

**President's Budget Advisory Committee**  
**Meeting Minutes**  
January 28, 2021

| <b>Voting Members Present</b>  | <b>Area Budget Reps Present:</b>  | <b>Staff Present:</b> | <b>Guests Present:</b> |
|--|---|-----------------------|------------------------|
| Hector Ochoa<br>Agnes Wong Nickerson<br>Wil Weston<br>Brittany Santos-Derieg<br>Hala Madanat<br>Christian Holt<br>Khaled Morsi<br>Jerry Sheehan<br>Luke Wood<br>Cyndi Chie<br>Rebecca Lewison<br>Sherry Ryan<br>Nola Butler-Byrd | Rashmi Praba<br>Crystal Little<br>David Fuhriman<br>Tony Chung<br>Mary Anne Kremicki<br>Leslie Levinson | Nance Lakdawala       | Adela de la Torre      |

**Voting Members Absent:**    **Area Budget Reps Absent**

Adrienne Vargas

**I. Call to order**

- **Call for amendments to agenda** – Interim VP Wong Nickerson called the meeting to order at 2:00 p.m. She asked if there were any amendments to the agenda but there were none.

**II. Information Items**

- **2021/22 Budget Update** – Provost Ochoa said we have exceeded our enrollment target and will continue to monitor it. He thanked Student Affairs who has made a lot of phone calls to students. 19 CSUs were down in applications but 4 were up (including SDSU). Each college will be conducting a Zoom event in February for students. We are also sending personalized letters about available programs, activities, and internships. The Explore open house in spring will be virtual again.

Interim VP Wong Nickerson thanked the provost for his outreach. The president and Agnes sent a budget update recently. President de la Torre said that at the Board of Trustees meeting, Chancellor Castro said if the budget holds, we will not need to have furloughs or layoffs next year and there will be no increase in

tuition. We still have a deficit and don't have the opportunity to start new initiatives unless they are critical. We don't have any discretionary funds to use either. The presidents will be meeting with legislators next week to ask for more funding. We are hoping to get back the base budget that was previously cut. We will be judicious and cautious about the budget. There have been some exceptions to the plan such as allowing 20% rehire from the Early Exit Program. President de la Torre has charged all the VPs to evaluate current staffing to make sure employees are being supported. We are also looking at various revenue streams. Dr. Morsi said departments have been trying to follow the strategic plan and how will that be funded. Interim VP Wong Nickerson said we are developing a small budget for the strategic plan. Dr. Butler-Byrd asked if there is any way we can help with enrollment with other campuses that are suffering. President de la Torre responded we have an automatic process where students are deferred to other universities if they are not accepted at SDSU. Some campuses are also developing some specialized programs to attract students.

Interim VP Wong Nickerson spoke more about the budget. At the federal level, we received a second round of CARE funding. Financial Aid is developing a plan to disperse some funds to students. \$30M will be available for other COVID-19 related costs. At the state level, we received more funding than anticipated. CSU received \$144M. After accounting for earmarked items, we may have \$55M for campuses to use. CSU will continue to advocate with the state for more one-time funding. We have a \$67M budget gap for 2020-21. There is a \$35M ongoing budget cut and we have identified base solutions for \$19M of it. About \$4M is projected to be available to SDSU from the state for discretionary use. We can use CARE funds to free up \$9M. We will also have 30% of non-res enrollment for PBAC. We estimate no discretionary funding will be available for 2021-22 but the budget is preliminary. We won't know until the end of June.

Interim AVP Little talked about the \$19M in permanent solutions. Savings pertain to faculty lines, hiring chill, freeze on temporary staff positions, Early Exit Program, travel freeze and student assistant positions. We have solved 2/3 of our \$35M base budget gap. SDSU is continuing to look at revenue generation and multi-year planning. Dr. Butler-Byrd asked about the senate budget being transferred from Academic Affairs to the President's office. Provost Ochoa said the president will review the senate requests because they normally affect the entire institution.

### **III. Reports**

- No update

### **IV. Watch List**

- **COVID-19** - No update
- **Deferred Maintenance** - No update

**V. New Business**

**VI. Reminder**

- **Next Meeting Date** – Meeting adjourned at 2:41 p.m. Our next meeting is February 11, 2021 at 2:00 p.m. via Zoom