.8M was withheld for state funded items. 1x carry forward was \$7M higher. Tuition revenue was better than expected. System allocated \$1.894 one time funding. \$1M is earmarked to update technology for students, faculty professional training, and enrollment needs. Nola Butler-Byrd asked for a breakdown of GI2025 costs. There is \$812,000 for faculty hiring. Can Imperial Valley benefit from getting ethnic studies faculty. Provost Ochoa will check into that. Nola Butler-Byrd asked how a program is earmarked? Agnes Wong Nickerson responded when CSU allocates the money, they specify what we can use it for. Some priorities come from the state. We may have some flexibility with base dollars. We thought we had \$3M but it is already spoken for. We were able to use HEERF funding to hire some positions but would need base dollars to cover funding for next year and beyond. Now we have a negative \$2.2M. Once we have the census data this Friday, we can refigure the enrollment. We may have the money to pay it back.
- **HEERF Update (Attachment 2)** – Agnes Wong Nickerson said these slides she is presenting were also presented during the town halls last summer. SDSU has been awarded three allocations/federal grants – between Mach 2020 and May 2021. There are specific guidelines on how to spend the money – COVID-19 expenditures and reimbursements from money lost to COVID-19. We only have one year to spend the money. There are two major components – student and institutional grants. We have dispersed all but half of the 3rd grant which we are saving for spring. Pell eligible students receive a higher amount. The range of disbursements is \$200 to \$800 per student. We don't announce the disbursement timing in advance to avoid phishing problems. We send checks or bank deposits. Other HEERF funds are in support of the institution. HEERF1 and most of HEERF2 were spent refunding students for housing, meal plans, parking, summer training, health related cleaning and supplies. For HEERF2 and HEERF3, we used \$75M to support repopulation and lost revenue. Luke Wood said some of the expenditures for health

and safety, and student support are Aztec Nights events throughout the semester, CARES team expenses, patrolling the neighborhood because of ADUs, food trucks offered at night, providing positive student experiences, helping freshmen and sophomores, technology, lost revenue, instructional support, and research support. Nola Butler-Byrd asked about mental health and wellbeing funding for students, faculty and staff. Luke Wood responded the IRA fee increased the ratio of therapists to students. He is working with A.S. on how the positions will be structured. He is exploring group sessions and therapists for Imperial Valley. Shuttles to IVC will be starting soon. Telehealth is currently being used. We are also hiring two social workers that will work with the University Police Department.

- **2022/23 Budget Update** – Agnes Wong Nickerson said the Board of Trustees met this week. The Chancellor’s Office made a presentation to the board on the preliminary 2022-23 plan that will go to the state. This is a high-level summary with a \$563M to \$754M range of recurring/base dollars. The Chancellor’s Office is telling the state what the CSU needs and then see what happens in January. We are at year 4 of a 4-year request for GI2025 funding. More academic facilities and infrastructure dollars can help us borrow money. Salary increase funding is being requested for bargaining units with terminating contracts this year and next year. We don’t yet know the outcome of the staff salary structure study. Nola Butler-Byrd asked about faculty and staff mental health funding. Agnes Wong Nickerson responded there is no funding but we can refer employees to EAP. Nola Butler-Byrd said it would be great to have a report from EAP on results. Agnes Wong Nickerson will follow up. Mark Wheeler asked if there are any Imperial Valley requests for improvements. Agnes Wong Nickerson said we are working with our assemblyman to submit a proposal on facilities. We should continue to explore how to do that. Mark Wheeler said we need to push at the state level. Sherry Ryan asked if this funding request is one time. Agnes Wong Nickerson said this is base funding. \$563M is 7% higher than our budget. The State grows 3-5% per year. We can’t just rely on the state. It will take some time to get back to where we need to be. We need a multi-prong strategy – Mission Valley, global campus, healthy non-resident enrollment, etc.

III. Reports

- No update

IV. Watch List

- **COVID-19 -**
- **Deferred Maintenance -**

V. New Business –

VI. Reminder

- **Next Meeting Date** – Meeting adjourned at 3:06 p.m. Our next meeting is September 30, 2021 at 2:00 p.m.