

**President's Budget Advisory Committee**  
**Meeting Minutes**  
April 29, 2021

**Voting Members Present**  
**Guests Present:**

Hector Ochoa  
Agnes Wong Nickerson  
Wil Weston  
Nola Butler-Boyd  
Brittany Santos-Derieg  
Christian Holt  
Khaled Morsi  
Adrienne Vargas  
Sherry Ryan  
Cyndi Chie  
Rebecca Lewison

**Area Budget Reps Present:**

Rashmi Praba  
Crystal Little  
David Fuhriman  
Tony Chung  
Mary Anne Kremicki  
Leslie Levinson

**Staff Present:**

Nance Lakdawala  
Amanda Fuller

**Voting Members Absent:**

Jerry Sheehan  
Luke Wood  
Hala Madanat

**Area Budget Reps Absent**

**I. Call to Order**

- **Call for amendments to agenda** – Interim VP Wong Nickerson called the meeting to order at 2:04 p.m. She asked if there were any amendments to the agenda but there were none.

**II. Information Items**

- **2021/22 Budget Update** – Interim VP Wong Nickerson gave a brief update on our budget. The current year is still the same appropriation but for next year, we expect to have our state allocation restored back to the 2019-20 level. We have received a budget letter from the Chancellor's Office. The CSU is advocating for added recurring funding of \$144M, deferred maintenance dollars, and two more projects. The total ask is \$1.2B. The next budget updates are the May Revise and June final budget. We are expecting a final budget letter in July or August. The Early Exit Program and hiring chill gave us \$19M savings but we need to use most of that funding to help cover a \$16M deficit: \$3M for mandatory costs in the current year not funded by the state; \$6M for the strategic and critical needs being presented at PBAC; \$2M for strategic faculty and staff needs; and \$5M for the base allocation for 2022-

23. We can use HEERF funds for some positions but that is one-time funding so we need to set aside base funding as well. There is a \$7.5M revenue reduction from decreased non-resident tuition, and cost recovery from enterprise funds. In looking at one-time allocations, we normally have 30% of the budget from non-resident revenue. We have a little more this year because of HEERF funding. We have \$34M one-time supporting critical and strategic needs. We may have an added \$10M for late fall or early spring allocations but we still have some uncertainty for fall. CSU is also looking at different ways to allocate additional funding. Dr. Morsi mentioned summer enrollment is down and some classes might be dropped. Provost Ochoa will look into that. We are in a much better position than anticipated and are cautiously optimistic.

### III. Reports

- No update

### IV. Watch List

- **COVID-19 - HEERF** - After our last meeting, we learned we only have one year to use the HEERF funding, not two.
- **Deferred Maintenance** - No update

### V. 2021/22 Budget Requests – We will be reviewing these requests during the next two meetings. Afterward, we will consolidate them and obtain approval.

- **Pres Budget Requests (Attachment 1)** - Interim AVP Little presented the president's office requests. Dr. Chie asked about the first request for staff positions. Would they only hire two positions for only two years? The answer was yes.
- **BFA Budget Requests (Attachment 2)** - Interim AVP Little presented the requests. Dr. Morsi asked if we can publicize the reason needed to hire a Title IX Coordinator (e.g., is there a legal reason?) especially in the email communications. The answer was yes.
- **URAD Budget Requests (Attachment 3)** - VP Vargas presented the requests. Currently only 30% of positions are funded by the state. We don't have enough staff to reach potential donors. We are proposing a 10-year model to become self-sufficient. Dr. Morsi asked how many staff we have. TCF CFO Fuhriman said we have 85 and they are allocated to specific colleges and areas. A note regarding the 125th anniversary funding request: the cost doesn't include speaker fees.
- **Cross Divisional Budget Requests (Attachment 4)** - Interim AVP Little presented these requests. Insurance is a multi-year funding plan.
- **Deferred Maintenance/Capital Project Budget Requests (Attachment 5)** - Interim AVP Little presented these requests. Deferred Maintenance is a multi-year funding plan.

Interim VP Wong Nickerson said UR&P met earlier this week and she asked Dr. Ryan for comments from that meeting. Dr. Ryan responded her understanding is these are "must fund" items so there was not much discussion.

**VI. New Business** – There was no new business.

**VII. Reminder**

- **Next Meeting Date** – Meeting adjourned at 3:10 p.m. Our next meeting is May 13, 2021 at 2:00 p.m. via Zoom. We also rescheduled the May 27th meeting to May 20th because of Commencement. We will review the remaining requests at the next meeting. We can vote then or on May 20th. Dr. Morsi asked if funding requests are ever denied. Interim VP Wong Nickerson said sometimes items are denied in tight years. Dr. Weston asked if there is enough funding for the other requests that did not meet the final cut. Interim VP Wong Nickerson said at the next meeting, Interim AVP Little will let us know how much these requests cost and how much funding we have remaining. We have been working hard to make sure we have enough funding. Dr. Weston is interested in the previous library requests in particular. Dr. Morsi said the additional funding for faculty and staff is important. Is there any consideration for raises for faculty. Interim VP Wong Nickerson said the Chancellor's Office is handling the bargaining unit agreements which are in place until June 2022. Dr. Chie said given a number of employees have retired, and employees have taken on more work, is there discussion on equity due to increased workload? Interim VP Wong Nickerson said from EEP, 20% of savings have been returned to divisions to determine what they need. Dr. Morsi said we need to make an effort on equity to protect our investments in our faculty and staff. COS Santos-Derieg said it comes down to how each institution is funded. UC receives a lot more funding per student. But we are trying to augment our revenues with other means. We do invest in equity programs when we have the opportunity.