

President's Budget Advisory Committee

Meeting Agenda

May 10, 2018

2:00p.m. @ MH-3318

I. Call to order

- Call for amendments to agenda

II. Information Item

- 2018/19 Budget Update

III. Reports

- 2017/18 Revenues (Attachment 1)
- 2017/18 Base Reserves (Attachment 2)
- 2017/18 One-Time Reserves (Attachment 3)

IV. Watch List

- Master Plan Costs
- Unfunded Compensation Items
- Campus Projects
 - Mission Valley

V. 2018/19 Funding Requests

- 2018/19 Base Funding Proposals (Attachment 4)
- 2018/19 1x Funding Proposals (Attachment 5)
- 2018/19 Consolidated Funding Requests (Attachment 6)

VI. 2018/19 Budget

- 2018/19 Estimated 2018-01 Budget (Attachment 7)
- Multi-Year Budget (Attachment 8)

VII. New Business

VIII. Reminder

SAN DIEGO STATE UNIVERSITY
2017/18 Revenue Estimates
As of May 10, 2018

		2016/17 Budget	2016/17 Actual	Over/(Under) Budget	% Over/(Under) Budget	2017/18 Budget	2017/18 Year to Date 4/27/2018	2017/18 Term End Estimate	Over/(Under) Budget	% Over/(Under) Budget
Basic Tuition Fee - Resident										
	Summer	7,959,000	7,970,017	11,017	0.14%	7,571,000	9,017,857	9,017,857 ^[1]	1,446,857	19.11%
	Fall	75,204,000	76,796,664	1,592,664	2.12%	78,130,000	79,616,965	79,616,965 ^[1]	1,486,965	1.90%
	Spring	<u>68,192,000</u>	<u>70,711,890</u>	<u>2,519,890</u>	<u>3.70%</u>	<u>71,823,000</u>	<u>72,347,179</u>	<u>71,879,199</u> ^[2]	<u>56,199</u>	<u>0.08%</u>
	Sub-Total Basic Tuition - Resident	151,355,000	155,478,570	4,123,570	2.72%	157,524,000	160,982,001	160,514,020	2,990,020	1.90%
	Tuition Fee Discounts	<u>(41,243,800)</u>	<u>(41,243,800)</u>	<u>0</u>	0.00%	<u>(43,657,800)</u>	<u>(43,657,800)</u>	<u>(43,657,800)</u>	<u>0</u>	<u>0.00%</u>
	Net Basic Tuition - Resident	110,111,200	114,234,770	4,123,570	3.74%	113,866,200	117,324,201	116,856,220	2,990,020	2.63%
Basic Tuition Fee - Non-Resident										
	Summer	983,000	1,317,453	334,453	34.02%	1,009,000	1,881,411	1,881,411 ^[1]	872,411	86.46%
	Fall	7,662,000	11,202,228	3,540,228	46.21%	8,776,000	13,138,937	13,138,937 ^[1]	4,362,937	49.71%
	Spring	<u>6,931,000</u>	<u>10,190,746</u>	<u>3,259,746</u>	<u>47.03%</u>	<u>7,915,000</u>	<u>11,939,227</u>	<u>11,631,146</u> ^[2]	<u>3,716,146</u>	<u>46.95%</u>
	Sub-Total Basic Tuition - Non-Resident	15,576,000	22,710,427	7,134,427	45.80%	17,700,000	26,959,575	26,651,493	8,951,493	50.57%
Out-of-State Tuition										
	Summer	487,000	812,554	325,554	66.85%	508,000	1,124,842	1,124,842 ^[1]	616,842	121.43%
	Fall	7,003,000	12,136,563	5,133,563	73.31%	9,221,000	14,621,787	14,621,787 ^[1]	5,400,787	58.57%
	Spring	<u>6,267,000</u>	<u>11,023,497</u>	<u>4,756,497</u>	<u>75.90%</u>	<u>8,293,000</u>	<u>12,968,674</u>	<u>12,919,678</u> ^[2]	<u>4,626,678</u>	<u>55.79%</u>
	Sub-Total Out-of-State Tuition	13,757,000	23,972,614	10,215,614	74.26%	18,022,000	28,715,303	28,666,307	10,644,307	59.06%
International Tuition										
	Summer	724,000	1,262,568	538,568	74.39%	757,000	1,503,986	1,503,986 ^[1]	746,986	98.68%
	Fall	6,096,000	9,868,044	3,772,044	61.88%	6,829,000	10,558,187	10,558,187 ^[1]	3,729,187	54.61%
	Spring	<u>5,703,000</u>	<u>8,969,163</u>	<u>3,266,163</u>	<u>57.27%</u>	<u>6,252,000</u>	<u>9,475,638</u>	<u>9,420,454</u> ^[2]	<u>3,168,454</u>	<u>50.68%</u>
	Sub-Total International Tuition	12,523,000	20,099,775	7,576,775	60.50%	13,838,000	21,537,811	21,482,627	7,644,627	55.24%
	TOTAL TUITION	151,967,200	181,017,587	29,050,387	19.12%	163,426,200	194,536,890	193,656,648	30,230,448	18.50%
	Application Fee	2,294,000	3,426,555	1,132,555	49.37%	2,294,000	3,935,383	3,935,383 ^[1]	1,641,383	71.55%
	TOTAL APPLICATION FEE	2,294,000	3,426,555	1,132,555	49.37%	2,294,000	3,935,383	3,935,383	1,641,383	71.55%
	TOTAL	154,261,200	184,444,142	30,182,942	19.57%	165,720,200	198,472,272	197,592,030	31,871,830	19.23%

[1] Term estimates are based on actual revenues.

[2] Term estimates are based on SAS Enrollment Report as of 4/5/2018 discounted based on prior year waiver/collections experience.

Base Budget Reserve ^[a]

2017/18 Beginning Base Budget Reserve Balance		1,588,256
	BL Allocations	10,596,000
	BL Mandatory Costs	(17,346,000)
	Campus Revenue Adjustments	11,459,000
	SDSU Compensation Pool - Surplus Base (projected vs actual bargained increases)	2,500,000
2017/18 Base Budget Reserve		8,797,256
2017/18 Approved Base Funding Requests		
Academic Affairs		
	Tenure-Track Faculty Hiring PBAC 4/27/2017	(1,500,000)
	Tenure and Promotion PBAC 4/27/2017	(399,055)
	Library Funding PBAC 4/27/2017	(100,000)
	CES-Funded Faculty PBAC 4/27/2017	(271,000)
	IVC Operations Budget PBAC 4/27/2017	(20,000)
	Instructional Student Assistants PBAC 4/27/2017	(500,000)
	University Graduate Fellowship (UGF) PBAC 4/27/2017	(500,000)
	Supplemental Instruction PBAC 4/27/2017	(245,000)
	Faculty Retention PBAC 1/18/2018	(550,000)
	AVP - IT PBAC 1/18/2018	(130,000)
	EAB Personnel PBAC 1/18/2018	(145,000)
	EO 1110 Base Costs PBAC 1/18/2018	(350,000)
Student Affairs		
	EOP Summer Bridge PBAC 4/27/2017	(47,000)
	International Student Transition & Retention PBAC 4/27/2017	(110,167)
	Peer Commuter Academic Mentoring Program PBAC 4/27/2017	(250,000)
	ISC Study Abroad Inbound (0.5 FTE) PBAC 1/18/2018	(51,954)
	ISC Study Abroad Outbound (1.0 FTE) PBAC 1/18/2018	(77,184)
Business & Financial Affairs		
	Public Safety - CRO PBAC 4/27/2017	(136,500)
	Public Safety - Threat Assessment PBAC 4/27/2017	(133,160)
	Public Safety - Dispatch Equity PBAC 4/27/2017	(51,000)
	Public Safety - SUPA Equity PBAC 4/27/2017	(36,000)
	Emergency Preparedness - Director & OE&E PBAC 4/27/2017	(200,000)
	Facilities Services - Maintenance Contracts PBAC 4/27/2017	(100,000)
	Facilities Services - Buyer/Analyst PBAC 4/27/2017	(100,000)
	Additional Custodians (restrooms) PBAC 1/18/2018	(650,000)
	Employee Relations & Compliance Labor Relations Manager PBAC 1/18/2018	(127,500)
University Relations & Development		
	National Branding & Marketing PBAC 4/27/2017	(150,000)
	Planned Giving Marketing PBAC 4/27/2017	(50,000)
	Development Officer PBAC 1/18/2018	(37,500)
Institutional		
	SSF ARP Coordinator PBAC 4/27/2017	(82,188)
	EIS - Maintenance to APPA Level 3 PBAC 1/18/2018	(61,000)
	EIS - Maintenance to APPA Level 2 PBAC 1/18/2018	(185,500)
	EIS Staff PBAC 1/18/2018	(37,500)
	Senate Staff Support PBAC 1/18/2018	(72,000)
Subtotal 2017/18 Approved Base Budget Funding Requests		(7,456,208)
2017/18 PENDING Base Funding Requests		
SubTotal 2017/18 PENDING Base Funding Requests		0
2017/18 Estimated Base Budget Reserve Balance		1,341,048
	2017/18 Target Unallocated Base Budget Reserve	(4,000,000)
2017/18 Estimated Base Funding Available for Investment in the University		(2,658,952)

[a] All allocations for position funding are inclusive of average benefits costs.

One-Time Reserve ^[a]

2017/18 Beginning One-Time Reserve Balance	15,337,595
2017/18 Target Unallocated One-Time Budget Reserve	(8,000,000)
2017/18 One-Time Funding Available for Investment in the University	7,337,595

2017/18 Approved One-Time Funding Requests

Academic Affairs

Matching Grant Funds	PBAC 4/27/2017	(400,000)
Research Faculty Bridge Funding	PBAC 4/27/2017	(150,000)
Research Faculty Assigned Time	PBAC 4/27/2017	(125,000)
Graduate Research Grant Writing Program	PBAC 4/27/2017	(50,000)
Undergraduate Research Program	PBAC 4/27/2017	(200,000)
Expansion of Student Research Symposium	PBAC 4/27/2017	(44,000)
Supplemental Instruction	PBAC 4/27/2017	(100,000)
Library Outdoor Seating	PBAC 4/27/2017	(250,000)
T/TT Faculty Start-up (Areas of Excellence)	PBAC 4/27/2017	(2,000,000)
Summer SMART Technology Upgrades	PBAC 4/27/2017	(500,000)
Classroom/Teaching Laboratory Renovations	PBAC 4/27/2017	(2,500,000)
Provost Milestone Award	PBAC 4/27/2017	(100,000)
Visiting Scholars	PBAC 4/27/2017	(75,000)
Provost Undergraduate Mentoring Program	PBAC 4/27/2017	(50,000)
General Education Program Reform	PBAC 4/27/2017	(45,600)
New Registration Timeline Support	PBAC 4/27/2017	(249,600)
2016/17 Enrollment Growth (1400 FTES)	PBAC 4/27/2017	(2,940,000)
University Graduate Fellowship (UGF)	PBAC 4/27/2017	(500,000)
DUS Student Achievement Initiatives	PBAC 4/27/2017	(32,500)
SDCC Funds for Remedial Instruction	PBAC 4/27/2017	(150,000)
Library Subscriptions	PBAC 4/27/2017	(400,000)
NCFDD Memberships and IHE Subscription	PBAC 4/27/2017	(116,000)
Equipment Maintenance	PBAC 4/27/2017	(311,000)
Center for Teaching & Learning	PBAC 4/27/2017	(59,000)
Advising Staff (3 years)	PBAC 1/18/2018	(2,520,000)
Spring FTES Funding	PBAC 2/15/2018	(2,940,000)
Biology Lab Renovations	PBAC 2/15/2018	(2,950,000)
Physics Lab Renovations	PBAC 2/15/2018	(1,000,000)
Other Classroom Renovations	PBAC 2/15/2018	(1,000,000)
Enrollment Services - Application Evaluator (3 years)	PBAC 2/15/2018	(250,000)
IT Staff	PBAC 2/15/2018	(200,000)
EO 1110 Costs	PBAC 2/15/2018	(150,000)

Student Affairs

Black Resource Center Renovation	PBAC 4/27/2017	(500,000)
OFAS Renovation	PBAC 4/27/2017	(800,000)
ADA Mandatory Accommodations	PBAC 4/27/2017	(208,000)

Business & Financial Affairs

EH&S - Chemical Inventory Tracking Software	PBAC 4/27/2017	(75,000)
Public Safety - CSO	PBAC 4/27/2017	(100,000)
Public Safety Dispatcher	PBAC 4/27/2017	(95,000)
New Registration Timeline Support	PBAC 4/27/2017	(120,000)
Radio Equipment Replacements	PBAC 2/15/2018	(307,000)
Records Support/Crime Analyst	PBAC 2/15/2018	(90,000)
Access Control Review (3 years)	PBAC 2/15/2018	(141,000)

University Relations & Development

Institutional Television Spot	PBAC 4/27/2017	(100,000)
Donor Database Conversion	PBAC 2/15/2018	(750,000)
Web Communication Technology (3 years)	PBAC 2/15/2018	(150,000)

Institutional

Staff Professional Development (across the University)	PBAC 4/27/2017	(250,000)
Enhancing Campus Climate and Culture (ECCC) initiatives	PBAC 4/27/2017	(500,000)
SDSU Research Foundation	PBAC 4/27/2017	(1,000,000)
Worker's Compensaton (Year 3 of 4)	PBAC 4/27/2017	(700,000)
Painting	PBAC 4/27/2017	(500,000)
Window Washing	PBAC 4/27/2017	(75,000)
HVAC Replacement - North Life Sciences/Education	PBAC 4/27/2017	(2,500,000)
Alley behind OHA	PBAC 4/27/2017	(500,000)
Veteran House - Rent (for 4 years)	PBAC 4/27/2017	(90,000)
IVC Renovation	PBAC 2/15/2018	(400,000)
IVC Security (3 years)	PBAC 2/15/2018	(300,000)
IVC North Classroom	PBAC 2/15/2018	(200,000)
Painting	PBAC 2/15/2018	(500,000)
ECCC	PBAC 2/15/2018	(500,000)
Bonus \$650	PBAC 2/15/2018	(450,000)
SubTotal 2017/18 Approved One-Time Funding Requests		(34,258,700)

2017/18 PENDING One-Time Funding Requests

SubTotal 2017/18 PENDING One-Time Funding Requests	0
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2017/18 Funding Sources [b]

2017/18 Student Success & Completion/Graduation Initiatives	744,000
Allocation to AA to support GI 2025 (course sections, advising, data-informed decisions)	(744,000)
Estimated Tuition and Fee Revenues over Budget (Sum/Fall Only)	18,662,971
Estimated Tuition and Fee Revenues over Budget (Spring/Application Only)	13,208,859
Estimated One-Time Carry-forward of Base Budget Reserve	1,341,048
1x compensation from CO	3,456,000
2017/18 Estimated One-Time Reserve Balance	17,747,773
2017/18 Target Unallocated One-Time Budget Reserve	(8,000,000)
2017/18 Estimated One-Time Funding Available for Investment in the University	9,747,773

[a] All allocations for position funding are inclusive of average benefits costs.

[b] Additional \$5M held for 2017/18 funding gap as approved by PBAC on 2/16/2017

SDSU				
FY1819 BASE Requests (Proposed)				
For Internal Discussion Only				
	PBAC Approved 1/18/2018	Proposed Amount April 2018	Recommended Amount April 2018	
Divisions/Requests				Details
PRES				
Executive Assistant to the President and Office Manager		67,000	67,000	Additional base funds to support new hire (salary & 34% benefits)
Presidential Speechwriter/Presidential Communications Director		210,000	210,000	Additional base funds to support new hire (salary & 50% benefits)
Travel		5,250	5,250	Additional base funds to support travel
PRES TOTAL	-	282,250	282,250	
AA				
Faculty Retention	550,000			Funds are requested to support retention of T/TT faculty through salary adjustments in response to market considerations
EAB Personnel	145,000			Funds are requested for a new position (salary + benefits) to support implementation of EAB – a new student success management system, which provides predictive analytics that allows advisors and faculty to identify students in need of additional support to succeed and connect them to campus resources that provide such support.
EO 1110	350,000			Funds are requests to support immediately needed hires and activities to implement Chancellor's Executive Order (EO) 1110 (academic preparation and placement in first-year general education Written Communication and Mathematics/Quantitative Reasoning courses)
AVP- Information Technology	130,000	125,000	125,000	To provide leadership in the Divisions of Academic Affairs whose IT system is complex, decentralized, and in need of organized oversight, integration, and further improvements.
Faculty hiring (year 5 of 5 -strategic plan hiring 300 faculty)		1,400,000	1,250,000	Strategic initiative essential to promote student success in general, students' timely graduation (Graduation Initiative 2025) in particular.
Faculty tenure and promotion		339,822	339,822	To cover the costs of the salary increase for a cohort of 42 faculty members currently considered for tenure, promotion, or both.
Library (yr. 4 of 5)		100,000	100,000	To rebuild Library capacity to provide access to the essential sources needed for teaching, research, and creative endeavors.
IVC operations (yr. 3 of 5)		20,000	20,000	To increase base funding for the IVC operations budget over the course of five years (\$20k x 5 = \$100k). These funds will go toward critical needs, including increasing security, compliance with the ADA.
University Graduate Fellowship (yr. 2 of 2)		500,000	500,000	For competitive, merit-based stipends for students in SDSU's PhD programs. This request is second of the two step funding process aimed at establishing a \$1M in base funds for UGF.
Accountant		112,500	112,500	To hire and accountant for a much-needed strengthening of financial operations in the Office of the AVP Academic Affairs - Resource Management.
Sub- TOTAL	1,175,000	2,597,322	2,447,322	
AA/Institutional				
FTES funded as 1X but should be base funded		1,000,000	1,000,000	Only 1/3 of non-resident FTES should be 1X funded but currently 2800 FTES is 1X funded. The total cost to move 1250 FTES to base funding is around \$2.5M. It is suggested that it should be adjusted over 2.5 years.
AA TOTAL	1,175,000	3,597,322	3,447,322	
SA				
International Study Abroad Advising	51,954			To hire an additional international student advisor (SSP II)
International Student Advising	77,184			To hire an additional international student advisor (SSP III)
Economic Crisis Response Team (ECRT) - Coordinator (SSP II)		75,218	75,218	Support Staff for ECRT (Base \$50,145 + Benefits 50% = \$75,218)
University Judicial Officer (SSP III)		81,966	81,966	Additional Judicial Officer (Base \$54,644 + Benefits 50% = \$81,966)
Educational Opportunity Program (EOP) @ Imperial Valley Campus		30,000	30,000	Tutoring and other Program Support for EOP @ IVC
SA TOTAL	129,138	187,184	187,184	

SDSU				
FY1819 BASE Requests (Proposed)				
For Internal Discussion Only				
	PBAC Approved 1/18/2018	Proposed Amount April 2018	Recommended Amount April 2018	
Divisions/Requests				Details
BFA				
Employee Relations and Compliance - Labor Relations Manager	127,500			
Facilities Services - Custodians (restrooms)	650,000	650,000	325,000	Second half of hiring of 20 custodians to keep bathrooms clean. Due to limited funding, hire 5 more instead of 10 in FY1819.
University Police - Administrative Lieutenant		197,000	197,000	Position eliminated in 2009; will focus on management of threats assessment and mitigation
Facilities - Project Manager		180,000	-	One of the recommendations to reduce small capital project costs is to hire more temporary employees in Facilities Services to work on small capital projects. This will require a Project Manager to manage these projects. Move it to 1X
BFA TOTAL	777,500	1,027,000	522,000	
ATHL				
ATHL TOTAL	-	-	-	
URAD				
Joint SA and URAD - Development Officer, diversity prospect development	37,500	37,500	37,500	Second half - Position will be responsible for working in concert with the academic leaders and development officers from throughout the university to secure financial support from individuals, foundations and corporations in support of diversity initiatives.
URAD TOTAL	37,500	37,500	37,500	
INST				
Senate Support Staff	72,000			To hire staff support position for University Senate.
BFA and SA joint request - Red & Black Shuttle		163,340	163,340	Five passenger vans providing transportation services from 5:30 pm to mid-night Monday through Friday during Fall and Spring semesters. There will be one on campus and two off campus routes with 23 stops.
EIS - Additional maintenance to APPA level 3	61,000	61,000	61,000	
- Upgrade to level 2	185,500	185,500	185,500	Second half - Custodial, maintenance, landscape and other services for EIS building.
EIS staff	37,500	37,500	42,500	Second half - For full time technician will provide technical, operational, and scheduling support to conference rooms, collaborative spaces, and digital signage in the EIS complex.
SDSU RF - university lease payments		165,000	165,000	To bring university lease payments to SDSURF closer to market rates
INST TOTAL	356,000	612,340	617,340	
ALL DIVISIONS				
Staff		1,500,000	300,000	To hire additional staff
ALL DIVISIONS TOTAL	-	1,500,000	300,000	
TOTAL	2,475,138	7,243,596	5,393,596	
FUNDS AVAILABLE				
Move 3% of non-resident revenue from 1X to base		2,500,000	2,500,000	
Total funds available		2,500,000	4,750,000	
DIFFERENCE		(4,743,596)	(643,596)	
Distribution				
			Recap	
PRES			282,250	5%
AA			3,447,322	64%
SA			187,184	3%
BFA			522,000	10%
Athletics			-	0%
URAD			37,500	1%
Institutional			617,340	11%
All divisions			300,000	6%
			5,393,596	100%

SDSU				
FY1819 1X Requests (Proposed)				
For Internal Discussion Only				
	PBAC Approved 2/15/2018	Proposed Amount April 2018	Recommended Amount April 2018	Details
PRES				
Est. Relocation Cost for New President and Staff		50,000	50,000	
PRES TOTAL	-	50,000	50,000	
AA				
Advising Staff (3-years) (PBAC approved 1/18/2018)	2,520,000			Eight 12-month advising positions.
Spring FTES	2,940,000			2800 FTES funded enrollment.
Biology Labs Renovations	2,950,000			Lab renovations
Physics Labs Renovations	1,000,000			Lab renovations
Other Classroom Renovations	1,000,000			Classroom renovations
Enrollment Services - Application Evaluator (3 years)	250,000			Application Evaluator position and travel funding.
IT Staff	200,000			Three IT positions.
EO 1110	150,000			Development support for implementation of EO 1110.
Start-up Funds for New Faculty		2,500,000	2,100,000	Funds are requested to provide partial support for start-up packages for the new tenure-track faculty to be hired in the next hiring cycle.
Summer Smart Technology Upgrades		500,000	500,000	Funds are requested to support technology upgrade in academic classrooms in Summer 2019
Software and Database		1,000,000	550,000	Software and database needs are among the top items listed by AA units in their requests for one-time funding.
Provost Milestone Award		100,000	100,000	The Provost's Innovation for Excellence (Milestone) Award recognizes academic departments that have, through collaborative effort implemented a new initiative that has generated new momentum toward achieving one or more of the key goals of the Strategic plan -- Student Success, Research and Creative Endeavors, and Community Engagement.
Visiting Scholars		75,000	75,000	The Visiting Scholars program brings to campus leading figures in the areas of arts, humanities and sciences, thereby affording our students and faculty transformative experiences of interacting with the individuals who are shaping the world.
2017/18 Enrollment Growth (2777 FTES)		5,997,954	2,498,977	Funds are requested to cover the cost of additional instructional efforts needed to accommodate increased enrollment. In the AY 2017-18. A total of 2777 FTES were not funded (338 in Summer 2017, 2704 in Fall 2017, 2513 in Spring 2018). Marginal funding for 5500 FTES or 126.3 lecturers (assuming 44 students in each of the additional sections) is \$5.998M on the average cost of \$95K per lecturer (salary plus benefits). \$1M will move to base funding
Student support in instruction		1,000,000	1,000,000	Funds are requested to fund support to the instructors of record in large classes, classes with heavy writing and other assignments that assess students' progress, classes with laboratory components, and challenging (high DFW) classes. All colleges requested this type of funding far beyond the currently provided \$250K in base funding for ISA. The requested \$1M includes one-time funding for Supplemental Instruction (SI) and a joint CTL/GD proposal to develop a semester-long training for Teaching Associates and pilot-test it in CAL.
Instructional equipment		4,540,655	3,040,655	Requests for equipment in the amount of \$4.54M came from all AA units, indicating that recent distribution of over \$2M in supplemental funding from AA reserves was not nearly sufficient, only partially satisfying the needs. This is partly caused by the fact that virtually all colleges have to use some of their historical equipment allocations to contribute to start-ups for the new T/TT faculty. Current requests for the equipment vary with disciplinary needs from video systems, to small laboratory equipment such as microscopes and autoclaves, to larger milling machines.
AA TOTAL	11,010,000	15,713,609	9,864,632	
SA				
ADA Mandatory Accommodations		35,000	35,000	Gap in funding for ADA accommodations (estimate)
Black Resource Center - Infrastructure		44,501	44,501	Construction to install network/phone/security infrastructure (estimate)
Student Organization Conflict & Identity Awareness (SOCIA)		200,000	200,000	Program Match for 3 Years NCRC partnership
SA TOTAL	-	279,501	279,501	
BFA				
University Police - Radio Equipment Replacements	307,000			Equipment replacement in complicate with regional system.
University Police - Records Support/Crime Analyst (1 year)	90,000			Position to address crime related and quality of life issues on campus.
University Police - Access Control Review (3 years)	141,000			Backfill position to allow access control reviews.
Project manager		180,000	180,000	Move form base to 1X request
BFA TOTAL	538,000	180,000	180,000	

SDSU				
FY1819 1X Requests (Proposed)				
For Internal Discussion Only				
	<u>PBAC Approved</u>	<u>Proposed</u>	<u>Recommended</u>	
<u>Divisions/Requests</u>	<u>2/15/2018</u>	<u>Amount</u>	<u>Amount</u>	<u>Details</u>
		<u>April 2018</u>	<u>April 2018</u>	
ATHL				
Baseball Warning Track		175,000	175,000	Add drainage to warning track and replace existing warning track material for improved drainage
Aztecs Going Pro & Nutrition		50,000	50,000	Guest lecturers, part-time staff and supplies
Graphic Design		40,000	-	Centralize and coordinate graphics design and look
ATHL TOTAL	-	265,000	225,000	
URAD				
Donor Database Conversion	750,000			Replace outdated existing donor database
Web Communication Technology (3 years)	150,000			Marketing software platform to attract visitors, convert leads and close stakeholders.
URAD TOTAL	900,000	-	-	
INST				
IVC - Renovation	400,000			Renovate IVC student affairs spaces to better serve students.
IVC - Security (3-years of \$100K)	300,000			Increased security services for IVC campus.
IVC North Classroom	200,000			Campus contribution to IVC North Classroom project.
Bargained Staff Bonus \$650	450,000			One-time bonus for some bargained staff.
Tennis Court Resurfacing		80,000	80,000	Resurface tennis court
BFA and SA - Red & Black Shuttle		240,040	240,040	To provide transportation for students
Staff Professional Development		250,000	250,000	Funding for staff professional development supporting the campus and communication strategic initiative
Workers' Comp (year 4 of 4)		700,000	700,000	Increased personnel costs, claims experience and cost of medical care
Development and Redesign of SDSU Homepage and Key Landing Pages (URD)		150,000	150,000	The SDSU homepage and key landing pages are in need of development and redesign. A dated website design reflects poorly on the University's brand so it is important to improve this primary communications, marketing and public relations channel.
Painting	500,000	1,000,000	500,000	FS plans to paint the next round of building exteriors that need attention as well as refreshing building interior entrances, such as Physics and Astronomy, and other instructional interiors identified by working with Academic Affairs.
ECCC	500,000	1,000,000	500,000	Barrier removals across the campus
Master plan - EIR Mitigation		4,500,000	2,200,000	Total is around \$7M. Minimum for 18/19 is 2.2M, \$2.3M in FY1920 and balance after 1920
Deep cleaning in classroom/office		1,000,000	500,000	
Bridge loan program due to Early Registration		860,000	860,000	
Centennial paver repair		1,000,000	1,000,000	
SDSURF research compliance waiver		750,000	750,000	Research compliance cost recovery - waiver. If lease payment is not approved, the waived amount should be \$1M
University lease payments		165,000	-	Moved to base
INST TOTAL	2,350,000	11,695,040	7,730,040	
TOTAL	14,798,000	28,183,150	18,329,173	
FUNDS AVAILABLE		20,000,000	20,000,000	
Move 3% of non-resident revenue from 1X to base		(2,250,000)	(2,250,000)	
Total funds available		17,750,000	17,750,000	
DIFFERENCE		(10,433,150)	(579,173)	
Distribution			Recap	
PRES			50,000	0%
AA			9,864,632	54%
SA			279,501	2%
BFA			180,000	1%
Athletics			225,000	1%
Institutional			7,730,040	42%
			18,329,173	100%

2018/19 Integrated Budget Proposals -- Consolidated

	(1)	(2)	(3)
Strategic Planning Initiatives	2018/19 One-Time	2018/19 Base	2018/19 TOTAL
			(Cols 1 + 2)
Academic Affairs:			
Tenure-Track Faculty Hiring		\$1,250,000	\$1,250,000
Tenure and Promotion		\$339,822	\$339,822
Library Funding		\$100,000	\$100,000
Start-Up Funds for New TT Faculty	\$2,100,000		\$2,100,000
Summer Smart Technology Upgrades	\$500,000		\$500,000
Software and Database	\$550,000		\$550,000
Provost Milestone Award	\$100,000		\$100,000
Visiting Scholars	\$75,000		\$75,000
Subtotal Academic Affairs	\$3,325,000	\$1,689,822	\$5,014,822
Student Affairs:			
Economic Crisis Response Team (ECRT) - Coordinator (SSP II)		\$75,218	\$75,218
University Judicial Officer (SSP III)		\$81,966	\$81,966
Educational Opportunity Program (EOP) @ Imperial Valley Campus		\$30,000	\$30,000
Student Organization Conflict & Identity Awareness (SOCIA)	\$200,000		\$200,000
Subtotal Student Affairs	\$200,000	\$187,184	\$387,184
Business & Financial Affairs:			
			\$0
Subtotal Business & Financial Affairs	\$0	\$0	\$0
University Relations & Development:			
Development Officer, Diversity Prospect Development		\$37,500	\$37,500
Subtotal University Relations & Development	\$0	\$37,500	\$37,500
Institutional:			
Staff Professional Development	\$250,000		\$250,000
ECCC	\$500,000		\$500,000
Subtotal Institutional	\$750,000	\$0	\$750,000
Total Strategic Planning Initiatives	\$4,275,000	\$1,914,506	\$6,189,506

2018/19 Integrated Budget Proposals -- Consolidated

Critical Support Needs	(1)	(2)	(3)
	2018/19 One-Time	2018/19 Base	2018/19 TOTAL
	(Cols 1 + 2)		
President's Office:			
Executive Assistant to the President and Office Manager		\$67,000	\$67,000
Presidential Speechwriter/Presidential Communications Director		\$210,000	\$210,000
Travel		\$5,250	\$5,250
Est. Relocation Cost for New President and Staff	\$50,000		\$50,000
Subtotal President's Office	\$50,000	\$282,250	\$332,250
Academic Affairs:			
IVC Operational Budget		\$20,000	\$20,000
University Graduate Fellowship (UGF)		\$500,000	\$500,000
AVP IT		\$125,000	\$125,000
Accountant		\$112,500	\$112,500
2017-18 Enrollment Growth (2778 FTES) - multi-year plan to fund base FTES		\$1,000,000	\$1,000,000
2017-18 Enrollment Growth (2778 FTES) - 50% of 1x funding; balance to be funded in Fall	\$2,498,977		\$2,498,977
Student Support in Instruction	\$1,000,000		\$1,000,000
Instructional Equipment	\$3,040,655		\$3,040,655
Subtotal Academic Affairs	\$6,539,632	\$1,757,500	\$8,297,132
Student Affairs:			
ADA Mandatory Accommodations	\$35,000		\$35,000
Black Resource Center - Infrastructure	\$44,501		\$44,501
Subtotal Student Affairs	\$79,501	\$0	\$79,501
Business & Financial Affairs:			
Facilities Services – Custodians (restrooms)		\$325,000	\$325,000
University Police – Administrative Lieutenant		\$197,000	\$197,000
Project Manager	\$180,000		\$180,000
Athletics – Baseball Warning Track	\$175,000		\$175,000
Athletics – Aztecs Going Pro & Nutrition	\$50,000		\$50,000
Subtotal Business & Financial Affairs	\$405,000	\$522,000	\$927,000
University Relations & Development:			
Subtotal University Relations & Development	\$0	\$0	\$0

2018/19 Integrated Budget Proposals -- Consolidated

Critical Support Needs	2018/19 One-Time	2018/19 Base	2018/19 TOTAL
Institutional:			
Red & Black Shuttle		\$163,340	\$163,340
EIS – Maintenance to APPA Level 3		\$61,000	\$61,000
EIS – Maintenance to APPA Level 2		\$185,500	\$185,500
EIS –Meeting Space Support Technician		\$42,500	\$42,500
University Lease Payments		\$165,000	\$165,000
Staff Positions		\$300,000	\$300,000
Tennis Court Resurface	\$80,000		\$80,000
Red & Black Shuttle	\$240,040		\$240,040
Worker’s Compensation Insurance Premium	\$700,000		\$700,000
SDSU Home Page	\$150,000		\$150,000
Painting	\$500,000		\$500,000
Master Plan - EIR Mitigation	\$2,200,000		\$2,200,000
Deep Cleaning in Classroom/Office	\$500,000		\$500,000
Bridge Loan due to Early Registration	\$860,000		\$860,000
Centennial Paver Repair	\$1,000,000		\$1,000,000
SDSU Research Foundation	\$750,000		\$750,000
Subtotal Institutional	\$6,980,040	\$917,340	\$7,897,380
Total Critical Support Needs	\$14,054,173	\$3,479,090	\$17,533,263
Total Strategic Planning Initiatives/Critical Support Needs	\$18,329,173	\$5,393,596	\$23,722,769

		B 2018-01 Estimate	
2017/18 Support Budget			
State General Fund Allocation	190,147,596		
Basic (SUF) Tuition Fee (net of SUG tuition discounts)	133,979,426		
Other Fee Revenue	67,027,308		
Other Revenue and Cost Recovery	24,673,181		
2017/18 Support Budget	415,827,511		
2017/18 Unallocated Base Reserve			1,341,048
2018/19 Adjustments:			
2017/18 GF Base Adjustments			
Mandatory Retirement Adjustment		CO	2,897,000
Mandatory Retirement Adjustment - benefit pool		CO	(2,897,000)
2017/18 Compensation Allocations (1x in 2017/18, base in 2018/19)		CO	3,456,000
			3,456,000
2018/19 Mandatory Costs			
CO new space (\$3.6M systemwide) - SDSU EIS - facilities services/utilities		CO	(1,376,000)
CO Health (\$12M systemwide) - benefit pool		CO	(843,000)
CO Retirement (\$11.2M systemwide) - benefit pool		CO	(696,000)
			(2,915,000)
2018/19 Expenditure Adjustments			
2018/19 Compensation Pool (SDSU estimate 3%)		SDSU Estimate	(8,634,000)
			(8,634,000)
2018/19 Estimated Revenue Adjustments			
SDSU basic/non-resident tuition adjustment (net of fin aid) - 2/28/2018 enrollment projections		SDSU estimate	4,503,000
SDSU non-resident tuition adjustment (additional to base)		SDSU estimate	2,250,000
			6,753,000
2018/19 GF Base Adjustments			
New 2018/19 General Fund Allocations (\$92M systemwide)		SDSU estimate	5,740,000
			5,740,000
2018/19 Base Reserve			5,741,048
PBAC 5/10/2018 PENDING Allocation			(5,393,596)
2018/19 Final Base Reserve			347,452
2018/19 Target Unallocated Base Reserve			(4,000,000)
2018/19 Base Funding Surplus/(Deficit) from Target Reserve			(3,652,548)
2018/19 Support Budget			
State General Fund Allocation		SDSU estimate	202,240,596
Basic (SUF) Tuition Fee (net of SUG tuition discounts)		SDSU estimate	138,482,426
Other Fee Revenue		SDSU estimate	69,277,308
Other Revenue and Cost Recovery		SDSU estimate	24,673,181
2018/19 Support Budget			434,673,511

SDSU Multi-Year Budget Plan

Institutional Base Reserve	2014/15	2015/16	2016/17 (B 2016-02)	2017/18 (B 2017-05)	2018/19 (B 2017-01 Est)
Beginning Balance:	4,236,929	2,675,762	5,200,077	1,588,256	1,341,048
New Resources:					
Tuition Rollback/Buyback					
GF Base adjustments	1,612,400	8,093,800	4,134,000	10,596,000	12,093,000
GF Base Compensation (15/16) - Faculty (2% each year)			2,424,000		
GF Base Compensation (16/17) - Faculty (2% each year)			2,537,000		
Est. Compensation Costs - Faculty (7%)			(9,100,000)		
GF Base Compensation (16/17) - Staff/Mgmt (2%)			2,593,000		
Est. Compensation Costs - Staff/Mgmt (3%)			(4,035,000)		
Est. Compensation Costs				(14,392,000)	(8,634,000)
Adjust Compensation Pool for Projected vs Actual Bargained Increases				2,500,000	
Student Success & Completion Initiatives (GF allocation)		982,000	120,000		
Enrollment Growth funding	836,000	3,104,000	2,068,000		
GF tuition fee discount adjustment based on campus relative student need		(155,000)	(96,000)		
Basic Tuition Revenue (net of SUG tuition discounts)/Non-Resident Tuition	5,148,100	3,903,800	3,268,000	11,459,000	6,753,000
Est. Mandatory Costs	(2,718,500)	(8,093,800)	(4,134,000)	(2,954,000)	(5,812,000)
Est. Multi-Year Commitments [a]	(225,200)	-	-		
Subtotal New Resources:	4,652,800	7,834,800	(221,000)	7,209,000	4,400,000
Subtotal Beginning Balance/New Resources:	8,889,729	10,510,562	4,979,077	8,797,256	5,741,048
PBAC Allocations:					
Divisional Allocation					
University Non-Divisional Reduction					
PRES Critical Support Needs			(10,000)		(282,250)
AA Strategic Initiatives	(803,528)	(1,096,706)	(2,180,017)	(1,999,055)	(1,689,822)
AA Critical Support Needs	(668,768)	(720,718)	(118,000)	(1,536,000)	(1,757,500)
SA Strategic Initiatives	(264,588)	(291,056)	(203,646)	(407,167)	(187,184)
SA Critical Support Needs	(25,000)	-		-	
BFA Strategic Initiatives	(20,000)	(140,000)	(75,000)	(136,500)	
BFA Critical Support Needs	(433,013)	(602,500)	(599,158)	(620,160)	(522,000)
URD Strategic Initiatives	(97,240)	(200,000)	(100,000)	(200,000)	(37,500)
URD Critical Support Needs	(301,800)	-		-	
Instit Strategic Initiatives			(105,000)	(82,188)	
Instit Critical Support Needs		(107,400)		-	(917,340)
Encumbered for 2014/15 AA Faculty hires					
Encumbered for 2015/16 AA Faculty hires	(2,300,030)				
4/16/15 PBAC Allocation	(1,300,000)				
11/19/15 PBAC Allocation		(652,105)			
11/19/15 PBAC Allocation Encumbered for 2017/18 (was 2016/17) Faculty hires		(1,500,000)			
1/18/2018 PBAC Allocation				(2,475,138)	
Subtotal PBAC Allocations:	(6,213,967)	(5,310,485)	(3,390,821)	(7,456,208)	(5,393,596)
Unallocated Base Reserve	2,675,762	5,200,077	1,588,256	1,341,048	347,452
Target Unallocated Base Reserve		(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
Base Funding Surplus/(Deficit) from Target Reserve		1,200,077	(2,411,744)	(2,658,952)	(3,652,548)

[a] Faculty Promotion Funding Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May.

SDSU Multi-Year Budget Plan

Institutional One-time Reserve		2014/15	2015/16	2016/17 (B 2016-02)	2017/18 (B 2017-05)	2018/19 (B 2017-01 Est)
Beginning Balance:		10,844,769	9,065,498	9,986,199	15,337,595	17,747,773
New Resources:						
	Unallocated Institutional Base Reserve	2,675,762	5,200,077	1,588,256	1,341,048	347,452
	Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year	2,300,030	1,500,000	1,500,000	-	-
	GF Base Compensation (15/16) withheld by CO - Faculty (2%)			2,424,000		
	Student Success & Completion/Graduation Initiatives			254,000	744,000	
	AA GI 2025 allocation (course sections, advising, data-informed decisions)				(744,000)	
	2016/17 Student Success (\$35M CSU)			1,650,000		
	Est. Fee Revenues over Budget (Sum/Fall)	21,566,615	13,910,518	15,248,090	18,662,971	11,500,000
	Est. Fee Revenues over Budget (Spr/application)		12,668,170	14,934,851	13,208,859	
	1x compensation from CO				3,456,000	
Subtotal New Resources:		26,542,407	33,278,765	37,599,197	36,668,878	11,847,452
Subtotal Beginning Balance/New Resources:		37,387,176	42,344,263	47,585,396	52,006,473	29,595,225
PBAC Allocations:						
	Divisional Allocation					
	PRES Critical Support Needs					(50,000)
	AA Strategic Initiatives	(850,000)	(3,391,000)	(10,349,600)	(6,544,000)	(3,325,000)
	AA Critical Support Needs	(3,118,428)	(4,169,032)	(4,679,508)	(4,803,700)	(6,539,632)
	SA Strategic Initiatives	(137,810)	(451,000)	(1,530,749)	(1,300,000)	(200,000)
	SA Critical Support Needs		-		(208,000)	(79,501)
	BFA Strategic Initiatives	(380,000)	(38,000)	(5,000)	-	
	BFA Critical Support Needs	(500,000)	(218,732)	(103,000)	(390,000)	(405,000)
	URD Strategic Initiatives	(595,000)	(450,000)	(300,000)	(100,000)	
	URD Critical Support Needs		-		-	
	Instit Strategic Initiatives	(1,250,000)	(1,250,000)	(1,250,000)	(750,000)	(750,000)
	Instit Critical Support Needs	(1,777,000)	(1,900,000)	(2,430,000)	(5,365,000)	(6,980,040)
	Encumbered for 2014/15 AA faculty start-up					
	Encumbered for 2015/16 AA faculty start-up	(2,240,000)				
	Encumbered for 2016/17 AA faculty start-up		(1,617,000)			
	10/16/14 PBAC Allocation	(3,043,440)				
	12/11/14 PBAC Allocation	(5,075,000)				
	2/12/15 PBAC Allocation	(855,000)				
	4/16/15 PBAC Allocation	(8,500,000)				
	11/19/15 PBAC Allocation		(10,531,500)			
	2/25/16 PBAC Allocation		(6,220,000)			
	4/14/16 PBAC Allocation		(2,121,800)			
	2/16/17 PBAC Allocation			(5,402,059)		
	2/16/17 PBAC Allocation - HOLD for 17/18 Funding Gap			(5,000,000)		
	4/13/17 PBAC Allocation			(1,300,000)		
	Project Balances for Completed PBAC Projects			102,115		
	1/18/2018 PBAC Allocation				(2,520,000)	
	2/15/2018 PBAC Allocation				(12,278,000)	
Subtotal PBAC Allocations:		(28,321,678)	(32,358,064)	(32,247,801)	(34,258,700)	(18,329,173)
	Unallocated One-Time Reserve	9,065,498	9,986,199	15,337,595	17,747,773	11,266,052
	Target Unallocated One-Time Reserve		(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)
	Est. One-Time Funding Surplus/(Deficit) from Target Reserve		1,986,199	7,337,595	9,747,773	3,266,052