

President's Budget Advisory Committee
Meeting Agenda
September 12, 2019
2:00p.m. @ MH-3318

I. Call to order

- Call for amendments to agenda

II. Information Item

- Introductions
- 2019/20 PBAC Meeting Schedule (Attachment 1)
- 2020/21 Budget Timeline (Attachment 2)
- 2019/20 B 2019-02 (Attachment 3)
- Joint Budget Meeting

III. Reports

- 2019/20 Revenues (Attachment 4)
- 2019/20 Base Reserves (Attachment 5)
- 2019/20 One-Time Reserves (Attachment 6)
- 2019/20 Multi-Year Budget (Attachment 7)

IV. Watch List

- Graduation Initiative 2025
- IT Governance
- Infrastructure (electrical/steam)
- Mission Valley

V. 2019/20 Funding Requests

- None

VI. New Business

VII. Reminder

- **Next Meeting Date – September 26, 2019 at 2:00 p.m. in MH 3318**

**PBAC
 2019-2020 Schedule**

Scheduled	Scheduled	Scheduled	Scheduled
Call for PBAC Agenda Items	Meeting Materials to AR&P - PBAC	AR&P Tuesdays @ 2:00 AD 225	PBAC Thursdays @ 2:00 MH 3318
		August 27	
August 26	September 6	September 10	September 12
September 9	September 20	September 24	September 26
September 23	October 4	October 8	October 10
October 7	October 18	October 22	October 24
October 28	November 8	November 12	November 14
November 25	December 6	December 10	December 12
January 13	January 24	January 28	January 30
January 27	February 7	February 11	February 13
February 24	March 6	March 10	March 12
March 9	March 20	March 24	March 26
March 30	April 10	April 14	April 16
April 13	April 24	April 28	April 30
April 27	May 8	May 12	May 14
May 11	May 22	May 26 (hold)	May 28 (hold)

San Diego State University 2020/21 Initial Budget Process

I.	Budget Updates sent by VP BFA to faculty and staff	Sep 2019 – June 2020
II.	Joint budget meeting hosted by the 2 budget committee Chairs (PBAC and AR&P) to discuss and provide inputs on campus budget priorities	Before end of September 2019
III.	Finalize campus budget priorities Announce/publish campus budget priorities Announce/publish divisional budget process & timeline Announce/publish PBAC budget process & timeline	COVP & PBAC Mid-October
IV.	Budget forum hosted by Provost and VP BFA Divisions conduct internal budget request processes	Oct 2019 – Dec 12, 2019
V.	Vice Presidents and President discuss general budget issues (e.g., availability of funding from state and CSU, status of revenue initiatives and auxiliary budgets), critical divisional support needs, and support of strategic initiatives	Nov 2019 – May 2020
VI.	2020/21 divisional budget requests due to B&F <ul style="list-style-type: none"> ▪ Requests must meet dollar thresholds for PBAC 	12/13/2019
VII.	Vice Presidents share their 2020/21 ranked/prioritized divisional base and 1X budget requests with the President and VPs (First draft).	COVP 1/6/2020 COVP 1/13/2020 COVP 1/20/2020
VIII.	Vice Presidents review and prioritize divisional base and 1X budget requests with the President and VPs. Revise all the requests to a manageable list to be shared with PBAC (Second draft) <ul style="list-style-type: none"> ▪ Identify mandatory (non-discretionary) requests ▪ Prioritize requests with matching funds ▪ Prioritize requests within available resources 	COVP 1/27/2020 COVP 2/3/2020 COVP 2/10/2020 (hold) PBAC 1/30/2020

¹ Auxiliary Budgets are discussed to provide information on overall university resources. Auxiliary budgets are set based on the codified budget process of the individual auxiliary and in compliance with the corresponding legal and regulatory framework of the auxiliary.

San Diego State University 2020/21 Initial Budget Process

IX.	<p>AR&P and PBAC meet to discuss the divisional budget requests First half of all divisions</p> <p>Second half of all divisions</p>	<p>ARP 3/10/2020 PBAC 3/12/2020</p> <p>ARP 3/24/2020 PBAC 3/26/20220</p>
X.	BFA provides best estimate of base and one-time funds available for 2020/21 to VPs and President based on available information	March 2019
XI.	Budget forum hosted by Provost and VP BFA	March 2019
XII.	AR&P and PBAC review the consolidated list (second draft) and prioritize the budget requests based on the best estimate of available funding.	<p>ARP 4/14/2020 PBAC 4/16/2020</p>
XIII.	Joint budget meeting hosted by the 2 budget committee Chairs (PBAC and AR&P) to review and provide input/recommendations on the consolidated list.	<p>(Joint) PBAC 4/30/2020</p>
XIV.	Vice Presidents and President discuss the budget requests taking into consideration input from AR&P and PBAC, and prioritize the requests as needed to match the available funding (third draft).	COVP 5/4/2020
XV.	<p>AR&P and PBAC review the revised budget proposal (third draft).</p> <p>PBAC recommends to President who authorizes allocations to divisions</p>	<p>ARP 5/12/2020</p> <p>PBAC 5/14/2020 PBAC 5/29/2020 (hold)</p>

¹ Auxiliary Budgets are discussed to provide information on overall university resources. Auxiliary budgets are set based on the codified budget process of the individual auxiliary and in compliance with the corresponding legal and regulatory framework of the auxiliary.

	B 2019-01 Preliminary		B 2019-02 Final		Change
2018/19 Support Budget					
State General Fund Allocation		206,788,796			
Basic (SUF) Tuition Fee (net of SUG tuition discounts)		138,598,008			
Other Fee Revenue		72,781,866			
Other Revenue and Cost Recovery		28,179,503			
2018/19 Support Budget		446,348,173			
2018/19 Unallocated Base Reserve		6,602,446		6,602,446	
2019/20 Adjustments:					
2018/19 GF Base Adjustments					
Mandatory Retirement Adjustment	B 2019-01 AttB (1)	1,659,000	B 2019-02 AttB (1)	1,659,000	-
Mandatory Retirement Adjustment - benefit pool	B 2019-01 AttB (1)	(1,659,000)	B 2019-02 AttB (1)	(1,659,000)	-
		-		-	-
2019/20 Mandatory Costs					
CO Health (\$7.3M systemwide) - benefit pool	B 2019-01 AttC (1)	(515,000)	B 2019-02 AttC (1)	(515,000)	-
CO Retirement (\$26.5M systemwide) - benefit pool	B 2019-01 AttC (3)	(857,000)	B 2019-02 AttC (3)	(1,614,000)	(757,000)
CO Minimum Wage Increase (\$6.8M systemwide)	B 2019-01 AttC (4)	(508,000)	B 2019-02 AttC (4)	(508,000)	-
		(1,880,000)		(2,637,000)	(757,000)
2019/20 Expenditure Adjustments					
SDSU Encumbrance for Compensation Related Costs	SDSU estimate	(2,200,000)	SDSU estimate	(2,200,000)	-
2019/20 Compensation Pool (SDSU estimate based on bargained/estimated increases)	SDSU estimate	(10,529,000)	SDSU estimate	(10,529,000)	-
		(12,729,000)		(12,729,000)	-
2019/20 Estimated Revenue Adjustments					
SDSU basic/non-resident tuition adjustment (per 5/13/2019 ASIR enrollment projections with adjustment for grad)	SDSU estimate	4,106,000	SDSU estimate	4,106,000	-
		4,106,000		4,106,000	-
2019/20 SUG (tuition discount) Adjustments					
2019/20 SUG redistribution	B 2019-01 AttC (E)	(2,073,700)	B 2019-02 AttC (10)	(1,238,700)	835,000
2019/20 SUG redistribution - SUG pool	B 2019-01 AttC (E)	2,073,700	B 2019-02 AttC (10)	1,238,700	(835,000)
		-		-	-
2019/20 GF Base Adjustments					
2019/20 Compensation (\$147.8 systemwide)	B 2019-01 AttC (5)	10,711,000	B 2019-02 AttC (5)	10,711,000	-
2019/20 Health (\$7.3M systemwide)	B 2019-01 AttC (1)	515,000	B 2019-02 AttC (1)	515,000	-
2019/20 Retirement (\$26.5 systemwide)	B 2019-01 AttC (3)	857,000	B 2019-02 AttC (3)	1,614,000	757,000
2019/20 Minimum Wage Increase (\$6.8M systemwide)	B 2019-01 AttC (4)	508,000	B 2019-02 AttC (4)	508,000	-
2019/20 Enrollment Growth (2% preliminary; 2.2% final)	B 2019-01 AttC (7)	6,204,000	B 2019-02 AttC (8)	6,929,000	725,000
2019/20 Tuition Revenue Offset to Expenditure Adjustments	B 2019-01 AttC (10)	(2,699,000)	B 2019-02 AttC (12)	(3,014,000)	(315,000)
2019/20 AUL Enrollment Growth (2 yr)	B 2019-01 AttC (8)	398,000	B 2019-02 AttC (9)	552,000	154,000
2019/20 Graduation Initiative 2025	B 2019-01 AttC (6)	1,846,000	B 2019-02 AttC (6)	1,846,000	-
2019/20 Graduation Initiative 2025 - designated to AA	B 2019-01 AttC (6)	(1,846,000)	B 2019-02 AttC (6)	(1,846,000)	-
		16,494,000		17,815,000	1,321,000
2019/20 Base Reserve		12,593,446		13,157,446	564,000
PBAC 5/23/2019 Approved Allocation		(8,541,184)		(8,541,184)	-
2019/20 Final Base Reserve		4,052,262		4,616,262	564,000
2019/20 Target Unallocated Base Reserve		(4,000,000)		(4,000,000)	-
2019/20 Base Funding Surplus/(Deficit) from Target Reserve		52,262		616,262	564,000
2019/20 Support Budget					
State General Fund Allocation	SDSU	224,714,096	SDSU	226,870,096	
Basic (SUF) Tuition Fee (net of tuition discounts)	SDSU	144,249,864	SDSU	143,414,864	
Other Fee Revenue	SDSU	74,405,437	SDSU	74,405,437	
Other Revenue and Cost Recovery	SDSU	30,577,718	SDSU	30,577,718	
2019/20 Support Budget		473,947,115		475,268,115	-

SAN DIEGO STATE UNIVERSITY
2019/20 Revenue Estimates
As of September 12, 2019

		2018/19 Budget	2018/19 Actual	Over/(Under) Budget	% Over/(Under) Budget	2019/20 Budget	2019/20 Year to Date 9/5/2019	2019/20 Term End Estimate	Over/(Under) Budget	% Over/(Under) Budget
1	Basic Tuition Fee - Resident									
2	Summer	9,527,000	10,208,006	681,006	7.15%	10,325,000	10,183,581	10,183,581 ^[2]	(141,419)	-1.37%
3	Fall	78,201,000	80,268,852	2,067,852	2.64%	79,199,000	70,889,484	78,617,977 ^[3]	(581,023)	-0.73%
4	Spring	<u>72,332,000</u>	<u>73,588,819</u>	<u>1,256,819</u>	<u>1.74%</u>	<u>72,584,000</u>	<u>72,584,000</u> ^[4]	<u>72,584,000</u>	0	0.00%
5	Sub-Total Basic Tuition - Resident	160,060,000	164,065,677	4,005,677	2.50%	162,108,000	81,073,065	161,385,558	(722,442)	-0.45%
6	Tuition Fee Discounts ^[1]	<u>(41,975,000)</u>	<u>(41,975,000)</u>	0	0.00%	<u>(40,936,300)</u>	<u>(40,936,300)</u>	<u>(40,936,300)</u>	0	0.00%
7	Net Basic Tuition - Resident	118,085,000	122,090,677	4,005,677	3.39%	121,171,700	40,136,765	120,449,258	(722,442)	-0.60%
8										
9										
10	Basic Tuition Fee - Non-Resident									
11	Summer	1,265,000	2,130,924	865,924	68.45%	1,390,000	1,858,783	1,858,783 ^[2]	468,783	33.73%
12	Fall	8,779,000	13,236,344	4,457,344	50.77%	9,571,000	12,326,616	13,256,228 ^[3]	3,685,228	38.50%
13	Spring	<u>7,924,000</u>	<u>11,951,910</u>	<u>4,027,910</u>	<u>50.83%</u>	<u>8,548,000</u>	<u>8,548,000</u> ^[4]	<u>8,548,000</u>	0	0.00%
14	Sub-Total Basic Tuition - Non-Resident	17,968,000	27,319,178	9,351,178	52.04%	19,509,000	14,185,399	23,663,011	4,154,011	21.29%
15										
16										
17	Out-of-State Tuition									
18	Summer	784,000	1,386,688	602,688	76.87%	950,000	1,401,715	1,401,715 ^[2]	451,715	47.55%
19	Fall	10,773,000	16,409,993	5,636,993	52.33%	11,747,000	15,017,891	16,735,404 ^[3]	4,988,404	42.47%
20	Spring	<u>9,669,000</u>	<u>14,818,161</u>	<u>5,149,161</u>	<u>53.25%</u>	<u>10,541,000</u>	<u>10,541,000</u> ^[4]	<u>10,541,000</u>	0	0.00%
21	Sub-Total Out-of-State Tuition	21,226,000	32,614,842	11,388,842	53.66%	23,238,000	16,419,606	28,678,119	5,440,119	23.41%
22										
23										
24	International Tuition									
25	Summer	1,042,000	1,630,174	588,174	56.45%	1,076,000	1,255,866	1,255,866 ^[2]	179,866	16.72%
26	Fall	7,311,000	10,365,994	3,054,994	41.79%	6,710,000	5,476,208	9,236,748 ^[3]	2,526,748	37.66%
27	Spring	<u>6,730,000</u>	<u>9,124,260</u>	<u>2,394,260</u>	<u>35.58%</u>	<u>6,002,000</u>	<u>6,002,000</u> ^[4]	<u>6,002,000</u>	0	0.00%
28	Sub-Total International Tuition	15,083,000	21,120,428	6,037,428	40.03%	13,788,000	6,732,074	16,494,614	2,706,614	19.63%
29										
30										
31	TOTAL TUITION	172,362,000	203,145,126	30,783,126	17.86%	177,706,700	77,473,845	189,285,001	11,578,301	6.52%
32										
33										
34	Application Fee	2,294,000	3,923,498	1,629,498	71.03%	2,294,000	0	2,294,000 ^[4]	0	0.00%
35										
36	TOTAL APPLICATION FEE	2,294,000	3,923,498	1,629,498	71.03%	2,294,000	0	2,294,000	0	0.00%
37										
38										
39	TOTAL	174,656,000	207,068,624	32,412,624	18.56%	180,000,700	77,473,845	191,579,001	11,578,301	6.43%

[1] Tuition fee discounts includes State University Grant and other tuition fee discounts.

[2] Term estimates are based on actual revenues.

[3] Term estimates are based on SAS Enrollment Report as of 9/4/2019 discounted based on prior year waiver/collections experience.

[4] Term and Application fee estimates are based on budgeted revenues.

Base Budget Reserve ^[a]

1	2019/20 Beginning Base Budget Reserve Balance		6,602,446
2		BL Allocations	18,235,300
3		BL Mandatory Costs	(15,786,300)
4		Campus Revenue Adjustments	4,106,000
5		BL Allocation (Graduation Initiative 2025)	1,846,000
6		BL Allocation GI 2025 to Academic Affairs - Faculty	(1,199,850)
7		BL Allocation GI 2025 to Academic Affairs - Advisors	(646,150)
8	2019/20 Base Budget Reserve		13,157,446
9			
10	2019/20 Approved Base Funding Requests		
11			
12	Academic Affairs		
13		New T/TT Faculty Positions (20 positions over 2 years) PBAC 5/23/2019	(2,985,000)
14		Faculty promotion-based salary increase funding PBAC 5/23/2019	(502,700)
15		Academic Advisors: Move from 1-Time to Base Funding PBAC 5/23/2019	(345,708)
16		Enrollment Growth PBAC 5/23/2019	(1,500,000)
17		Library Acquisitions (year 5 of 5 year plan) PBAC 5/23/2019	(100,000)
18		Administrative Analyst for AA Resource Management Office PBAC 5/23/2019	(52,500)
19		SDSU IV – Operations Budget (year 5 of 5 year plan) PBAC 5/23/2019	(20,000)
20		Black Student Retention Needs: Meeting Grad 2025 Goals PBAC 5/23/2019	(70,000)
21		Tribal Liaisons PBAC 5/23/2019	(150,000)
22		Pool of resources to be distributed competitively for new staff positions PBAC 5/23/2019	(600,000)
23		Funding to Support Master's Student Research/Creative Activities PBAC 5/23/2019	(250,000)
24		Student Research Symposium (SRS) PBAC 5/23/2019	(50,000)
25	Division Of Diversity And Innovation		
26		Staff for Office of Faculty Diversity and Inclusion PBAC 5/23/2019	(390,000)
27	Student Affairs		
28		Career Development Coordinators PBAC 5/23/2019	(58,944)
29		StratComm - Web Developer SA PBAC 5/23/2019	(81,000)
30	Business & Financial Affairs		
31		Budget Transparency Software PBAC 5/23/2019	(30,000)
32		Emergency Management Coord PBAC 5/23/2019	(97,500)
33		Project Delivery Team PBAC 5/23/2019	(375,000)
34		FS Management Staffing - Associate Director Administration PBAC 5/23/2019	(37,500)
35		FS Management Staffing - Accounting Tech II PBAC 5/23/2019	(60,000)

Base Budget Reserve ^[a]

36	FS Management Staffing - Accounting Tech I	PBAC 5/23/2019	(58,500)
37	FS Management Staffing - Assistant Landscape Manager	PBAC 5/23/2019	(90,000)
38	FS Management Staffing - Equipment/Expenses	PBAC 5/23/2019	(10,220)
39	Confidential Office Support - Employee Relations	PBAC 5/23/2019	(60,000)
40	Information Technology		
41	Chief Information Officer Salary/Benefits and Moving and Relocation Expenses	PBAC 5/23/2019	(216,612)
42	ATI Coordinator for SDSU ATI Compliance	PBAC 5/23/2019	(150,000)
43	Cross Divisional		
44	Pool of resources to be distributed competitively for new staff positions	PBAC 5/23/2019	(200,000)
45	Subtotal 2018/19 Approved Base Budget Funding Requests		(8,541,184)
46			
47	2019/20 PENDING Base Funding Requests		
48			
49			
50	SubTotal 2019/20 PENDING Base Funding Requests		0
51			
52	2019/20 Estimated Base Budget Reserve Balance		4,616,262
53			
54	2019/20 Target Unallocated Base Budget Reserve		(4,000,000)
55	2019/20 Estimated Base Funding Available for Investment in the University		616,262

[a] All allocations for position funding are inclusive of average benefits costs.

One-Time Reserve [a]

1	2019/20 Beginning One-Time Reserve Balance		27,723,325
2		2019/20 Target Unallocated One-Time Budget Reserve	(8,000,000)
3	2019/20 One-Time Funding Available for Investment in the University		19,723,325
4			
5	2019/20 Approved One-Time Funding Requests		
6			
7	President's Office		
8		StratComm - Campus Photography Initiative PBAC 5/23/2019	(25,000)
9		StratComm - Web Developer PBAC 5/23/2019	(81,000)
10	Academic Affairs		
11		Universal Design PBAC 5/23/2019	(5,000)
12		Fund to Support Start-Up Costs for New T/TT Faculty PBAC 5/23/2019	(1,500,000)
13		Enrollment Growth – 1-time funding PBAC 5/23/2019	(2,250,000)
14		FERP Funding: Move from base to 1-time PBAC 5/23/2019	(1,040,000)
15		Class-size Reduction – Student Success Initiative PBAC 5/23/2019	(1,000,000)
16		Cost to replace CurricUNET and institute improved curriculum approval processes PBAC 5/23/2019	(576,650)
17		Incentive for Revenue-Generating Enrollment Growth PBAC 5/23/2019	(300,000)
18		Faculty Leadership Professional Development Funds PBAC 5/23/2019	(100,000)
19		Library High-End Computing Lab PBAC 5/23/2019	(250,000)
20		Partner Hires PBAC 5/23/2019	(500,000)
21		Support for the Center of Teaching and Learning PBAC 5/23/2019	(140,000)
22		SDSU-IV 4-Year Campus Campaign PBAC 5/23/2019	(110,000)
23		Data Champions/Data Fellows PBAC 5/23/2019	(120,000)
24		Innovative Student Success Initiatives PBAC 5/23/2019	(250,000)
25		Library Acquisitions PBAC 5/23/2019	(250,000)
26		Innovative Majors, Minors, & Other Programs PBAC 5/23/2019	(100,000)
27		Strategic Evidence-Based Continuous Improvement Framework to support Equity-Driven High Achievement for our Students and WASC Regional Accreditation PBAC 5/23/2019	(96,000)
28		Support for Explore SDSU and Recruiting Expenses PBAC 5/23/2019	(66,000)
29		Faculty support PBAC 5/23/2019	(350,000)
30		Campus to Reassume \$3m Operating Costs Shifted to CES During the Last Recession PBAC 5/23/2019	(3,000,000)
31		Establishment of new cultural and identity centers PBAC 5/23/2019	(300,000)
32		Funding to Support Master's Student Research/Creative Activities PBAC 5/23/2019	(250,000)
33		Matching Funds for Grant Submissions PBAC 5/23/2019	(400,000)
34		Assigned Time for Grant Development Support PBAC 5/23/2019	(250,000)
35		Shared Equipment and Shared Facilities PBAC 5/23/2019	(400,000)
36		Summer Undergraduate Research Program PBAC 5/23/2019	(200,000)
37		Assigned time for Research and Creative Activities PBAC 5/23/2019	(350,000)

One-Time Reserve [a]

38	Division Of Diversity And Innovation			
39		Staff for Office of Faculty Diversity and Inclusion	PBAC 5/23/2019	(360,000)
40	Student Affairs			
41		ADA Mandatory Accommodations	PBAC 5/23/2019	(196,000)
42		Safety Enhancements	PBAC 5/23/2019	(51,546)
43		Career Development Coordinators	PBAC 5/23/2019	(135,000)
44	Business & Financial Affairs			
45		Budget Transparency Software	PBAC 5/23/2019	(10,000)
46		SDSU Police - Crime Analyst	PBAC 5/23/2019	(76,000)
47	Information Technology			
48		Chief Information Officer Salary/Benefits and Moving and Relocation Expenses	PBAC 5/23/2019	(25,000)
49	University Relations & Development			
50		Evertrue and LinkedIn Premium Business Accounts	PBAC 5/23/2019	(44,780)
51		Alumni Engagement Request	PBAC 5/23/2019	(55,500)
52	Cross Divisional			
53		Campus to Reassume \$650k research compliance costs shifted to SDSURF	PBAC 5/23/2019	(650,000)
54		Strategic Plan	PBAC 5/23/2019	(300,000)
55	Institutional			
56		DM Funding - Phase 1 of 5	PBAC 5/23/2019	(6,400,000)
57		PSFA CSFM Corrections - Construction	PBAC 5/23/2019	(1,500,000)
58		Traffic Mitigation	PBAC 5/23/2019	(2,600,000)
59		Access Control Replacement/Upgrade	PBAC 5/23/2019	(1,000,000)
60		ECCC Barrier Removal	PBAC 5/23/2019	(500,000)
61		Radios and Radio System Installation	PBAC 5/23/2019	(525,000)
62		Academic Building Capital Fund	PBAC 5/23/2019	(2,000,000)
63		PSFA Environmental Condition Improvements	PBAC 5/23/2019	(3,000,000)
64	SubTotal 2019/20 Approved One-Time Funding Requests			(33,688,476)
65				

One-Time Reserve ^[a]

66	2019/20 PENDING One-Time Funding Requests	
67		
68	SubTotal 2019/20 PENDING One-Time Funding Requests	0
69		
70	2019/20 Funding Sources [b]	
71		
72	B 2019-03 GI 2025	2,224,000
73	B 2019-03 Enrollment Funding (year 2)	2,645,000
74	B 2019-03 Enrollment Funding (MSTI)	115,000
75	B 2019-03 Enrollment Funding (MSTI) to Academic Affairs	(115,000)
76	Add back \$2.5M from the \$5M set-aside for 2017/18 funding gap as approved by PBAC on 2/16/2017	2,500,000
77	Estimated Tuition and Fee Revenues over Budget (Sum/Fall Only)	11,578,301
78	Estimated Tuition and Fee Revenues over Budget (Spring/Application Only)	
79	Estimated One-Time Carry-forward of Base Budget Reserve ^[c]	4,616,262
80		
81	2019/20 Estimated One-Time Reserve Balance	17,598,412
82	2019/20 Target Unallocated One-Time Budget Reserve	(8,000,000)
83	2019/20 Estimated One-Time Funding Available for Investment in the University	9,598,412

[a] All allocations for position funding are inclusive of average benefits costs.

[b] Additional \$2.5M held for 2017/18 funding gap as approved by PBAC on 2/16/2017.

[c] Carry-forward of base budget reserve will be reduced as base funds are allocated.

SDSU Multi-Year Budget Plan - BASE

		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
				(B 2016-02)	(B 2017-05)	(B 2018-02)	(B 2019-02)
<u>Institutional Base Reserve</u>							
1	Beginning Balance:	4,236,929	2,675,762	5,200,077	1,588,256	1,341,048	6,602,446
2	New Resources:						
3	Tuition Rollback/Buyback						
4	GF Base adjustments	1,612,400	8,093,800	4,134,000	10,596,000	16,641,200	18,235,300
5	GF Base Compensation (15/16) - Faculty (2% each year)			2,424,000			
6	GF Base Compensation (16/17) - Faculty (2% each year)			2,537,000			
7	Est. Compensation Costs - Faculty (7%)			(9,100,000)			
8	GF Base Compensation (16/17) - Staff/Mgmt (2%)			2,593,000			
9	Est. Compensation Costs - Staff/Mgmt (3%)			(4,035,000)			
10	Est. Compensation Costs				(14,392,000)	(8,634,000)	(10,529,000)
11	Encumbrance for Compensation Related Costs						(2,200,000)
12	Adjust Compensation Pool for Projected vs Actual Bargained Increases				2,500,000		
13	Student Success & Completion Initiatives (GF allocation)		982,000	120,000			
14	Graduation Initiative 2025						1,846,000
15	Graduation Initiative 2025 - Faculty to Academic Affairs						(1,199,850)
16	Graduation Initiative 2025 - Advisors to Academic Affairs						(646,150)
17	Enrollment Growth funding	836,000	3,104,000	2,068,000			
18	GF tuition fee discount adjustment based on campus relative student need		(155,000)	(96,000)			
19	Basic Tuition Revenue (net of SUG tuition discounts)/Non-Resident Tuition	5,148,100	3,903,800	3,268,000	11,459,000	6,753,000	4,106,000
20	Est. Mandatory Costs	(2,718,500)	(8,093,800)	(4,134,000)	(2,954,000)	(3,629,200)	(3,057,300)
21	Est. Multi-Year Commitments [a]	(225,200)					
22	Subtotal New Resources:	4,652,800	7,834,800	(221,000)	7,209,000	11,131,000	6,555,000
23	Subtotal Beginning Balance/New Resources:	8,889,729	10,510,562	4,979,077	8,797,256	12,472,048	13,157,446

SDSU Multi-Year Budget Plan - BASE

		2014/15	2015/16	2016/17 (B 2016-02)	2017/18 (B 2017-05)	2018/19 (B 2018-02)	2019/20 (B 2019-02)
<u>Institutional Base Reserve</u>							
24	<u>PBAC Allocations:</u>						
25	Divisional Allocation						
26	University Non-Divisional Reduction						
27	Office of the President			(10,000)		(482,250)	
28	Academic Affairs	(1,472,296)	(1,817,424)	(2,298,017)	(3,535,055)	(3,447,322)	(6,625,908)
29	Division Of Diversity And Innovation						(390,000)
30	Student Affairs	(289,588)	(291,056)	(203,646)	(407,167)	(187,184)	(139,944)
31	Business & Financial Affairs	(453,013)	(742,500)	(674,158)	(756,660)	(522,000)	(818,720)
32	Information Technology						(366,612)
33	University Relations and Development	(399,040)	(200,000)	(100,000)	(200,000)	(37,500)	
34	Cross Divisional						(200,000)
35	Institutional		(107,400)	(105,000)	(82,188)	(917,340)	
36	Encumbered for 2014/15 AA Faculty hires						
37	Encumbered for 2015/16 AA Faculty hires	(2,300,030)					
38	4/16/15 PBAC Allocation	(1,300,000)					
39	11/19/15 PBAC Allocation		(652,105)				
40	11/19/15 PBAC Allocation Encumbered for 2017/18 (was 2016/17) Faculty hires		(1,500,000)				
41	1/18/2018 PBAC Allocation				(2,475,138)		
42	9/27/2018 PBAC Allocation					(276,006)	
43							
44	<u>Subtotal PBAC Allocations:</u>	(6,213,967)	(5,310,485)	(3,390,821)	(7,456,208)	(5,869,602)	(8,541,184)
45							
46	Unallocated Base Reserve	2,675,762	5,200,077	1,588,256	1,341,048	6,602,446	4,616,262
47							
48	Target Unallocated Base Reserve		(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
49	Base Funding Surplus/(Deficit) from Target Reserve		1,200,077	(2,411,744)	(2,658,952)	2,602,446	616,262

[a] Faculty Promotion Funding Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May.

SDSU Multi-Year Budget Plan - ONE-TIME

<u>Institutional One-time Reserve</u>		2014/15	2015/16	2016/17 (B 2016-02)	2017/18 (B 2017-05)	2018/19 (B 2018-02)	2019/20 (B 2019-02)
1	<u>Beginning Balance:</u>	10,844,769	9,065,498	9,986,199	15,337,595	20,067,887	27,723,325
2	<u>New Resources:</u>						
3	Unallocated Institutional Base Reserve [b]	2,675,762	5,200,077	1,588,256	1,341,048	6,602,446	4,616,262
4	Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year	2,300,030	1,500,000	1,500,000	-	-	-
5	GF Base Compensation (15/16) withheld by CO - Faculty (2%)			2,424,000			
6	Student Success & Completion/Graduation Initiatives			254,000	744,000		
7	AA GI 2025 allocation (course sections, advising, data-informed decisions)				(744,000)		
8	2016/17 Student Success (\$35M CSU)			1,650,000			
9	Est. Fee Revenues over Budget (Sum/Fall)	21,566,615	13,910,518	15,248,090	18,731,838	17,954,976	11,578,301
10	Est. Fee Revenues over Budget (Spr/application)		12,668,170	14,934,851	15,446,776	14,457,648	
11	1x compensation from CO				3,456,000		
12	B 2018-03 Graduation Initiative 2025						2,224,000
13	B 2018-03 Enrollment Funding					1,155,000	2,645,000
14	B 2018-03 Enrollment Funding MSTI						115,000
15	B 2018-03 Enrollment Funding MSTI to Academic Affairs						(115,000)
16	<u>Subtotal New Resources:</u>	26,542,407	33,278,765	37,599,197	38,975,662	40,170,070	21,063,563
17	<u>Subtotal Beginning Balance/New Resources:</u>	37,387,176	42,344,263	47,585,396	54,313,257	60,237,956	48,786,888

SDSU Multi-Year Budget Plan - ONE-TIME

<u>Institutional One-time Reserve</u>		2014/15	2015/16	2016/17 (B 2016-02)	2017/18 (B 2017-05)	2018/19 (B 2018-02)	2019/20 (B 2019-02)
18	<u>PBAC Allocations:</u>						
19	Divisional Allocation						
20	Office of the President					(300,000)	(106,000)
21	Academic Affairs	(3,968,428)	(7,560,032)	(15,029,108)	(11,347,700)	(12,519,312)	(14,153,650)
22	Division Of Diversity And Innovation						(360,000)
23	Student Affairs	(137,810)	(451,000)	(1,530,749)	(1,508,000)	(279,501)	(382,546)
24	Business & Financial Affairs	(880,000)	(256,732)	(108,000)	(390,000)	(405,000)	(86,000)
25	Information Technology						(25,000)
26	University Relations and Development	(595,000)	(450,000)	(300,000)	(100,000)		(100,280)
27	Cross Divisional						(950,000)
28	Deferred Maintenance/Capital Projects						(17,525,000)
29	Institutional	(3,027,000)	(3,150,000)	(3,680,000)	(6,115,000)	(7,730,040)	
30	Encumbered for 2015/16 AA faculty start-up	(2,240,000)					
31	Encumbered for 2016/17 AA faculty start-up		(1,617,000)				
32	10/16/14 PBAC Allocation	(3,043,440)					
33	12/11/14 PBAC Allocation	(5,075,000)					
34	2/12/15 PBAC Allocation	(855,000)					
35	4/16/15 PBAC Allocation	(8,500,000)					
36	11/19/15 PBAC Allocation		(10,531,500)				
37	2/25/16 PBAC Allocation		(6,220,000)				
38	4/14/16 PBAC Allocation		(2,121,800)				
39	2/16/17 PBAC Allocation			(5,402,059)			
40	2/16/17 PBAC Allocation - HOLD for 17/18 Funding Gap			(5,000,000)			2,500,000
41	4/13/17 PBAC Allocation			(1,300,000)			
42	Project Balances for Completed PBAC Projects			102,115	13,330	20,633	
43	1/18/2018 PBAC Allocation				(2,520,000)		
44	2/15/2018 PBAC Allocation				(12,278,000)		
45	9/27/2018 PBAC Allocation					(273,600)	
46	3/28/2019 PBAC Allocation					(11,027,811)	
47	9/12/2019 PENDING PBAC Allocation						
48	<u>Subtotal PBAC Allocations:</u>	(28,321,678)	(32,358,064)	(32,247,801)	(34,245,370)	(32,514,631)	(31,188,476)
49							
50	Unallocated One-Time Reserve	9,065,498	9,986,199	15,337,595	20,067,887	27,723,325	17,598,412
51							
52	Target Unallocated One-Time Reserve		(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)
53	Est. One-Time Funding Surplus/(Deficit) from Target Reserve		1,986,199	7,337,595	12,067,887	19,723,325	9,598,412

[b] Carry-forward of base budget reserve will be reduce as base funds are allocated.