

**PRESIDENT'S BUDGET ADVISORY COMMITTEE  
SEPTEMBER 11, 2014  
MINUTES**

<b>Voting Members Present:</b>	<b>Area Budget Reps Present:</b>	<b>Staff Present:</b>	<b>Guests Present:</b>
Tom McCarron	Sarah Slaughter	Crystal Little	
Andrea Rollins	Agnes Wong Nickerson	Nance Lakdawala	
Douglas Deutschman			
Mary Ruth Carleton			
Eric Rivera			
David Ely			
Cezar Ornatowski			

**Voting Members Absent:**  
Jonathan Cole  
Chukuka S. Enwemeka

**I. Call to order** - VP McCarron called the meeting to order at 2:05 p.m. VP McCarron inquired if there were any amendments to the agenda but there were none.

**II. Information Items**

- **Meet and greet new members** – VP McCarron introduced David Ely and Cezar Ornatowski, our new members. Our remaining new members were unable to attend this meeting.
- **2014/15 Meeting Schedule (Attachment 1)** - The meeting schedule for this year is attached. VP McCarron said we will cancel some of the meetings if there is no important information to discuss. Dr. Deutschman mentioned if we vote on an item at the same meeting it is presented, he will not have time to present it to AR&P. Director Little responded she will keep him apprised of any potential items of this nature.
- **2014/15 Budget (Attachment 2)** – VP McCarron explained the budget which is on track as approved by President Hirshman at the end of last year. We are funding 1% of compensation. Regarding our multi-year budget plan, we are fairly close to our base revenue goal of \$4M.

VP McCarron distributed information about our new capital outlay funding. Some of the debt has been moved to the CSU. We can use up to 12% of our tuition fees on debt services now.

**III. Reports**

- **2014/15 Revenues (Attachment 3)** – VP McCarron presented our initial estimated tuition fee revenues. We will readjust after census.
- **2014/15 Reserves (Attachment 4)** – VP McCarron said we are in a good place on our reserve balance.

**IV. Watch List**

- **Master Plan Costs** – No update.
- **SUF Class Action Suit** – No update.
- **Unfunded Compensation**– No update

**V. Funding Requests - none**

**VI. Voting Items**

**VII. New Business** – A 3-year agreement has been made with the CSUEU. CFA’s agreement is still being negotiated. AVP Wong Nickerson said the next two years will be challenging.

**VIII. Reminder** – Our next meeting is scheduled for Thursday, September 25th, 2014 at 2:00 p.m. in MH-3318. The meeting was adjourned at 2:35 p.m.

# **President's Budget Advisory Committee**

## **Meeting Agenda**

September 11, 2014  
2:00p.m. @ MH-3318

### **I. Call to order**

- Call for amendments to agenda

### **II. Information Item**

- Meet and greet new members
- 2014/15 Meeting Schedule (Attachment 1)
- 2014/15 Budget (Attachment 2)
  - Capital Project Financing

### **III. Reports**

- 2014/15 Revenues (Attachment 3)
- 2014/15 Reserves (Attachment 4)

### **IV. Watch List**

- Master Plan Costs
- SUF Class Action Suit
- Unfunded Compensation Items

### **V. Funding Requests**

- None

### **VI. Voting Items**

### **VII. New Business**

### **VIII. Reminder**

- **Next Meeting Date – September 25, 2014 at 2:00 p.m. in MH 3318**

**PBAC  
2014-2015 Schedule**

Scheduled <b>Call for PBAC Agenda Items</b>	Scheduled <b>BRAT Tuesdays @ 3:00 AD 225</b>	Scheduled <b>Meeting Materials to AR&amp;P - PBAC</b>	Scheduled <b>AR&amp;P Tuesdays @ 2:00 AD 225</b>	Scheduled <b>PBAC Thursdays @ 2:00 MH 3318</b>	
August 25	September 2	September 5	September 9	September 11	Aug 18 - First day of Fall semester Aug 25 - First day of Fall classes
September 8	September 16	September 19	September 23	September 25	Sep 22- Fall Census
September 29	October 7	October 10	October 14	October 16	
October 13	October 21	October 24	October 28	October 30	
October 27	November 4	November 7	November 12 <b>**Wed**</b>	November 13	
November 24	December 2 (hold)	December 5	December 9 (hold)	December 11 (hold)	Dec 10- Last day of fall classes
January 12	January 20	January 23	January 27	January 29	Jan 16 - First day of Spring semester Jan 21 - First day of Spring classes
January 26	February 3	February 6	February 10	February 12	Feb 17- Spring census
February 9	February 17	February 20	February 24	February 26	
February 23	March 3	March 6	March 10	March 12	
March 9	March 17	March 20	March 24	March 26	Mar 30 - April 3 - Spring Break
March 30	April 7	April 10	April 14	April 16	
April 13	April 21	April 24	April 28	April 30	Division Presentations (BFA, SA, PO)
April 27	May 5	May 8	May 12	May 14	May 7 - Last day of Spring classes Division Presentations (AA, URD)
May 11	May 19	May 22	May 26	May 28	May 15-17 - Commencement Days 2015/16 Allocation Vote
May 25	May 26 (hold)	May 29	June 2 (hold)	June 4 (hold)	
June 1	June 2 (hold)	June 5	June 9 (hold)	June 11 (hold)	

SAN DIEGO STATE UNIVERSITY

2014/15 State Budget  
B 2014-03 DRAFT

ATTACHMENT 2  
PBAC SEPTEMBER 11, 2014 MEETING

	B 2014-01		B 2014-03		Change
<b>2013/14 Support Budget</b>					
State General Fund Allocation		143,411,096			
Basic (SUF) Tuition Fee (net of SUG tuition discounts)		123,926,088			
Other Fee Revenue		38,877,351			
Other Revenue and Cost Recovery		22,218,752			
<b>2013/14 Support Budget</b>		<b>328,433,287</b>			
<b>2013/14 Base Reserve</b>		<b>9,336,689</b>		<b>9,336,689</b>	
2014/15 AA Faculty hires (strategic collaborations, enrollment growth) - PBAC approved 6/14/2013	SDSU	(5,099,760)	SDSU	(5,099,760)	
<b>2013/14 Unallocated Base Reserve</b>		<b>4,236,929</b>		<b>4,236,929</b>	
<b>2014/15 Adjustments:</b>					
<b>2013/14 GF Base Adjustments</b>					
Mandatory Retirement Adjustment	Attach B (2)	1,085,500	Attach B (2)	1,085,500	0
Mandatory Retirement Adjustment - benefit pool	Attach B (2)	(1,085,500)	Attach B (2)	(1,085,500)	0
		<b>0</b>		<b>0</b>	<b>0</b>
<b>2014/15 GF Base Adjustments</b>					
SDSU share of operating revenue interest assessment	Attach B (7)	92,600	Attach B (10)	92,600	0
SDSU share of operating revenue interest assessment - investment earnings	Attach B (7)	(92,600)	Attach B (10)	(92,600)	0
2013/14 Improving Student Success/Reduction of Bottleneck Courses	Attach B (5)	290,300	Attach B (7)	290,300	0
2013/14 Improving Student Success/Reduction of Bottleneck Courses - SA/UG	Attach B (5)	(290,300)	Attach B (7)	(290,300)	0
2014/15 1.137% GF Adjustment			Attach B (14)	(1,669,200)	(1,669,200)
2014/15 1.137% GF Adjustment from SDSU prior year unallocated compensation			Attach B (14)	1,669,200	1,669,200
2014/15 resident enrollment growth (175 FTES @ 9,737 MC less net tuition fee increase) [3]	Attach C (1)(5)	836,000	Attach C (1)(6)	836,000	0
GF tuition fee discount adjustment based on campus relative student need	Attach B (8)	(1,106,100)	Attach B (11)	(1,106,100)	0
		<b>(270,100)</b>		<b>(270,100)</b>	<b>0</b>
<b>2014/15 Estimated Revenue Adjustments</b>					
SDSU tuition estimate (net of SUG tuition fee discounts) [1]	SDSU	3,148,100	SDSU	3,148,100	0
Increase base budget for non-resident tuition	SDSU	2,000,000	SDSU	2,000,000	0
		<b>5,148,100</b>		<b>5,148,100</b>	<b>0</b>
<b>2014/15 Mandatory Costs</b>					
CO funding for Health & Space	Attach C (2)(3)	1,163,000	Attach C (2)(3)	1,163,000	0
CO Health (\$12.1M systemwide) - benefit pool	Attach C (2)	(891,000)	Attach C (2)	(891,000)	0
CO Space - Storm Hall West (\$1.6M systemwide) - utilities/custodial	Attach C (3)	(272,000)	Attach C (3)	(272,000)	0
CO Compensation funding (3% pool)	Estimate	4,400,000	Attach C (4)	6,596,600	2,196,600
SDSU prior year unallocated compensation	Estimate	3,400,000	SDSU	3,400,000	0
2014/15 1.137% GF Adjustment from SDSU prior year unallocated compensation			Attach B (14)	(1,669,200)	(1,669,200)
2014/15 Compensation Pool	Estimate	(7,800,000)	Estimate	(8,327,400)	(527,400)
CO Compensation funding (2013/14 compensation pool)			Attach B (5)	2,796,000	2,796,000
CO Compensation funding (2013/14 full year costs)			Attach B (6)	163,900	163,900
2013/14 Compensation Costs			Attach B (6)	(2,959,900)	(2,959,900)
2013/14 Faculty Equity II (1/3 funded systemwide)	Attach B (4)	87,100	Attach B (4)	87,100	0
2013/14 Faculty Equity II (1/3 funded systemwide) - AA	Attach B (4)	(87,100)	Attach B (4)	(87,100)	0
		<b>0</b>		<b>0</b>	<b>0</b>
<b>2014/15 Multi-year Commitments</b>					
2014/15 Faculty Promotions (70% of cost) [2]	SDSU	(225,200)	SDSU	(225,200)	0
		<b>(225,200)</b>		<b>(225,200)</b>	<b>0</b>
<b>2014/15 Base Reserve</b>		<b>8,889,729</b>		<b>8,889,729</b>	<b>0</b>
2014/15 Planned Unallocated Base Reserve		(4,000,000)		(4,000,000)	0
<b>2014/15 Base Funding Available for Investment in the University</b>		<b>4,889,729</b>		<b>4,889,729</b>	<b>0</b>
<b>2014/15 Support Budget</b>					
State General Fund Allocation		148,655,496		153,746,796	
Basic (SUF) Tuition Fee (net of SUG tuition discounts)		127,873,514		127,873,514	
Other Fee Revenue		43,729,475		43,729,475	
Other Revenue and Cost Recovery		23,631,198		23,631,198	
<b>2014/15 Support Budget</b>		<b>343,889,683</b>		<b>348,980,983</b>	<b>0</b>

[1] Tuition estimated based on enrollment data provided by AA 3/25/2014 and includes BL SUG tuition fee discount adjustments.

[2] Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May.

**SDSU Multi-Year Budget Plan**

<b>Institutional Base Reserve</b>		<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>
	<b>Beginning Balance</b>	<b>209,533</b>	<b>11,525,283</b>	<b>4,236,929</b>	<b>3,975,762</b>
	Tuition Rollback/Buyback	(9,381,000)	9,844,000		
	GF Base adjustments	3,991,300	6,408,000	1,612,400	
<i>Resident Growth:</i>					
	Enrollment Growth funding		1,388,000	836,000	
	GF tuition fee discount adjustment based on campus relative student need		(4,100)		
	Basic Tuition Revenue (net of SUG tuition discounts)		1,246,100	3,148,100	
<i>Non-Resident Growth:</i>					
	Non-Resident Tuition Budget		2,000,000	2,000,000	
<i>PBAC allocations:</i>					
	Est. Mandatory Costs	(1,605,000)	(10,259,000)	(2,718,500)	
	Est. Multi-Year Commitments [a]	(225,200)	(225,200)	(225,200)	(225,200)
	Divisional Allocation	12,274,490			
	University Non-Divisional Reduction	6,261,160	(6,261,160)		
	AA Strategic Initiatives		(880,982)	(803,528)	
	AA Critical Support Needs		(1,198,709)	(668,768)	
	SA Strategic Initiatives		(1,134,243)	(264,588)	
	SA Critical Support Needs			(25,000)	
	BFA Strategic Initiatives		(488,000)	(20,000)	
	BFA Critical Support Needs		(1,500,000)	(433,013)	
	URD Strategic Initiatives		(143,000)	(97,240)	
	URD Critical Support Needs		(480,300)	(301,800)	
	Instit Strategic Initiatives		(400,000)		
	Instit Critical Support Needs		(100,000)		
	Encumbered for 2014/15 AA Faculty hires		(5,099,760)		
	Encumbered for 2015/16 AA Faculty hires			(2,300,030)	
	<b>Unallocated Base Reserve</b>	<b>11,525,283</b>	<b>4,236,929</b>	<b>3,975,762</b>	<b>3,750,562</b>

<b>Institutional One-time Reserve</b>		<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>
	<b>Beginning Balance</b>	<b>7,361,340</b>	<b>8,797,124</b>	<b>10,844,769</b>	<b>11,797,529</b>
	Unallocated Institutional Base Reserve	11,525,283	4,236,929	3,975,762	3,750,562
	Encumbered for 2014/15 AA Faculty hires - available for 1-time use in 2013/14		5,099,760	2,300,030	
	Est. Fee Revenues over Budget <sup>[b]</sup>	10,266,172	16,626,697	5,525,206	
<i>PBAC Allocations:</i>					
	Divisional Allocation	(3,000,000)			
	AA Strategic Initiatives	(1,000,000)	(3,991,810)	(850,000)	
	AA Critical Support Needs	(4,931,341)	(10,736,016)	(3,118,428)	
	SA Strategic Initiatives	-	(492,815)	(137,810)	
	SA Critical Support Needs	(249,391)	(60,100)		
	BFA Strategic Initiatives	-	-	(380,000)	
	BFA Critical Support Needs	(4,413,779)	(2,000,000)	(500,000)	
	URD Strategic Initiatives	-	(901,000)	(595,000)	
	URD Critical Support Needs	(500,000)	(862,000)		
	Instit Strategic Initiatives		(260,000)	(1,250,000)	
	Instit Critical Support Needs	(6,261,160)	(1,212,000)	(1,777,000)	
	Encumbered for 2014/15 AA faculty start-up		(3,400,000)		
	Encumbered for 2015/16 AA faculty start-up			(2,240,000)	
	<i>Pending PBAC allocations</i>				
	<b>Unallocated One-Time Reserve</b>	<b>8,797,124</b>	<b>10,844,769</b>	<b>11,797,529</b>	<b>15,548,091</b>

[a] Faculty Promotion Funding Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May.

[b] 2014/15 estimated fee revenues over budget represents Fall semester only.

**SAN DIEGO STATE UNIVERSITY**  
2014/15 Revenue Estimates  
As of August 31, 2014

		2013/14	2013/14	Over/(Under)	%	2014/15	Year to Date	Term End	Over/(Under)	%
		Budget	Actual	Budget	Over/(Under)	Budget	as of	Estimate	Budget	Over/(Under)
					Budget		9/31/2014			Budget
<b>Basic Tuition Fee - Resident</b>										
	Summer	9,891,223	9,846,972	(44,252)	-0.45%	9,773,574	8,623,059	9,314,167 <sup>[3]</sup>	(459,406)	-4.70%
	Fall	73,124,671	74,589,065	1,464,394	2.00%	72,765,955	67,169,537	73,037,613 <sup>[4]</sup>	271,657	0.37%
	Spring	<u>66,653,619</u>	<u>68,421,495</u>	<u>1,767,876</u>	<u>2.65%</u>	<u>66,525,656</u>		<u>66,525,656</u> <sup>[5]</sup>	0	0.00%
	<b>Sub-Total Basic Tuition - Resident</b>	<b>149,669,513</b>	<b>152,857,531</b>	<b>3,188,018</b>	<b>2.13%</b>	<b>149,065,185</b> <sup>[1]</sup>	<b>75,792,596</b>	<b>148,877,436</b>	<b>(187,749)</b>	<b>-0.13%</b>
	Tuition Fee Discounts	<u>(41,381,900)</u>	<u>(41,381,900)</u>	0	0.00%	<u>(40,506,800)</u>	<u>(40,506,800)</u>	<u>(40,506,800)</u>	0	0.00%
	<b>Net Basic Tuition - Resident</b>	<b>108,287,613</b>	<b>111,475,631</b>	<b>3,188,018</b>	<b>2.94%</b>	<b>108,558,385</b>	<b>35,285,796</b>	<b>108,370,636</b>	<b>(187,749)</b>	<b>-0.17%</b>
<b>Basic Tuition Fee - Non-Resident</b>										
	Summer	888,777	960,296	71,519	8.05%	1,004,427	1,089,010	1,151,189 <sup>[3]</sup>	146,763	14.61%
	Fall	6,929,329	7,862,436	933,107	13.47%	8,487,045	8,183,517	9,027,121 <sup>[4]</sup>	540,076	6.36%
	Spring	<u>6,512,381</u>	<u>7,188,154</u>	<u>675,772</u>	<u>10.38%</u>	<u>7,736,344</u>		<u>7,736,344</u> <sup>[5]</sup>	0	0.00%
	<b>Sub-Total Basic Tuition - Non-Resident</b>	<b>14,330,487</b>	<b>16,010,885</b>	<b>1,680,398</b>	<b>11.73%</b>	<b>17,227,816</b> <sup>[1]</sup>	<b>9,272,527</b>	<b>17,914,654</b>	<b>686,839</b>	<b>3.99%</b>
<b>Out-of-State Tuition</b>										
	Summer	389,333	529,292	139,959	35.95%	384,600 <sup>[2]</sup>	614,389	675,095 <sup>[3]</sup>	290,495	75.53%
	Fall	5,216,408	8,041,131	2,824,723	54.15%	5,848,000 <sup>[2]</sup>	6,996,173	7,720,771 <sup>[4]</sup>	1,872,771	32.02%
	Spring	<u>4,705,271</u>	<u>7,175,772</u>	<u>2,470,501</u>	<u>52.50%</u>	<u>5,218,000</u> <sup>[2]</sup>		<u>5,218,000</u> <sup>[5]</sup>	0	0.00%
	<b>Sub-Total Out-of-State Tuition</b>	<b>10,311,012</b>	<b>15,746,195</b>	<b>5,435,183</b>	<b>52.71%</b>	<b>11,450,600</b>	<b>7,610,562</b>	<b>13,613,865</b>	<b>2,163,265</b>	<b>18.89%</b>
<b>International Tuition</b>										
	Summer	428,531	685,224	256,693	59.90%	429,600 <sup>[2]</sup>	494,973	840,700 <sup>[3]</sup>	411,100	95.69%
	Fall	3,195,795	5,822,752	2,626,957	82.20%	3,651,000 <sup>[2]</sup>	4,031,508	6,102,751 <sup>[4]</sup>	2,451,751	67.15%
	Spring	<u>3,073,862</u>	<u>5,546,308</u>	<u>2,472,446</u>	<u>80.43%</u>	<u>3,478,000</u> <sup>[2]</sup>		<u>3,478,000</u> <sup>[5]</sup>	0	0.00%
	<b>Sub-Total International Tuition</b>	<b>6,698,188</b>	<b>12,054,284</b>	<b>5,356,096</b>	<b>79.96%</b>	<b>7,558,600</b>	<b>4,526,481</b>	<b>10,421,451</b>	<b>2,862,851</b>	<b>37.88%</b>
<b>TOTAL TUITION</b>		<b>139,627,300</b>	<b>155,286,996</b>	<b>15,659,696</b>	<b>11.22%</b>	<b>144,795,400</b>	<b>56,695,367</b>	<b>150,320,606</b>	<b>5,525,206</b>	<b>3.82%</b>
<b>Application Fee</b>		2,294,000	3,261,001	967,001	42.15%	2,294,000	8,905	2,294,000 <sup>[5]</sup>	0	0.00%
<b>TOTAL APPLICATION FEE</b>		<b>2,294,000</b>	<b>3,261,001</b>	<b>967,001</b>	<b>42.15%</b>	<b>2,294,000</b>	<b>8,905</b>	<b>2,294,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL</b>		<b>141,921,300</b>	<b>158,547,997</b>	<b>16,626,697</b>	<b>11.72%</b>	<b>147,089,400</b>	<b>56,704,272</b>	<b>152,614,606</b>	<b>5,525,206</b>	<b>3.76%</b>

[1] Campus Basic Tuition Fee Calculation:

	B 2014-01	166,552,988
	SDSU Adjustments (a)	1,827,326
	Designated for DPT program	<u>(2,107,314)</u>
		<u>166,273,000</u>

(a) SDSU adjusts the CO fee calculation to account for campus discretionary fee waivers, student mix and enrollment projections.

[2] Includes \$2 million increase in budget; Non-Resident and International Tuition budget is allocated by tuition type and term based on prior year percentage of each tuition type revenue

[3] Term estimates are based on Net Collections/Receivables from Cashier's Enrollment Report as of 9/4/2014 discounted based on prior year waiver/collections experience.

[4] Term estimates are based on Net Collections/Receivables from Cashier's Enrollment Report as of 8/28/2014 discounted based on prior year waiver/collections experience.

[5] Term estimates are based on budgeted revenues.

**Base Budget Reserve <sup>[a]</sup>**

<b>2014/15 Beginning Base Budget Reserve Balance</b>		<b>4,236,929</b>
	Net Campus and BL Adjustments	2,652,800
	Increase in Non-Resident Tuition Budget	2,000,000
<b>2014/15 Base Budget Reserve</b>		<b>8,889,729</b>
<b>2014/15 Approved Base Funding Requests</b>		
<b>Academic Affairs</b>		
	Academic Advising Center - Increase the Number of Advisors	5/29/14 PBAC (192,984)
	International Recruitment	5/29/14 PBAC (155,584)
	Honors College	5/29/14 PBAC (253,480)
	On-line Course Development	5/29/14 PBAC (201,480)
	GRA IT	5/29/14 PBAC (193,616)
	Communications Director (Enrollment Services)	5/29/14 PBAC (104,720)
	Out-of-state Recruiter	5/29/14 PBAC (62,832)
	JDP fees w/UCSD	5/29/14 PBAC (98,000)
	IT Share-support	5/29/14 PBAC (60,000)
	Research Technicians	5/29/14 PBAC (149,600)
<b>Academic Affairs - <i>Encumbered in 2014/15, Base in 2015/16</i></b>		
	Tenure/Tenure Track Faculty (cross unit and multi-disciplinary collaborations)	5/29/14 PBAC (1,066,680)
	2014/15 Resident Enrollment Growth of 175 FTES	5/29/14 PBAC (1,233,350)
<b>Student Affairs</b>		
	Internship and Employment Specialist	5/29/14 PBAC (83,175)
	Recruitment and Retention of Underrepresented Students	5/29/14 PBAC (64,000)
	AOD Strategic Plan Task Force 2014/15 Resource Request	5/29/14 PBAC (46,363)
	Evening Cart Service Expanded Hours	5/29/14 PBAC (25,000)
	Women's Resource Center	5/29/14 PBAC (71,050)
<b>Business &amp; Financial Affairs</b>		
	President's Climate Commitment Administration	5/29/14 PBAC (20,000)
	Athletics	5/29/14 PBAC (80,000)
	Conversion of EO Specialist to ER Manager	5/29/14 PBAC (37,000)
	Address vulnerabilities in plumbing & electrical systems	5/29/14 PBAC (181,373)
	Construction Administrator	5/29/14 PBAC (134,640)
<b>University Relations &amp; Development</b>		
	Videographer	5/29/14 PBAC (97,240)
	Director of Development, CBA	5/29/14 PBAC (127,160)
	Sr. Director of Regional Relations & Events within Development	5/29/14 PBAC (134,640)
	Annual Wealth Screening	5/29/14 PBAC (25,000)
	Donor Relations Stewardship Events	5/29/14 PBAC (15,000)
<b>2014/15 Estimated Base Budget Reserve Balance</b>		<b>3,975,762</b>

[a] All allocations for position funding are inclusive of average benefits costs.



**One-Time Reserve [a]**

<b>2014/15 Beginning One-Time Reserve Balance</b>		<b>10,844,769</b>
<b>2014/15 Approved One-Time Funding Requests</b>		
<b>Academic Affairs</b>		
	Honors College	5/29/14 PBAC (30,000)
	Community Arts Events	5/29/14 PBAC (85,000)
	Learning Analytics	5/29/14 PBAC (70,000)
	International Programs	5/29/14 PBAC (100,000)
	Undergraduate Research	5/29/14 PBAC (65,000)
	Zahn Center (SDSU match)	5/29/14 PBAC (250,000)
	2014/15 Resident Enrollment Growth of 175 FTES	5/29/14 PBAC (320,381)
	Non-Resident Enrollment Growth of 448	5/29/14 PBAC (881,047)
	SDCC funds to offset instructional costs of SDSU non-resident remedial students	5/29/14 PBAC (150,000)
	GRA IT	5/29/14 PBAC (300,000)
	Lottery Restoration	5/29/14 PBAC (417,000)
	Summer SMART Upgrades	5/29/14 PBAC (450,000)
	Lab Renovations	5/29/14 PBAC (600,000)
	Corky McMillan Real Estate Center	5/29/14 PBAC (250,000)
<b>Academic Affairs - <u>Encumbered in 2014/15, One-time in 2015/16</u></b>		
	New Tenure/Tenure Track Faculty Start-Up	5/29/14 PBAC (2,240,000)
<b>Student Affairs</b>		
	Aztec Mentor Program	5/29/14 PBAC (38,000)
	AOD Strategic Plan Task Force	5/29/14 PBAC (99,810)
<b>Business &amp; Financial Affairs</b>		
	Community Policing Enhancements	5/29/14 PBAC (300,000)
	Celebrating Aztec Faculty & Staff	5/29/14 PBAC (40,000)
	President's Climate Commitment Administration	5/29/14 PBAC (40,000)
	Facility Painting Initiative	5/29/14 PBAC (500,000)
<b>University Relations &amp; Development</b>		
	Branding & Marketing - Year 2	5/29/14 PBAC (495,000)
	SIMS Lost Alumni Project	5/29/14 PBAC (100,000)
<b>Institutional</b>		
	Staff Professional Development	5/29/14 PBAC (250,000)
	Enhancing Campus and Culture (ECCC) initiatives	5/29/14 PBAC (1,000,000)
	SDSU Research Foundation	5/29/14 PBAC (1,117,000)
	Destination SDSU	5/29/14 PBAC (260,000)
	Engineering Addition & Renovation - Concept Design Services	5/29/14 PBAC (400,000)

**2014/15 Funding Sources**

AA - Encumbered in 2014/15, Base in 2015/16 - available for one-time use in 2014/15	2,300,030
Estimated Tuition and Fee Revenues over Budget [a]	5,525,206
Estimated One-Time Carry-forward of Base Budget Reserve	3,975,762
<b>2014/15 Estimated One-Time Reserve Balance</b>	<b>11,797,529</b>

[a] All allocations for position funding are inclusive of average benefits costs.