

**PRESIDENT'S BUDGET ADVISORY COMMITTEE**  
**September 24, 2015**  
**MINUTES**

<b>Voting Members Present:</b>	<b>Area Budget Reps Present:</b>	<b>Staff Present:</b>	<b>Guests Present:</b>
Tom McCarron	Kathy LaMaster	Crystal Little	Dominic Bilotti
Douglas Deutschman	Agnes Wong Nickerson	Nance Lakdawala	
Mary Ruth Carleton	Tony Chung		
Chukuka S. Enwemeka	Travis Clancy		
Donna Conaty			
Megan Collins			
Eric Rivera			

<b>Voting Members Absent:</b>	<b>Area Budget Reps Absent</b>
Blaire Ward	
Cezar Ornatowski	

**I. Call to order** - VP McCarron called the meeting to order at 2:05 p.m. VP McCarron inquired if there were any amendments to the agenda but there were none.

**II. Information Items**

- **Introductions** - VP McCarron introduced Donna Conaty, our new member. Donna is the new co-chair of Academic Resources & Planning (AR&P). All committee members introduced themselves.
- **2015/16 PBAC Meeting Schedule (Attachment 1)** – VP McCarron presented the schedule of meetings for this year. Meetings may be cancelled if they are not needed.
- **2015/16 B 2015-03 Budget (Attachment 2)** – VP McCarron presented the current budget. Some revenues were added after receiving the second revision letter from the governor. We will have some funding available for new projects, but most will fund the additional enrollment.
- **Multi-Year Budget (Attachment 3)** – Our current PBAC funding was approved by President Hirshman in May 2015. Then some adjustments were made as a result of the second budget letter from the governor. Some monies are set aside for student success initiatives. Our goal is to maintain \$7-8M in reserves for emergencies.
- **2016/17 Budget Planning** – Discussions are underway for next year's budget which looks somewhat austere. Mandatory costs will be almost double that of 2015/16, primarily due to healthcare cost increases.

**III. Reports**

- **2015/16 Revenues (Attachment 4)** – VP McCarron talked about the revenues. Basic tuition fee resident is slightly over budget. Non-resident tuition is currently projected to exceed budget by approximately \$11M. He noted we include two-thirds of non-resident tuition in the base budget.

**IV. Watch List**

- **Master Plan Costs** – VP McCarron reported the California Supreme Court decision was not in our favor. We are currently determining the best way to proceed.
- **SUF Class Action Suit** – SDSU won the case on the tuition fee issue.
- **Unfunded Compensation** – CFA and SETC unions are still negotiating their contracts. We may be required to pay some unfunded compensation.
- **Campus Projects** – We don't have a sustainable plan to fund projects under the new capital authority. The CSU is still pursuing legislation to invest in equity funds. It is anticipated that earnings would be earmarked to help fund capital projects.

**V. Funding Requests** – None.

**VI. Voting Items** – None.

**VII. New Business** – None.

**VIII. Reminder** – The meeting was adjourned at 2:52 p.m. Our next meeting is scheduled for Thursday, October 22 at 2:00 p.m. in MH-3318.

**President's Budget Advisory Committee**  
**Meeting Agenda**  
September 24, 2015  
2:00p.m. @ MH-3318

**I. Call to order**

- Call for amendments to agenda

**II. Information Item**

- Introductions
- 2015/16 PBAC Meeting Schedule (Attachment 1)
- 2015/16 B 2015-03 Budget (Attachment 2)
- Multi-Year Budget (Attachment 3)
- 2016/17 Budget Planning

**III. Reports**

- 2015/16 Revenues (Attachment 4)

**IV. Watch List**

- Master Plan Costs
- SUF Class Action Suit (Final Report)
- Unfunded Compensation Items
- Campus Projects

**V. Funding Requests**

- None

**VI. Voting Items**

- None

**VII. New Business**

**VIII. Reminder**

- Next Meeting Date – October 22, 2015 at 2:00 p.m. in MH 3318

**PBAC  
2015-2016 Schedule**

Scheduled	Scheduled	Scheduled	Scheduled	Scheduled	
Call for PBAC Agenda Items	BRAT Tuesdays @ 3:00 AD 225	Meeting Materials to AR&P - PBAC	AR&P Tuesdays @ 2:00 AD 225	PBAC Thursdays @ 2:00 MH 3318	
					Aug 19 - First day of Fall semester
August 24	September 1	September 4	September 8	September 10	Aug 24 - First day of Fall classes
September 7	September 15	September 18	September 22	September 24	Sep 21- Fall Census
September 28	October 6	October 9	October 13	October 22	
October 12	October 20	October 23	October 27	October 29	
October 26	November 3	November 6	November 10	November 19	
November 23	December 1 (hold)	December 4	December 8 (hold)	December 10 (hold)	Dec 10- Last day of fall classes
					Jan 19 - First day of Spring semester
January 11	January 19	January 22	January 26	January 28	Jan 20 - First day of Spring classes
January 25	February 2	February 5	February 9	February 11	Feb 16- Spring census
February 8	February 16	February 19	February 23	February 25	
February 22	March 1	March 4	March 8	March 10	
March 7	March 15	March 18	March 22	March 24	
					Mar 28 - April 1 - Spring Break
March 28	April 5	April 8	April 12	April 14	
April 11	April 19	April 22	April 26	April 28	Division Presentations (BFA, SA, PO)
					May 5 - Last day of Spring classes
April 25	May 3	May 6	May 10	May 12	Division Presentations (AA, URD)
May 9	May 17	May 20	May 24	May 26	May 12-15 - Commencement Days
					2016/17 Allocation Vote
May 16	May 24 (hold)	May 27	May 31 (hold)	June 2 (hold)	
May 23	May 31(hold)	June 3	June 7 (hold)	June 9 (hold)	

**SAN DIEGO STATE UNIVERSITY**

2015/16 State Budget  
B 2015-03

		B 2015-01		B 2015-03		Change
<b>2014/15 Support Budget</b>						
State General Fund Allocation	153,746,796					
Basic (SUF) Tuition Fee (net of SUG tuition discounts)	127,873,514					
Other Fee Revenue	43,729,475					
Other Revenue and Cost Recovery	23,631,198					
<b>2014/15 Support Budget</b>	<b>348,980,983</b>					
<b>2014/15 Base Reserve</b>			<b>6,275,792</b>		<b>6,275,792</b>	
Tenure/Tenure Track Faculty (cross unit and multi-disciplinary collaborations)	PBAC 5/29/2014	SDSU	(1,066,680)	SDSU	(1,066,680)	
2014/15 Resident Enrollment Growth of 175 FTES	PBAC 5/29/2014	SDSU	(1,233,350)	SDSU	(1,233,350)	
Faculty and Staff Campus Equity	PBAC 4/16/2015	SDSU	(1,300,000)	SDSU	(1,300,000)	
<b>2014/15 Unallocated Base Reserve</b>			<b>2,675,762</b>		<b>2,675,762</b>	
<b>2015/16 Adjustments:</b>						
<b>2014/15 GF Base Adjustments</b>						
Mandatory Retirement Adjustment		Attach B (1)	4,248,000	Attach B (1)	4,899,000	651,000
Mandatory Retirement Adjustment - benefit pool		Attach B (1)	(4,248,000)	Attach B (1)	(4,899,000)	(651,000)
			<b>0</b>		<b>0</b>	<b>0</b>
<b>2015/16 GF Base Adjustments</b>						<b>0</b>
2015/16 resident enrollment growth (198 FTES @ 4,732 MC funding)		AttachC (4)	937,000			(937,000)
2015/16 resident enrollment growth (548 FTES @ 5,664 MC funding)				AttachC (4)	3,104,000	3,104,000
In Lieu of Enrollment Penalties/Change in Mix		AttachC (7)	(298,000)			298,000
Student Success & Completion Initiatives				AttachC (7)	982,000	982,000
GF tuition fee discount adjustment based on campus relative student need		AttachC (8)	(56,200)	AttachC (8)	(155,000)	(98,800)
			<b>582,800</b>		<b>3,931,000</b>	<b>3,348,200</b>
<b>2015/16 Estimated Revenue Adjustments</b>						<b>0</b>
SDSU tuition estimate (net of SUG tuition fee discounts) [1]		SDSU	3,781,000	SDSU	3,903,800	122,800
			<b>3,781,000</b>		<b>3,903,800</b>	<b>122,800</b>
<b>2015/16 Mandatory Costs</b>						<b>0</b>
CO funding for Health & Space		AttachC (1)(2)	842,000	AttachC (1)(2)	842,000	0
CO Health (\$11M systemwide) - benefit pool		AttachC (1)	(800,000)	AttachC (1)	(800,000)	0
CO Space - Storm Hall West, Aztec Student Union (\$5M systemwide) - utilities/custodial		AttachC (2)	(42,000)	AttachC (2)	(42,000)	0
CO Compensation funding (2% pool) [2]		AttachC (5)	2,306,000	AttachC (5)	2,306,000	0
Supplemental compensation - SUPA (R08) April settlement agreement				Attach B (3)	46,800	46,800
2015/16 Compensation Pool		AttachC (5)	(2,306,000)	Attach B (3)	(2,352,800)	(46,800)
			<b>0</b>		<b>0</b>	<b>0</b>
<b>2015/16 Multi-year Commitments</b>						<b>0</b>
			<b>0</b>		<b>0</b>	<b>0</b>
						<b>0</b>
<b>2015/16 Base Reserve</b>			<b>7,039,562</b>		<b>10,510,562</b>	<b>3,471,000</b>
2015/16 Planned Unallocated Base Reserve			(3,881,182)		(4,000,000)	(118,818)
						<b>0</b>
<b>2015/16 Base Funding Available for Investment in the University</b>			<b>3,158,380</b>		<b>6,510,562</b>	<b>3,352,182</b>
<b>2015/16 Support Budget</b>						
State General Fund Allocation			161,725,596		165,771,596	4,046,000
Basic (SUF) Tuition Fee (net of SUG tuition discounts)		SDSU	125,286,122	SDSU	125,508,922	222,800
Other Fee Revenue		SDSU	53,590,169	SDSU	53,490,169	(100,000)
Other Revenue and Cost Recovery		SDSU	26,992,719	SDSU	26,992,719	0
<b>2015/16 Support Budget</b>			<b>367,594,606</b>		<b>371,763,406</b>	<b>4,168,800</b>

[1] Tuition estimated based on enrollment data provided by AA 3/3/2015 and includes BL SUG tuition fee discount adjustments.

[2] Includes only staff/mgmt allocations; faculty allocation pending.

**SDSU Multi-Year Budget Plan**

		Approved May 2015				
<u>Institutional Base Reserve</u>		2012/13	2013/14	2014/15	2015/16 (B 2015-01)	2015/16 (B 2015-03)
	Beginning Balance	209,533	11,525,283	4,236,929	2,675,762	3,881,182
	Tuition Rollback/Buyback	(9,381,000)	9,844,000			
	GF Base adjustments	3,991,300	6,408,000	1,612,400	7,396,000	697,800
	Student Success & Completion Initiatives (GF allocation)					982,000
	Enrollment Growth funding		1,388,000	836,000	639,000	2,465,000
	GF tuition fee discount adjustment based on campus relative student need		(4,100)		(56,200)	(98,800)
	Basic Tuition Revenue (net of SUG tuition discounts)/Non-Resident Tuitor		3,246,100	5,148,100	3,781,000	122,800
PBAC allocations:						
	Est. Mandatory Costs	(1,605,000)	(10,259,000)	(2,718,500)	(7,396,000)	(697,800)
	Est. Multi-Year Commitments [a]	(225,200)	(225,200)	(225,200)	-	-
	Divisional Allocation	12,274,490				
	University Non-Divisional Reduction	6,261,160	(6,261,160)			
	AA Strategic Initiatives		(880,982)	(803,528)	(1,096,706)	
	AA Critical Support Needs		(1,198,709)	(668,768)	(720,718)	
	SA Strategic Initiatives		(1,134,243)	(264,588)	(291,056)	
	SA Critical Support Needs			(25,000)	-	
	BFA Strategic Initiatives		(488,000)	(20,000)	(140,000)	
	BFA Critical Support Needs		(1,500,000)	(433,013)	(602,500)	
	URD Strategic Initiatives		(143,000)	(97,240)	(200,000)	
	URD Critical Support Needs		(480,300)	(301,800)	-	
	Instit Strategic Initiatives		(400,000)			
	Instit Critical Support Needs		(100,000)		(107,400)	
	Encumbered for 2014/15 AA Faculty hires		(5,099,760)			
	Encumbered for 2015/16 AA Faculty hires			(2,300,030)		
	4/16/15 PBAC Allocation			(1,300,000)		
	Unallocated Base Reserve	11,525,283	4,236,929	2,675,762	3,881,182	7,352,182
	2015/16 Target Unallocated Base Reserve					(4,000,000)
	2015/16 Base Funding Available for Investment in the University					3,352,182
		Approved May 2015				
<u>Institutional One-time Reserve</u>		2012/13	2013/14	2014/15	2015/16 (B 2015-01)	2015/16 (B 2015-03)
	Beginning Balance	7,361,340	8,797,124	10,844,769	9,065,498	11,069,165
	Unallocated Institutional Base Reserve	11,525,283	4,236,929	2,675,762	3,881,182	4,000,000
	Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Yea		5,099,760	2,300,030		
	Est. Fee Revenues over Budget [b]	10,266,172	16,626,697	21,566,615	11,607,249	-
PBAC Allocations:						
	Divisional Allocation	(3,000,000)				
	AA Strategic Initiatives	(1,000,000)	(3,991,810)	(850,000)	(3,391,000)	
	AA Critical Support Needs	(4,931,341)	(10,736,016)	(3,118,428)	(4,169,032)	
	SA Strategic Initiatives	-	(492,815)	(137,810)	(451,000)	
	SA Critical Support Needs	(249,391)	(60,100)		-	
	BFA Strategic Initiatives	-	-	(380,000)	(38,000)	
	BFA Critical Support Needs	(4,413,779)	(2,000,000)	(500,000)	(218,732)	
	URD Strategic Initiatives	-	(901,000)	(595,000)	(450,000)	
	URD Critical Support Needs	(500,000)	(862,000)		-	
	Instit Strategic Initiatives		(260,000)	(1,250,000)	(1,250,000)	
	Instit Critical Support Needs	(6,261,160)	(1,212,000)	(1,777,000)	(1,900,000)	
	Encumbered for 2014/15 AA faculty start-up		(3,400,000)			
	Encumbered for 2015/16 AA faculty start-up			(2,240,000)		
	Encumbered for 2016/17 AA faculty start-up				(1,617,000)	
	10/16/14 PBAC Allocation			(3,043,440)		
	12/11/14 PBAC Allocation			(5,075,000)		
	2/12/15 PBAC Allocation			(855,000)		
	4/16/15 PBAC Allocation			(8,500,000)		
	Unallocated One-Time Reserve	8,797,124	10,844,769	9,065,498	11,069,165	15,069,165

[a] Faculty Promotion Funding Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May

[b] 2015/16 estimated fee revenues over budget represents Fall semester only.

**SAN DIEGO STATE UNIVERSITY**  
**2015/16 Revenue Estimates**  
**As of September 21, 2015**

	<u>2014/15 Budget</u>	<u>2014/15 Actual</u>	<u>Over/(Under) Budget</u>	<u>% Over/(Under) Budget</u>	<u>2015/16 Budget</u>	<u>Year to Date as of 9/21/2015</u>	<u>Term End Estimate</u>	<u>Over/(Under) Budget</u>	<u>% Over/(Under) Budget</u>
<b><u>Basic Tuition Fee - Resident</u></b>									
Summer	9,773,574	9,380,271	(393,303)	-4.02%	8,683,000	8,458,923	8,757,890 <sup>[1]</sup>	74,890	0.86%
Fall	72,765,955	74,705,211	1,939,256	2.67%	73,765,000	68,009,509	73,906,083 <sup>[1]</sup>	141,083	0.19%
Spring	<u>66,525,656</u>	<u>68,460,685</u>	<u>1,935,029</u>	<u>2.91%</u>	<u>67,526,000</u>		<u>67,526,000</u> <sup>[2]</sup>	0	0.00%
<b>Sub-Total Basic Tuition - Resident</b>	149,065,185	152,546,167	3,480,982	2.34%	149,974,000	76,468,432	150,189,973	215,973	1.05%
Tuition Fee Discounts	(40,506,800)	(40,506,800)	0	0.00%	(40,951,800)	(40,951,800)	(40,951,800)	0	0.00%
<b>Net Basic Tuition - Resident</b>	<b>108,558,385</b>	<b>112,039,367</b>	<b>3,480,982</b>	<b>3.21%</b>	<b>109,022,200</b>	<b>35,516,632</b>	<b>109,238,173</b>	<b>215,973</b>	<b>0.20%</b>
<b><u>Basic Tuition Fee - Non-Resident</u></b>									
Summer	1,004,427	1,186,558	182,131	18.13%	733,000	1,403,518	1,453,122 <sup>[1]</sup>	720,122	98.24%
Fall	8,487,045	9,533,355	1,046,311	12.33%	7,169,000	9,855,861	10,710,386 <sup>[1]</sup>	3,541,386	49.40%
Spring	<u>7,736,344</u>	<u>8,684,957</u>	<u>948,614</u>	<u>12.26%</u>	<u>6,542,000</u>		<u>6,542,000</u> <sup>[2]</sup>	0	0.00%
<b>Sub-Total Basic Tuition - Non-Resident</b>	<b>17,227,815</b>	<b>19,404,870</b>	<b>2,177,055</b>	<b>12.64%</b>	<b>14,444,000</b>	<b>11,259,379</b>	<b>18,705,508</b>	<b>4,261,508</b>	<b>29.50%</b>
<b><u>Out-of-State Tuition</u></b>									
Summer	384,600	654,808	270,208	70.26%	485,000	708,448	712,350 <sup>[1]</sup>	227,350	46.88%
Fall	5,848,000	8,173,887	2,325,887	39.77%	6,634,000	9,719,425	10,306,312 <sup>[1]</sup>	3,672,312	55.36%
Spring	<u>5,218,000</u>	<u>9,153,636</u>	<u>3,935,636</u>	<u>75.42%</u>	<u>5,880,000</u>		<u>5,880,000</u> <sup>[2]</sup>	0	0.00%
<b>Sub-Total Out-of-State Tuition</b>	<b>11,450,600</b>	<b>17,982,331</b>	<b>6,531,731</b>	<b>57.04%</b>	<b>12,999,000</b>	<b>10,427,873</b>	<b>16,898,662</b>	<b>3,899,662</b>	<b>30.00%</b>
<b><u>International Tuition</u></b>									
Summer	429,600	829,560	399,960	93.10%	827,000	904,134	1,062,328 <sup>[1]</sup>	235,328	28.46%
Fall	3,651,000	7,269,840	3,618,840	99.12%	5,879,000	6,519,742	8,873,777 <sup>[1]</sup>	2,994,777	50.94%
Spring	<u>3,478,000</u>	<u>7,671,318</u>	<u>4,193,318</u>	<u>120.57%</u>	<u>5,528,000</u>		<u>5,528,000</u> <sup>[2]</sup>	0	0.00%
<b>Sub-Total International Tuition</b>	<b>7,558,600</b>	<b>15,770,718</b>	<b>8,212,118</b>	<b>108.65%</b>	<b>12,234,000</b>	<b>7,423,876</b>	<b>15,464,105</b>	<b>3,230,105</b>	<b>26.40%</b>
<b>TOTAL TUITION</b>	<b>144,795,400</b>	<b>165,197,286</b>	<b>20,401,886</b>	<b>14.09%</b>	<b>148,699,200</b>	<b>64,627,760</b>	<b>160,306,449</b>	<b>11,607,249</b>	<b>7.81%</b>
<b>Application Fee</b>	2,294,000	3,458,730	1,164,730	50.77%	2,294,000	10,615	2,294,000 <sup>[2]</sup>	0	0.00%
<b>TOTAL APPLICATION FEE</b>	<b>2,294,000</b>	<b>3,458,730</b>	<b>1,164,730</b>	<b>50.77%</b>	<b>2,294,000</b>	<b>10,615</b>	<b>2,294,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL</b>	<b>147,089,400</b>	<b>168,656,016</b>	<b>21,566,616</b>	<b>14.66%</b>	<b>150,993,200</b>	<b>64,638,375</b>	<b>162,600,449</b>	<b>11,607,249</b>	<b>7.69%</b>

[1] Term estimates are based on Net Collections/Receivables from Cashier's Enrollment Report as of 9/21/2015 discounted based on prior year waiver/collections experience.

[2] Term estimates are based on budgeted revenues.