

Business and Financial Affairs San Diego State University 5500 Campanile Drive San Diego CA 92182·1620 Tel: 619 · 594 · 5631 Fax: 619 · 594 · 6022 Email: tmccarron@mail.sdsu.edu

Thomas McCarron Vice President and CFO

MEMORANDUM

DATE:

May 26, 2016

TO:

Elliot Hirshman

President

FROM:

Tom McCarron

Chair, President's Budget Advisory Committee

SUBJECT:

President's Budget Advisory Committee

Recommendation of May 26, 2016

Attached is the recommendation from the President's Budget Advisory Committee (PBAC) meeting of May 26th, 2016 for approval of 2016/17 divisional base and one-time funding requests totaling \$24,038,678. An unallocated base reserve of \$527,256 will remain upon approval of these requests.

Supporting materials are attached for your information. I recommend your approval.

If you have any questions, please let me know.

Attachments

PRESIDENT'S BUDGET ADVISORY COMMITTEE May 26, 2016

RECOMMENDATION

Approve 2016/17 funding requests:

Strategic Planning Initiatives (1)

| Division | 2016/17 One-Time | 2016/17 Base | 2016/17 Total |
|----------|---------------------|-----------------|------------------|
| AA | 10,349,600 | 2,180,017 | 12,529,617 |
| SA | 1,530,749 | 203,646 | 1,734,395 |
| BFA | 5,000 | 75,000 | 80,000 |
| URD | 300,000 | 100,000 | 400,000 |
| INSTIT | 1,250,000 | 105,000 | 1,355,000 |
| Total | 13,435,349 | 2,,663,663 | 16,099,012 |

Critical Support Needs (1)

| | 2016/17 | 2016/17 | 2016/17 |
|----------|-----------|---------|-----------|
| Division | One-Time | Base | Total |
| PRES | | 10,000 | 10,000 |
| AA | 4,679,508 | 118,000 | 4,797,508 |
| SA | | | 0 |
| BFA | 103,000 | 599,158 | 702,158 |
| URD | | | 0 |
| INSTIT | 2,430,000 | | 2,430,000 |
| Total | 7,212,508 | 727,158 | 7,939,666 |

⁽¹⁾ Detail by division included in PBAC materials; divisional totals include benefit funding.

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Approved by:

Elliot Hirshman, President

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President's Budget Advisory Committee Meeting Agenda

May 26, 2016 2:00p.m. @ MH-3318

- I. Call to order
 - Call for amendments to agenda
- II. Reports
- III. Watch List
 - Master Plan Costs
 - Unfunded Compensation Items
 - Campus Projects
- IV. Information Item
 - 2016/17 PBAC Calendar (Attachment 1)
 - 2016/17 May Revise
- V. Funding Requests
- VI. 2016/17 Budget
 - Multi-Year Budget (Attachment 2)
- VII. Voting Items
 - 2016/17 Consolidated Funding Requests (Attachment 3)
- VIII. New Business
 - IX. Reminder
 - Next Meeting Date June 2, 2016 at 2:00 p.m. in MH 3318

ATTACHMENT 1 PBAC MAY 26, 2016 Page 1 of 1

> PBAC 2016-2017 Schedule

| | 1 | Aug 22 - First day of Fall semester Aug 29 - First day of Fall classes | 1 1 | Sep 21- Fall Census | 1 | 11 | 11 | | Jan 18 - First day of Spring classes | Feb 26- Spring census | Mar 27 - 31 - Spring Break | 11 | Division Presentations (BFA, SA, PO) | May 4 - Last day of Spring classes Division Presentations (AA, URD) | May 8-11 - Commencement Days 2017/18 Allocation Vote | 11 | 11 |
|-----------|-------------------------------------|--|---------------|---------------------|--------------|-------------|--------------------|------------|--------------------------------------|-----------------------|--------------------------------|----------|--------------------------------------|---|--|---------------|---------------|
| Scheduled | PBAC Thursdays @ 2:00 MH 3318 | Sentember 15 | Sentember 19 | Osphenicer 25 | October 13 | November 10 | December15 (hold) | January 26 | February 16 | March 16 | March 30 | April 13 | April 27 | May 11 | May 25 | June 1 (hold) | June 8 (hold) |
| Scheduled | AR&P Tuesdays @ 2:00 AD 225 | Soutombor 13 | September 13 | Optiber 21 | October 11 | November 8 | December 13 (hold) | January 24 | February 14 | March 14 | March 28 | April 11 | April 25 | May 9 | May23 | May 30(hold) | June6 (hold) |
| Scheduled | Meeting Materials to AR&P - PBAC | Osodoso | Copleman S | Ochteriner 20 | October / | November 4 | December 9 | January 20 | February 10 | March 10 | March 24 | April 7 | April 21 | May 5 | May 19 | May 26 | June 2 |
| Scheduled | BRAT Tuesdays @ 3:00 AD 225 | 0 200 | Oepiteriner o | oeptennel zo | October 4 | November 1 | December 6 | January 17 | February 7 | March 7 | March 21 | April 4 | April 18 | May 2 | May 16 | May 23 (hold) | May 30 (hold) |
| Scheduled | Call for PBAC Agenda Items | CCC | August ze | September 12 | September 26 | October 24 | November 28 | January 9 | January 30 | February 27 | March 13 | March 27 | April 10 | April 24 | May 8 | May 15 | May 22 |

| <u>Institutional Base Reserve</u> | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|--|--|--|---|---|
| Beginning Balance | 11,525,283 | 4,236,929 | 2,675,762 | 5,200,077 |
| Tuition Rollback/Buyback | 9,844,000 | | | 5/233/533 |
| GF Base adjustments | 6,408,000 | 1,612,400 | 8,093,800 | 4,134,000 |
| GF Base Compensation (15/16) - Faculty (2% each year) | | | | 2,413,000 |
| GF Base Compensation (16/17) - Faculty (2% each year) | | | | 2,537,000 |
| Est. Compensation Costs - Faculty (7%) GF Base Compensation (16/17) - Staff/Mgmt (2%) | | | | (9,100,000 |
| Est. Compensation (16/17) - Staff/Mgmt (2%) | | | | 2,593,000 |
| Student Success & Completion Initiatives (GF allocation) | | | 982,000 | (4,035,000 |
| Enrollment Growth funding | 1,388,000 | 836,000 | 3,104,000 | 1 417 000 |
| GF tuition fee discount adjustment based on campus relative student need | (4,100) | 030,000 | (155,000) | 1,417,000 |
| Basic Tuition Revenue (net of SUG tuition discounts)/Non-Resident Tuition | 3,246,100 | 5,148,100 | 3,903,800 | 2,960,000 |
| AC allocations: | | | | 2,500,000 |
| Est. Mandatory Costs | (10,259,000) | (2,718,500) | (8,093,800) | (4,134,000 |
| Est. Multi-Year Commitments [a] | (225,200) | (225,200) | | - |
| Divisional Allocation | | | | |
| University Non-Divisional Reduction | (6,261,160) | | | |
| PRES Critical Support Needs | (000 000) | (222 222) | | (10,000 |
| AA Strategic Initiatives | (880,982) | (803,528) | (1,096,706) | (2,180,017 |
| AA Critical Support Needs SA Strategic Initiatives | (1,198,709) | (668,768) | (720,718) | (118,000 |
| SA Critical Support Needs | (1,134,243) | (264,588) | (291,056) | (203,646 |
| BFA Strategic Initiatives | (488,000) | (25,000) | (140,000) | /== : |
| BFA Critical Support Needs | (1,500,000) | (433,013) | | (75,000 |
| URD Strategic Initiatives | (143,000) | (97,240) | (602,500) (200,000) | (599,158 (100,000 |
| URD Critical Support Needs | (480,300) | (301,800) | (200,000) | (100,000 |
| Instit Strategic Initiatives | (400,000) | (002,000) | | (105,000 |
| Instit Critical Support Needs | (100,000) | | (107,400) | (105,000 |
| Encumbered for 2014/15 AA Faculty hires | (5,099,760) | | | |
| Encumbered for 2015/16 AA Faculty hires | | (2,300,030) | | |
| 4/16/15 PBAC Allocation | | (1,300,000) | | |
| 11/19/15 PBAC Allocation | | | (652,105) | |
| 11/19/15 PBAC Allocation Encumbered for 2017/18 (was 2016/17) Faculty hire: Unallocated Base Reserve | 4 225 020 | | (1,500,000) | |
| Olidilocated pase reserve | 4,236,929 | 2,675,762 | 5,200,077 | 527,256 |
| Target Unallocated Base Reserve | | | ********* | |
| | | | | |
| | | i | (4,000,000) | |
| Base Funding Surplus/(Deficit) from Target Reserve | | _ | (4,000,000) 1,200,077 | (4,000,000) |
| Base Funding Surplus/(Deficit) from Target Reserve | | = | | |
| Base Funding Surplus/(Deficit) from Target Reserve Institutional One-time Reserve | 2013/14 | 2014/15 | | |
| Base Funding Surplus/(Deficit) from Target Reserve Institutional One-time Reserve Beginning Balance | 8,797,124 | 2014/15 10,844,769 | 1,200,077 | (3,472,744 |
| Base Funding Surplus/(Deficit) from Target Reserve Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve | 8,797,124 4,236,929 | 10,844,769 2,675,762 | 1,200,077 2015/16 | (3,472,744 |
| Base Funding Surplus/(Deficit) from Target Reserve Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year | 8,797,124 | 10,844,769 | 1,200,077 2015/16 9,065,498 | 2016/17 8,726,444 527,256 |
| Base Funding Surplus/(Deficit) from Target Reserve Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%) | 8,797,124 4,236,929 5,099,760 | 10,844,769 2,675,762 | 1,200,077 2015/16 9,065,498 5,200,077 | 2016/17 8,725,444 527,256 1,500,000 |
| Base Funding Surplus/(Deficit) from Target Reserve Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%) Est. Fee Revenues over Budget (Sum/Fall) | 8,797,124 4,236,929 | 10,844,769 2,675,762 | 1,200,077 2015/16 9,065,498 5,200,077 | 2016/17 8,726,444 527,256 1,500,000 2,413,000 |
| Institutional One-time Reserve Beginning Balance | 8,797,124 4,236,929 5,099,760 | 10,844,769 2,675,762 2,300,030 | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 | (3,472,744) 2016/17 8,726,444 |
| Base Funding Surplus/(Deficit) from Target Reserve Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%) Est. Fee Revenues over Budget (Sum/Fall) [b] Est. Fee Revenues over Budget (Spr/application) [c] CAllocations: | 8,797,124 4,236,929 5,099,760 | 10,844,769 2,675,762 2,300,030 | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 | 2016/17 8,726,444 527,256 1,500,000 2,413,000 |
| Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%) Est. Fee Revenues over Budget (Sum/Fall) [b] Est. Fee Revenues over Budget (Spr/application) [c] C Allocations: Divisional Allocation | 8,797,124 4,236,929 5,099,760 16,626,697 | 10,844,769 2,675,762 2,300,030 21,566,615 | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 | (3,472,744 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 |
| Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%; Est. Fee Revenues over Budget (Sum/Fall) [b] Est. Fee Revenues over Budget (Spr/application) [c] CAllocations: Divisional Allocation AA Strategic Initiatives | 8,797,124 4,236,929 5,099,760 16,626,697 | 10,844,769 2,675,762 2,300,030 21,566,615 (850,000) | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 (3,391,000) | (3,472,744 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 (10,349,600 |
| Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%) Est. Fee Revenues over Budget (Sum/Fall) [b] Est. Fee Revenues over Budget (Spr/application) [c] CAllocations: Divisional Allocation AA Strategic Initiatives AA Critical Support Needs | 8,797,124 4,236,929 5,099,760 16,626,697 (3,991,810) (10,736,016) | 10,844,769 2,675,762 2,300,030 21,566,615 (850,000) (3,118,428) | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 (3,391,000) (4,169,032) | 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 (10,349,600 (4,679,508 |
| Institutional One-time Reserve Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%) Est. Fee Revenues over Budget (Sum/Fall) [b] Est. Fee Revenues over Budget (Spr/application) [c] C Allocations: Divisional Allocation AA Strategic Initiatives AA Critical Support Needs SA Strategic Initiatives | 8,797,124 4,236,929 5,099,760 16,626,697 (3,991,810) (10,736,016) (492,815) | 10,844,769 2,675,762 2,300,030 21,566,615 (850,000) | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 (3,391,000) | 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 (10,349,600 (4,679,508 |
| Institutional One-time Reserve Beginning Balance | 8,797,124 4,236,929 5,099,760 16,626,697 (3,991,810) (10,736,016) (492,815) (60,100) | 10,844,769 2,675,762 2,300,030 21,566,615 (850,000) (3,118,428) (137,810) | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 (3,391,000) (4,169,032) (451,000) | (3,472,744 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 (10,349,600 (4,679,508 (1,530,749) |
| Institutional One-time Reserve Beginning Balance | 8,797,124 4,236,929 5,099,760 16,626,697 (3,991,810) (10,736,016) (492,815) (60,100) | 10,844,769 2,675,762 2,300,030 21,566,615 (850,000) (3,118,428) (137,810) (380,000) | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 (3,391,000) (4,169,032) (451,000) - (38,000) | (3,472,744 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 (10,349,600 (4,679,508 (1,530,749 |
| Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%; Est. Fee Revenues over Budget (Sum/Fall) [b] Est. Fee Revenues over Budget (Spr/application) [c] C Allocations: Divisional Allocation AA Strategic Initiatives AA Critical Support Needs SA Strategic Initiatives SA Critical Support Needs BFA Strategic Initiatives BFA Critical Support Needs | 8,797,124 4,236,929 5,099,760 16,626,697 (3,991,810) (10,736,016) (492,815) (60,100) - (2,000,000) | 10,844,769 2,675,762 2,300,030 21,566,615 (850,000) (3,118,428) (137,810) (380,000) (500,000) | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 (3,391,000) (4,169,032) (451,000) - (38,000) (218,732) | (3,472,744 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 (10,349,600 (4,679,508 (1,530,749 (5,000 (103,000 |
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| Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%; Est. Fee Revenues over Budget (Sum/Fall) [b] Est. Fee Revenues over Budget (Spr/application) [c] CAllocations: Divisional Allocation AA Strategic Initiatives AA Critical Support Needs SA Strategic Initiatives BFA Critical Support Needs URD Strategic Initiatives URD Strategic Initiatives URD Critical Support Needs Instit Strategic Initiatives Instit Strategic Initiatives Instit Critical Support Needs | 8,797,124 4,236,929 5,099,760 16,626,697 (3,991,810) (10,736,016) (492,815) (60,100) - (2,000,000) (901,000) (862,000) (260,000) (1,212,000) | 10,844,769 2,675,762 2,300,030 21,566,615 (850,000) (3,118,428) (137,810) (380,000) (500,000) (595,000) | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 (3,391,000) (4,169,032) (451,000) - (38,000) (218,732) (450,000) - | (3,472,744 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 (4,679,508 (1,530,749 (5,000 (103,000 (300,000 (2,430,000 |
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| Institutional One-time Reserve Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%) Est. Fee Revenues over Budget (Sum/Fall) (b) Est. Fee Revenues over Budget (Spr/application) (c) C Allocations: Divisional Allocation AA Strategic Initiatives AA Critical Support Needs SA Strategic Initiatives SA Critical Support Needs BFA Strategic Initiatives BFA Critical Support Needs URD Strategic Initiatives URD Critical Support Needs Instit Strategic Initiatives Instit Critical Support Needs Encumbered for 2014/15 AA faculty start-up | 8,797,124 4,236,929 5,099,760 16,626,697 (3,991,810) (10,736,016) (492,815) (60,100) - (2,000,000) (901,000) (862,000) (260,000) (1,212,000) | 10,844,769 2,675,762 2,300,030 21,566,615 (850,000) (3,118,428) (137,810) (380,000) (500,000) (595,000) (1,250,000) | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 (3,391,000) (4,169,032) (451,000) - (38,000) (218,732) (450,000) - (1,250,000) (1,900,000) | (3,472,744 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 (4,679,508 (1,530,749 (5,000 (103,000 (300,000 (2,430,000 |
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| Institutional One-time Reserve Beginning Balance Unallocated Institutional Base Reserve Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year GF Base Compensation (15/16) withheld by CO - Faculty (2%; Est. Fee Revenues over Budget (Sum/Fall) [b] Est. Fee Revenues over Budget (Spr/application) [c] Est. Fee Revenues over Budget (Spr/application) [c] C Allocations: Divisional Allocation AA Strategic Initiatives AA Critical Support Needs SA Strategic Initiatives BFA Critical Support Needs BFA Strategic Initiatives BFA Critical Support Needs URD Strategic Initiatives URD Critical Support Needs Instit Strategic Initiatives Instit Critical Support Needs Instit Strategic Initiatives Instit Critical Support Needs Encumbered for 2014/15 AA faculty start-up Encumbered for 2015/16 AA faculty start-up Encumbered for 2016/17 AA faculty start-up | 8,797,124 4,236,929 5,099,760 16,626,697 (3,991,810) (10,736,016) (492,815) (60,100) - (2,000,000) (901,000) (862,000) (260,000) (1,212,000) | 10,844,769 2,675,762 2,300,030 21,566,615 (850,000) (3,118,428) (137,810) (500,000) (595,000) (1,250,000) (1,777,000) (2,240,000) | 1,200,077 2015/16 9,065,498 5,200,077 1,500,000 13,827,480 11,491,453 (3,391,000) (4,169,032) (451,000) - (38,000) (218,732) (450,000) - (1,250,000) (1,900,000) | (3,472,744 2016/17 8,726,444 527,256 1,500,000 2,413,000 11,500,000 (4,679,508 (1,530,749 (5,000 (103,000 (300,000 (2,430,000 |
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[[]a] Faculty Promotion Funding Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May [b] 2015/16 estimated fee revenues over budget represents Summer/Fall semesters.

[c] 2015/16 estimated fee revenues over budget represents Spring semester and application fees

\$1,734,395

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\$203,646

\$1,530,749

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\$1,530,749

Subtotal Student Affair:

ATTACHMENT 3 PBAC MAY 26, 2016 Page 1 of 3

2016/17 Integrated Budget Proposals -- Consolidated

\$150,000 \$1,500,000 \$1,300,000 \$1,300,000 \$270,000 \$270,000 \$270,000 \$41,000 \$100,000 \$100,000 \$75,000 \$75,000 \$75,000 \$75,000 \$75,000 \$75,000 \$75,000 \$75,000 \$75,000 \$75,000 \$75,000 \$75,000 \$324,817 \$64,547 \$68,098 \$20,000 \$65,000 \$108,100 \$750,000 \$625,000 2016/17 (Cols 3 + 6) TOTAL E \$324,817 \$70,000 \$136,400 \$100,000 \$200,000 \$40,000 \$300,000 \$527,800 \$70,000 \$60,000 \$54,547 \$54,099 \$20,000 \$65,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 Cumulative (Cols 4 + 5) Base (9) \$0 Encumbered 2017/18 Base \$324,817 \$70,000 \$136,400 \$100,000 \$200,000 \$40,000 \$300,000 \$68,000 \$27,800 \$70,000 \$60,000 \$36,000 \$105,000 \$50,000 \$154,000 \$50,000 \$388,000 \$64,547 \$54,099 \$20,000 \$65,000 \$2,180,017 2016/17 (4) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1,200,000 \$3,460,000 \$96,000 \$150,000 \$125,000 \$400,000 \$150,000 \$1,500,000 \$400,000 \$1,300,000 \$62,000 \$270,000 \$69,600 \$41,000 \$44,000 \$217,000 \$90,000 \$100,000 \$75,000 \$20,000 \$10,349,600 \$50,000 \$13,999 \$0 \$0 \$108,100 \$750,000 \$625,000 One-Time (Cols 1 + 2) \$0 Encumbered 2017/18 One-Time (2) \$250,000
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Aztec Mentor Program (AMP) software (Annual)
EDP Learning Support Center
One SDSU Community Program
Aztecs Hiring Aztecs (AHA!) Campaign
EDP Renovation
OFAS Renovation
Pride Center and Women's Resource Center Infrastructure Recruitment/Retention of Underrepresented Faculty Subtotal Academic Affairs Graduate Student Support (Areas of Exellence)
New TT start-up equipment
GRF program
Faculty Bridge Funding
Research Faculty Assigned Time Laboratory Renovations
EDU Technology Initiative for Teachers
EDU Technology Initiative for Teachers
GMCS Computer Lab
Replacement LS Server HVAC
Expand Student Research Symposium
Supplemental Instruction / Learning Analytics
Hostler - matching funds
Provost Milestone Award Matching Grant Funds
Competitive Call - Shared Research Equipment
MRI Magnet
Summer SMART Technology Upgrades GREW
Undergraduate Summer Research Program
MRI Personnel
T/TT Faculty Start-up (Areas of Excellence) Inter-Folio (online faculty recuitment)
MatLabs - Mathworks
Liberal Studies
IVC non-faculty funds Academic Affairs:
Tenure and Promotion
Tenure Track Faculty Market Equity
Honors College
Library Funding
Zahn Center
Design Think Lab
Research Advancement
Writing Center
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| | | Encumbered | | | Encumbered | | |
| | 2016/17 | 2017/18 | Cumulative | 2016/17 | 2017/18 | Cumulative | 2016/17 |
| Strategic Planning Initiatives | One-Time | | One-Time | Base | Base | Base | TOTAL |
| Control | | | (Cols 1 + 2) | | | (Cols 4 + 5) | (Cols 3 + 6) |
| Business & Financial Affairs: | | | | | | | 1 |
| Public Safety - Code Compliance Staff | | | \$0 | \$75,000 | | \$75,000 | \$75,000 |
| Title IV Administrative Support (Student Success) | \$5,000 | 000 | \$5,000 | | | \$0 | \$5,000 |
| Subtotal Business & Financial Affairs | \$5,000 | 000 \$0 | \$5,000 | \$75,000 | \$0 | \$75,000 | \$80,000 |
| University Relations & Development: | | | | | | | |
| National Branding & Marketing | \$100,000 | 000 | \$100,000 | \$100,000 | | \$100,000 | \$200,000 |
| Direct Mail | \$100,000 | ,000 | \$100,000 | | | \$0 | \$100,000 |
| 360 Magazine | \$25,000 | ,000 | \$25,000 | | | 90 | \$25,000 |
| Planned Giving Marketing Budget | \$75,000 | 000 | \$75,000 | | | \$0 | \$75,000 |
| Subtotal University Relations & Development | 000,000\$ | ,000 \$0 | \$300,000 | \$100,000 | 8 | \$100,000 | \$400,000 |
| Institutional: | 000 0505 | 000 | \$250,000 | | | \$0 | \$250,000 |
| Title IV Student Conduct Investigator | | | \$0 | \$105,000 | | \$105,000 | \$105,000 |
| Enhancing Campus Climate and Culture (ECCC) initiatives | \$1,000,000 | ,000 | \$1,000,000 | | | \$0 | \$1,000,000 |
| Subtotal Institutional | \$1,250,000 | ,000 \$0 | | \$105,000 | \$0 | \$105,000 | \$1,355,000 |
| | \$13,435,349 | 349 50 | \$13,435,349 | \$2,663,663 | \$0 | \$2,663,663 | \$16,099,012 |

2016/17 Integrated Budget Proposals -- Consolidated

| | (1) | (2) | (3) | (4) | (5) | (9) | (7) |
|--|---------------------------|---------------------|------------------------|-----------------|-----------------------|--------------|------------------|
| | | Encumbered | | | 2016/17 Encumbered | | |
| Critical Support Needs | 2016/17 20 One-Time On | 2017/18 One-Time | Cumulative One-Time | 2016/17 Base | 2017/18 Base | Cumulative | 2016/17 TOTAL |
| Precident's Office. | | | (Cols 1 + 2) | | | (Cols 4 + 5) | (Cols 3 + 6) |
| Red Cross Membership | | | 05 | \$10,000 | | 000 000 | 000 |
| Subtotal Business & Financial Affairs | 0\$ | 0\$ | 808 | \$10,000 | \$0 | \$10,000 | \$10,000 |
| Academic Affairs: | | | | | | | |
| IVC Operations Budget | | | \$0 | \$20,000 | | \$20,000 | \$20.000 |
| Adobe Software | | | \$0 | \$98,000 | | \$98,000 | \$98,000 |
| 2015/16 Resident Enrollment (244 FTES) | \$459,800 | | \$459,800 | | | \$0 | \$459,800 |
| Non Resident Enrollment (1533 FTES) | \$2,909,280 | | \$2,909,280 | | | 0\$ | \$2,909,280 |
| DOS Student Achievement Initiatives | \$52,000 | | \$52,000 | | | \$0 | \$52,000 |
| Software Licenses / Altirus Databins | \$150,000 | | \$150,000 | | | \$0 | \$150,000 |
| Equip Maintenance Contracts | 5305,176 | | \$305,176 | | | 80 | \$305,176 |
| Library Subscriptions | 251,005¢ | | \$300,000 | | | 20 | \$300,152 |
| Accreditation Fees | \$203,000 | | \$203,000 | | | 000 | \$300,000 |
| Subtotal Academic Affairs | \$4,679,508 | 0\$ | \$4,679,508 | \$118,000 | \$ | \$118,000 | \$4,797,508 |
| Student Affairs: | | | | | | | |
| | | | 80 | | | \$0 | \$0 |
| Subtotal Student Affairs | 0\$ | \$0 | 0\$ | 0\$ | 0\$ | 0\$ | \$ |
| Business & Financial Affairs: | | | | | | | |
| Facilities Services - Second Shift Supervisor | | | 80 | \$130,800 | | \$130,800 | \$130,800 |
| Public Safety - Salary Costs (IRP, Shift Differential, OT) | | | \$0 | \$313,358 | | \$313,358 | \$313,358 |
| Public Safety - Clery and Emergency Services Coordinator | | | \$0 | \$40,000 | | \$40,000 | \$40,000 |
| EHS - Industrial and Chemical Hygiene Officer | | | 0\$ | \$90,000 | | \$90,000 | \$90,000 |
| HR - Background Check | | | \$0 | \$25,000 | | \$25,000 | \$25,000 |
| Title IX Case Management Software (Student Success) | \$8,000 | | \$8,000 | | | \$0 | \$8,000 |
| Public Safety Dispatcher | \$95,000 | | \$95,000 | | | 0\$ | \$95,000 |
| Subtotal Business & Financial Affairs | \$103,000 | \$0 | \$103,000 | \$599,158 | \$0 | \$599,158 | \$702,158 |
| University Kelations & Development: | | | \$0 | | | \$0 | \$0 |
| Subtotal University Relations & Development | 0\$ | 0\$ | 0\$ | 0\$ | 0\$ | 0\$ | \$0 |
| Institutional: | | | | | | | |
| SDSU Research Foundation | \$1,000,000 | | \$1,000,000 | | | 0\$ | \$1,000,000 |
| Worker's Compensaton | \$700,000 | | \$700,000 | | | 0\$ | \$700,000 |
| Painting | \$500,000 | | \$500,000 | | | 0\$ | \$500,000 |
| Campus Duress Phone Upgrade | \$30,000 | | \$30,000 | | | \$0 | \$30,000 |
| EBA/College Ave Wall Replacement | \$200,000 | | \$200,000 | | | \$0 | \$200,000 |
| Subtotal Institutional | \$2,430,000 | \$0 | \$2,430,000 | \$0 | \$0 | 0\$ | \$2,430,000 |
| | | | | | | | |
| Total Critical Support Needs | \$7,212,508 | \$0 | \$7,212,508 | \$727,158 | 20 | \$727,158 | \$7,939,666 |
| Total Stratonic Diamina Intilativac fritical Connact Manie | C30 C43 0C3 | cu | 530 543 053 | 63 200 031 | Wo | 63 300 634 | 674 639 679 |
| total strategic Planning Initiatives/Critical Support iveeds | 1C0'1H0'07¢ | 20 | 520,647,857 | Typinceice | 200 | 53,390,821 | 574,035,076 |

PRESIDENT'S BUDGET ADVISORY COMMITTEE May 12, 2016 MINUTES

Voting Members Present:

Tom McCarron
Cezar Ornatowski
Douglas Deutschman
Chukuka S. Enwemeka
Mary Ruth Carleton
Jessica Rentto for Megan
Collins

Area Budget Reps Present:

Radmila Prislin Agnes Wong Nickerson Tony Chung

Leslie Levinson

Staff Present:

Crystal Little Nance Lakdawala **Guests Present:**

Suchi Ayala Jamie Miller

Voting Members Absent:

Area Budget Reps Absent

Blaire Ward Donna Conaty Eric Rivera

I. Call to order - VP McCarron called the meeting to order at 2:03 p.m. He inquired if there were any amendments to the agenda but there were none. VP McCarron thanked Douglas Deutschman for serving on the committee for the past few years. VP McCarron welcomed Jamie Miller to the committee and said he will brief her on the budget prior to the fall semester. Everyone introduced themselves.

II. Reports

- 2015/16 Revenues (Attachment 1) VP McCarron said the revenue estimates are about \$680,000 higher than those presented last meeting. Revenues are expected to be a little higher by the end of June.
- 2015/16 Base Reserves (Attachment 2) VP McCarron said our goal for base revenues is \$4M.
- 2015/16 One-Time Reserves (Attachment 3) VP McCarron stated our one-time reserves are at a good level.

III. Watch List

- Master Plan Costs No update.
- **Unfunded Compensation** No update.
- Campus Projects: Alvarado Creek No update.

IV. Information Items

• 2016/17 PBAC Calendar (Attachment 4) – Members reviewed the draft PBAC Schedule for next year. As there are conflicts with TCF Board and Senate Meeting Dates, we will revisit the schedule.

V. Funding Requests

- 2016/17 Academic Affairs Budget Proposals (Attachment 5) AVP Prislin presented Academic Affairs' budget proposals.
- 2016/17 President's Office Budget Proposals (Attachment 6) AVP Wong Nickerson presented the President's Office budget proposal.
- 2016/17 Business and Financial Affairs Budget Proposals (Attachment 7) AVP Wong Nickerson presented Business and Financial Affairs' budget proposals.
- 2016/17 Institutional Budget Proposals (Attachment 8) AVP Wong Nickerson presented the institutional budget proposals. VP McCarron agreed to bring a list of ECCC projects that have been completed to a meeting in the fall
- 2016/17 Consolidated Funding Requests (Attachment 9) This attachment includes all of the budget requests for next year. .

VI. 2016/17 Budget

- 2016/17 B 2016-01 Budget (Attachment 10) This attachment reflects the mandatory costs for next year which include the increase in compensation and benefits.
- Multi-year Budget (Attachment 11) VP McCarron explained the projected base reserve will be reduced to \$527,000 if all requests are approved. The primary reason is the compensation increases associated with the recently negotiated contracts that are being funded by the university. While this is well below our target of \$4 million, we will explore many alternatives during this next fiscal year to replenish and stabilize this target reserve balance. Similarly, the one-time reserve balance is projected at just under \$4 million which is below our targeted \$8 million. It is anticipated that spring 2017 revenues will exceed our budget and at least partially close this gap.
- VII. Voting Items VP McCarron said we will not vote today as AR&P would like to hold another meeting to further discuss the budget proposals. BRAT is in support of the proposals.
- VIII. New Business The Governor's May Revise will be released tomorrow. The legislature will vote on the final budget in June.
- IX. Reminder The meeting was adjourned at 3:35 p.m. Our next meeting is scheduled for Thursday, May 26 at 2:00 p.m. in MH-3318.

PBAC/ECCC Funded Projects:

2014/2015:

| | Purchase of accessible transport cart for Student Disability Services | \$20,000 | Completed |
|-----|---|-------------|----------------|
| | Survey of Accessible Parking and Paths of Travel | \$120,000 | Completed |
| | Modifications to provide 24/7/365 Access to EBA and GMCS | \$190,000 | Completed |
| | Renovate Restrooms for Accessibility in Student Services East | \$250,000 | Completed |
| | Barrier Removals at Geo Annex | \$190,000 | Completed |
| | Access Improvements to Parking near Geo Annex | \$120,000 | Completed |
| | Total | \$890,000 | |
| 20: | 15/2016: | | |
| | Barrier Removals at Restrooms | \$570,000 | Completed |
| | Engineering Building, Hepner, Physics Astronomy, North Education | | |
| | Interactive Map | \$65,000 | In Progress |
| | Hold Opens at First Floor Administration | \$25,000 | In Progress |
| | Elevator Call Button Relocation at Life Sciences South | \$50,000 | In Progress |
| | Barrier Removal at Recital Hall in Music Building | \$150,000 | In Progress |
| | Accessible, Gender Neutral Restroom in Love Library | \$150,000 | In Progress |
| | Accessible, Gender Neutral Restroom and Shower in Peterson Gym | \$200,000 | In Progress |
| | Door actuators at existing Locker Rooms in Peterson Gym | \$50,000 | In Progress |
| | Total | \$1,260,000 | |
| 20: | 16/2017: | | |
| | Campus Wide Site Access | \$300,000 | In Development |
| | Barrier Removal to Support Projects | \$150,000 | In Development |
| | IVC Barrier Removals | \$50,000 | In Development |
| | PSFA Elevator Barrier Removal | \$500,000 | In Development |
| | Total | \$1,000,000 | |

PRESIDENT'S BUDGET ADVISORY COMMITTEE May 26, 2016 MINUTES

Voting Members Present:

Area Budget Reps Present:

Guests Present:

Tom McCarron

Radmila Prislin

Staff Present: Crystal Little

Jamie Miller

Eric Rivera

Douglas Deutschman

Agnes Wong Nickerson Tony Chung

Nance Lakdawala

Chukuka S. Enwemeka

Leslie Levinson

Donna Conaty

Jessica Rentto for Megan

Collins

Voting Members Absent:

Area Budget Reps Absent

Blaire Ward Mary Ruth Carleton Cezar Ornatowski

- I. Call to order - VP McCarron called the meeting to order at 2:10 p.m. He inquired if there were any amendments to the agenda but there were none.
- II. Reports - None
- III. Watch List
 - Master Plan Costs No update.
 - Unfunded Compensation The Board of Trustees ratified the CFA contract this week
 - Campus Projects: Alvarado Creek No update.
- IV. **Information Items**
 - 2016/17 PBAC Calendar (Attachment 1) The revised schedule resolves the scheduling conflicts mentioned at the last meeting. VP McCarron mentioned some PBAC meetings are normally cancelled if there are no updates to discuss.
 - 2016/17 May Revise The governor's May Revise was released on May 13th. The CSU will be allotted \$25M in one-time funding to increase 4-year graduation rates. The final 2016-17 budget will be released in June. President Hirshman, Jessica Rentto and Jamie Miller traveled to Sacramento for Advocacy Day. Our university update will be communicated to faculty, staff and students next week.
- V. Funding Requests – AR&P met twice in the last few weeks to discuss the funding requests and ask questions. Members invited VP McCarron to attend a meeting in the fall to discuss the budget process.

VI. 2016/17 Budget

• Multi-year Budget (Attachment 2) – There were no changes since the last meeting. While the base reserves are well below our target of \$4 million, we will explore many alternatives during this next fiscal year to replenish and stabilize this target reserve balance. Similarly, the one-time reserve balance is projected at just under \$4 million which is below our targeted \$8 million. It is anticipated that spring 2017 revenues will exceed our budget and at least partially close this gap.

VII. Voting Items

- 2016/17 Consolidated Funding Requests (Attachment 3) VP McCarron said this document reflects all of the funding requests presented at the last two meetings. Dr. Deutschman moved to approve all of the funding requests, Dr. Conaty seconded and the motion passed unanimously.
- VIII. New Business VP McCarron distributed a 3-year history of ECCC funding. About \$1M is spent per year. Currently, we are focusing on improvements to the PSFA building.
- IX. Reminder The meeting was adjourned at 2:25 p.m. The June 2 and 9 meetings will be cancelled. Our next meeting is scheduled for Thursday, September 15 at 2:00 p.m. in MH-3318.