

Business and Financial Affairs
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SAN DIEGO STATE
UNIVERSITY

Thomas McCarron
Vice President and CFO

MEMORANDUM

DATE: April 17, 2015

TO: Elliot Hirshman
President

FROM: Tom McCarron 
Chair, President's Budget Advisory Committee

SUBJECT: President's Budget Advisory Committee
Recommendation of April 16, 2015

Attached is the recommendation from the President's Budget Advisory Committee (PBAC) meeting of April 16, 2015 for approval of 2014/15 Base funding request of \$1,300,000 and 2014/15 one-time funding requests of \$8,500,000 totaling \$9,800,000. Supporting materials are attached for your information. I recommend your approval.

If you have any questions, please let me know.

Attachments

PRESIDENT'S BUDGET ADVISORY COMMITTEE
April 16, 2015

RECOMMENDATION

Approve 2014/15 Base funding request:

Institutional

Faculty and Staff Equity \$1,300,000

2014/15 TOTAL \$1,300,000

Approve 2014/15 one-time funding requests:

Academic Affairs

International Cultural Center \$1,000,000

Business & Financial Affairs

Painting in Spring \$500,000
Deferred Maintenance – Library Roof \$1,500,000

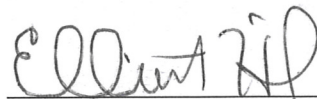
Institutional

Marquee \$500,000
Engineering and Interdisciplinary Science \$5,000,000

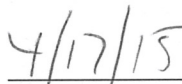
2014/15 TOTAL \$8,500,000

Grand TOTAL \$9,800,000

Approved by:



Elliot Hirshman, President



Date

President's Budget Advisory Committee

Meeting Agenda

April 16, 2015
2:00p.m. @ MH-3318

I. Call to order

- Call for amendments to agenda

II. Information Item

- 2015/16 Budget Update/Timeline (Attachment 1)
- Master Plan Presentation at Apr 30 PBAC

III. Reports

- 2014/15 Revenues (Attachment 2)
- 2014/15 Base Reserves (Attachment 3)
- 2014/15 One-Time Reserves (Attachment 4)

IV. Watch List

- Master Plan Costs
- SUF Class Action Suit
- Unfunded Compensation Items

V. Funding Requests

- **Base Funding Request**
 - Instit - Faculty and Staff Equity - \$1.3M (Attachment 5)
- **One-Time Funding Requests**
 - AA – International Cultural Center - \$1M (Attachment 6)
 - BFA - Painting in Spring - \$500K (Attachment 7)
 - BFA - Deferred Maintenance – Library Roof - \$1,500,000 (Attachment 8)
 - Instit - Marquee - \$500K (Attachment 9)
 - Instit - Engineering and Interdisciplinary Science - \$5M (Attachment 10)

VI. Multi-Year Budget (Attachment 11)

VII. Voting Items

VIII. New Business

IX. Reminder

- Next Meeting Date – April 30, 2015 at 2:00 p.m. in MH 3318

San Diego State University
DRAFT 2015/16 Budget Process

I.	Beginning with release of Governor's Budget and continuing through the Spring, BFA provides estimate of base and one-time funds available for fiscal year	Jan 2015 – May 2015
II.	Pursuant to divisional budgeting practices, Vice Presidents identify one-time and base budget funding requests for critical support needs and support of strategic initiatives.	VP 3/30/2015
III.	Vice Presidents and President discuss general budget issues (e.g., availability of funding from state and CSU, status of revenue initiatives and auxiliary budgets), critical divisional support needs, and support of strategic initiatives. ¹	VP/PRES 4/20/2015 VP/PRES 4/27/2015
IV.	Vice Presidents develop budget requests; verify assumptions with BFA-Budget Office (inclusion of benefits, duplicative requests).	B&F 4/29/2015
V.	Vice Presidents (or their designees, e.g., BRAT group) meet to discuss divisional budget requests.	VP 5/4/2015 BRAT 5/5/2015
VI.	Vice Presidents share divisional requests with PBAC	ARP 5/12/2015 PBAC 5/14/2015 (BFA, AA, PO) ARP 5/26/2015 PBAC 5/28/2015 (URD, SA)
VII.	Vice Presidents (or their designees, e.g., BRAT group) discuss and integrate budget proposals. VP-BFA presents initial budget proposal.	VP 6/1/2015 BRAT 6/2/2015 VP 6/8/2015
VIII.	Budget proposal and materials discussed with PBAC and ARP. ARP will review the proposed budget allocation and provide a recommendation to PBAC and advise the Senate of their recommendation. PBAC recommends to President who authorizes allocations to divisions	ARP 6/9/2015 PBAC 6/4/2015 (hold) PBAC 6/11/2015 PRES 6/12/2015
IX.	Success of strategic initiatives and general institutional welfare are reviewed at conclusion of year. Process begins again.	

¹ Auxiliary Budgets are discussed to provide information on overall university resources. Auxiliary budgets are set based on the codified budget process of the individual auxiliary and in compliance with the corresponding legal and regulatory framework of the auxiliary.

SAN DIEGO STATE UNIVERSITY
2014/15 Revenue Estimates
As of April 9, 2015

	2013/14 Budget	2013/14 Actual	Over/(Under) Budget	% Over/(Under) Budget	2014/15 Budget	Year to Date as of 4/9/2015	Term End Estimate	Over/(Under) Budget	% Over/(Under) Budget
Basic Tuition Fee - Resident									
Summer	9,891,223	9,846,972	(44,252)	-0.45%	9,773,574	9,396,244	9,396,244	(377,330)	-3.86%
Fall	73,124,671	74,589,065	1,464,394	2.00%	72,765,955	75,012,833	75,012,833	2,246,877	3.09%
Spring	56,653,619	58,421,495	1,767,876	2.65%	56,525,656	66,974,135	67,666,924	1,141,269	1.72%
Sub-Total Basic Tuition - Resident	149,669,513	152,857,531	3,188,018	2.13%	149,065,185	151,383,212	152,076,001	3,010,817	0.94%
Tuition Fee Discounts	(41,381,900)	(41,381,900)	0	0.00%	(40,506,800)	(40,506,800)	(40,506,800)	0	0.00%
Net Basic Tuition - Resident	108,287,613	111,475,631	3,188,018	2.94%	108,558,385	110,876,412	111,569,201	3,010,817	2.77%
Basic Tuition Fee - Non-Resident									
Summer	889,777	960,296	71,519	8.05%	1,004,427	1,161,334	1,161,334	156,907	15.62%
Fall	6,929,329	7,862,436	933,107	13.47%	8,487,045	9,271,249	9,271,249	784,204	9.24%
Spring	6,512,381	7,188,154	675,772	10.38%	7,736,344	7,675,200	8,381,298	644,954	8.34%
Sub-Total Basic Tuition - Non-Resident	14,330,487	16,010,885	1,680,398	11.73%	17,227,816	18,107,782	18,813,880	1,586,065	9.21%
Out-of-State Tuition									
Summer	389,333	529,292	139,959	35.95%	384,600	653,232	653,232	268,632	69.85%
Fall	5,216,408	8,041,131	2,824,723	54.15%	5,848,000	9,134,435	9,134,435	3,286,435	56.20%
Spring	4,705,271	7,175,772	2,470,501	52.50%	5,218,000	7,872,967	7,904,137	2,686,137	51.48%
Sub-Total Out-of-State Tuition	10,311,012	15,746,195	5,435,183	52.71%	11,450,600	17,660,635	17,691,804	6,241,204	54.51%
International Tuition									
Summer	428,531	685,224	256,693	59.90%	429,600	828,444	828,444	398,844	92.84%
Fall	3,195,795	5,822,752	2,626,957	82.20%	3,651,000	7,658,220	7,658,220	4,007,220	109.76%
Spring	3,073,862	5,546,308	2,472,446	80.43%	3,478,000	6,112,737	6,955,269	3,477,269	99.98%
Sub-Total International Tuition	6,698,188	12,054,284	5,356,096	79.96%	7,558,600	14,599,401	15,441,933	7,883,333	104.30%
TOTAL TUITION	139,627,300	155,286,996	15,659,696	11.22%	144,795,400	161,244,229	163,516,819	18,721,419	12.93%
Application Fee									
Summer	2,294,000	3,261,001	967,001	42.15%	2,294,000	3,436,510	3,436,510	1,142,510	49.80%
Sub-Total Application Fee	2,294,000	3,261,001	967,001	42.15%	2,294,000	3,436,510	3,436,510	1,142,510	49.80%
TOTAL	141,921,300	158,547,997	16,626,697	11.72%	147,089,400	164,680,739	166,953,329	19,863,929	13.50%

[1] Campus Basic Tuition Fee Calculation:
B 2014-01 166,552,988
SDSU Adjustments (a) 1,827,326
Designated for DPT program (2,107,314)
166,273,000

(a) SDSU adjusts the CO fee calculation to account for campus discretionary fee waivers, student mix and enrollment projections.

[2] Includes \$2 million increase in budget; Non-Resident and International Tuition budget is allocated by tuition type and term based on prior year percentage of each tuition type revenue.
[3] Term estimates are based on actual revenues.
[4] Term estimates are based on Net Collections/Receivables from Cashier's Enrollment Report as of 4/2/2015 discounted based on prior year waiver/collections experience.

Base Budget Reserve ^[a]

2014/15 Beginning Base Budget Reserve Balance		4,236,929
	Net Campus and BL Adjustments	2,652,800
	Increase in Non-Resident Tuition Budget	2,000,000
2014/15 Base Budget Reserve		8,889,729
2014/15 Approved Base Funding Requests		
Academic Affairs		
Academic Advising Center - Increase the Number of Advisors	5/29/14 PBAC	(192,984)
International Recruitment	5/29/14 PBAC	(155,584)
Honors College	5/29/14 PBAC	(253,480)
On-line Course Development	5/29/14 PBAC	(201,480)
GRA IT	5/29/14 PBAC	(193,616)
Communications Director (Enrollment Services)	5/29/14 PBAC	(104,720)
Out-of-state Recruiter	5/29/14 PBAC	(62,832)
JDP fees w/UCSD	5/29/14 PBAC	(98,000)
IT Share-support	5/29/14 PBAC	(60,000)
Research Technicians	5/29/14 PBAC	(149,600)
Academic Affairs - <u>Encumbered in 2014/15, Base in 2015/16</u>		
Tenure/Tenure Track Faculty (cross unit and multi-disciplinary collaborations)	5/29/14 PBAC	(1,066,680)
2014/15 Resident Enrollment Growth of 175 FTES	5/29/14 PBAC	(1,233,350)
Student Affairs		
Internship and Employment Specialist	5/29/14 PBAC	(83,175)
Recruitment and Retention of Underrepresented Students	5/29/14 PBAC	(64,000)
AOD Strategic Plan Task Force 2014/15 Resource Request	5/29/14 PBAC	(46,363)
Evening Cart Service Expanded Hours	5/29/14 PBAC	(25,000)
Women's Resource Center	5/29/14 PBAC	(71,050)
Business & Financial Affairs		
President's Climate Commitment Administration	5/29/14 PBAC	(20,000)
Athletics	5/29/14 PBAC	(80,000)
Conversion of EO Specialist to ER Manager	5/29/14 PBAC	(37,000)
Address vulnerabilities in plumbing & electrical systems	5/29/14 PBAC	(181,373)
Construction Administrator	5/29/14 PBAC	(134,640)
University Relations & Development		
Videographer	5/29/14 PBAC	(97,240)
Director of Development, CBA	5/29/14 PBAC	(127,160)
Sr. Director of Regional Relations & Events within Development	5/29/14 PBAC	(134,640)
Annual Wealth Screening	5/29/14 PBAC	(25,000)
Donor Relations Stewardship Events	5/29/14 PBAC	(15,000)
Subtotal 2014/15 Approved Base Budget Funding Requests		3,975,762
2014/15 PENDING Base Funding Requests		
Institutional		
Faculty and Staff Equity		(1,300,000)
SubTotal 2014/15 PENDING Base Funding Requests		(1,300,000)
2014/15 Estimated Base Budget Reserve Balance		2,675,762

[a] All allocations for position funding are inclusive of average benefits costs.

One-Time Reserve ^[a]

2014/15 Beginning One-Time Reserve Balance 10,844,769

2014/15 Approved One-Time Funding Requests

Academic Affairs

Honors College	5/29/14 PBAC	(30,000)
Community Arts Events	5/29/14 PBAC	(85,000)
Learning Analytics	5/29/14 PBAC	(70,000)
International Programs	5/29/14 PBAC	(100,000)
Undergraduate Research	5/29/14 PBAC	(65,000)
Zahn Center (SDSU match)	5/29/14 PBAC	(250,000)
2014/15 Resident Enrollment Growth of 175 FTES	5/29/14 PBAC	(320,381)
Non-Resident Enrollment Growth of 448	5/29/14 PBAC	(881,047)
SDCC funds to offset instructional costs of SDSU non-resident remedial students	5/29/14 PBAC	(150,000)
GRA IT	5/29/14 PBAC	(300,000)
Lottery Restoration	5/29/14 PBAC	(417,000)
Summer SMART Upgrades	5/29/14 PBAC	(450,000)
Lab Renovations	5/29/14 PBAC	(600,000)
Corky McMillan Real Estate Center	5/29/14 PBAC	(250,000)

Academic Affairs - Encumbered in 2014/15, One-time in 2015/16

New Tenure/Tenure Track Faculty Start-Up	5/29/14 PBAC	(2,240,000)
The Brazil Program	10/16/14 PBAC	(500,000)
Critical Academic Needs (Support for Faculty)	10/16/14 PBAC	(2,250,000)
Enrollment Growth (405 FTES Fall 2014)	10/16/14 PBAC	(293,440)
SDSU STEM Readiness Initiative	2/12/15 PBAC	(150,000)
Library Student Computing Center	2/12/15 PBAC	(580,000)
Professor of Practice	2/12/15 PBAC	(125,000)

Student Affairs

Aztec Mentor Program	5/29/14 PBAC	(38,000)
AOD Strategic Plan Task Force	5/29/14 PBAC	(99,810)
Sexual Violence Task Force	12/11/14 PBAC	(75,000)

Business & Financial Affairs

Community Policing Enhancements	5/29/14 PBAC	(300,000)
Celebrating Aztec Faculty & Staff	5/29/14 PBAC	(40,000)
President's Climate Commitment Administration	5/29/14 PBAC	(40,000)
Facility Painting Initiative	5/29/14 PBAC	(500,000)

University Relations & Development

Branding & Marketing - Year 2	5/29/14 PBAC	(495,000)
SIMS Lost Alumni Project	5/29/14 PBAC	(100,000)

Institutional

Staff Professional Development	5/29/14 PBAC	(250,000)
Enhancing Campus and Culture (ECCC) initiatives	5/29/14 PBAC	(1,000,000)
SDSU Research Foundation	5/29/14 PBAC	(1,117,000)
Destination SDSU	5/29/14 PBAC	(260,000)
Engineering Addition & Renovation - Concept Design Services	5/29/14 PBAC	(400,000)
Engineering and Interdisciplinary Sciences (EIS) Building	12/11/14 PBAC	(5,000,000)

SubTotal 2014/15 Approved One-Time Funding Requests (19,821,678)

2014/15 PENDING One-Time Funding Requests

Academic Affairs

International Cultural Center	(1,000,000)
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Business & Financial Affairs

Painting in Spring	(500,000)
Deferred Maintenance - Library Roof	(1,500,000)

Institutional

Marquee	(500,000)
Engineering and Interdisciplinary Sciences (EIS) Building	(5,000,000)

SubTotal 2014/15 PENDING One-Time Funding Requests (8,500,000)

2014/15 Funding Sources

AA - Encumbered in 2014/15, Base in 2015/16 - available for one-time use in 2014/15	2,300,030
Estimated Tuition and Fee Revenues over Budget	19,863,929
Estimated One-Time Carry-forward of Base Budget Reserve	2,675,762

2014/15 Estimated One-Time Reserve Balance 7,362,812

[a] All allocations for position funding are inclusive of average benefits costs.

From: President Elliot Hirshman [mailto:sdsupresident@sdsu.edu]
Sent: Wednesday, March 11, 2015 4:14 PM
Subject: Equity Increases for Faculty and Staff

To: SDSU Faculty and Staff

From: Elliot Hirshman, President
 Chukuka Enwemeka, Provost
 Tom McCarron, Vice President for Business & Financial Affairs
 Eric Rivera, Vice President for Student Affairs
 Mary Ruth Carlton, Vice President for University Relations and Development
 Steve Welter, Vice President for Research
 Edee Benkov, Vice Provost for Faculty Affairs
 Jessica Rentto, Associate Vice President, Administration
Subject: Equity Increases for Faculty and Staff

We write to inform you of equity programs for our faculty and staff that will be implemented during the current year.

Pursuant to the provisions of the relevant collective bargaining agreement, the President has consulted with the representative of the campus CFA regarding the faculty equity program. The program described below will be implemented retroactive to July 1, 2014. The primary purpose of the faculty equity program is to reduce the compression of faculty salaries in which salaries of faculty members who have served more years in an academic rank are similar to the salaries of colleagues who have served fewer years in this academic rank. The program accomplishes this objective by providing percentage raises for tenure-track faculty as indicated in the table below. The percentage raises are in addition to raises provided by the General Salary Increase (GSI), Salary Recovery Adjustments (SRA), and the system-wide equity program.

Years in Current Rank for Tenure-track Faculty	Percentage Raise from Equity Program
3-4	1%
5-6	1.5%
7-9	2.0%
10 or more	2.5%

In addition to these increases, two additional groups of faculty members will receive increases under the faculty equity program. New tenure-track faculty members hired after July 1, 2014 below the SSI maximum will receive the equivalent of an SRA. Three-year full-time lecturers who have served 7 or more years in rank and are only slated to receive a 1.6% raise will receive an additional 1% increase.

The equity program for staff members will follow the existing In-Range Progression (IRP) procedures. Raises under this program are also in addition to the raises negotiated in the relevant collective bargaining agreements. Details regarding IRP procedures are available on the Center for Human Resources website at:

<http://hr.sdsu.edu/pdf/Employment/IRPFormAndGuidelines.pdf>

International Cultural Center

\$1,000,000

The International Cultural Center will house The Confucius Institute (CI) at SDSU which was established in collaboration with the Confucius Institute Headquarters (Hanban), the executive body of the Chinese Language Council International, a non-governmental and non-profit organization affiliated with the Ministry of Education of China. Donor funds are supporting the expansion of the CI to a new location in the lower level of the PSFA building. This building project is being funded primarily with philanthropic funds. The request for university support is to provide funding for the exterior of the building and landscape to create a consistent look on the outside of the facility. This one million dollar request fulfills the matching requirement as stipulated for donor funds support.

The CI at SDSU has a partner institution in China – Xiamen University, a distinguished national research university.

In conjunction with the Chinese program in the Department of Linguistics and Asian/Middle Eastern Languages, as well as other relevant academic units at SDSU, the CI supports and promotes the following activities: A teaching-training service center; Teach Chinese language and provide Chinese language teaching resources; Train Chinese language instructors; Hold Chinese proficiency tests and tests for the certification of Chinese language teachers; Provide information and consultative services concerning China's education, culture, economy, and so forth; Conduct language, trade mission, and cultural exchange activities; Conduct other activities in collaboration with Hanban and Xiamen University. (http://cal.sdsu.edu/academics/centers_and_institutes.htm, April 1, 2015).

Request for Continuation of Funding for Painting (Additional \$500,000)

To date Facilities Services has received \$1,500,000 for numerous painting projects, both interior and exterior. Two major exterior areas include Manchester Hall and the buildings enclosing the Mediterranean Garden. Soon to be completed exteriors are Physics Astronomy, Physical Sciences and Physics. New window tinting is also being added to complete the professional look. There have been approximately 200 individual interior areas (stairwells, hallways, labs, classrooms, lecture halls, lobbies, etc.) on campus that have also been painted. The money received has also allowed the hiring of two painters increasing the maintenance output by 33%. This has resulted in a quicker response time to campus needs.

Facilities Services is requesting another \$500,000 to continue the work started. This will allow the temporary painters to stay another year, continuing to focus on campus interiors and exteriors. The interior space painting will be focused in creating not just repainted single areas such as a classroom here and an office there in a checkerboard fashion, but rather painting whole floors creating a "refreshing" of the building. The next exterior group of buildings will focus on the quad surrounded by PSFA, Hardy Tower and Hepner Hall. These buildings are significant in both academic programming and in the SDSU identity. The painting done here will expand the "new" feeling as SDSU expands.

Love Library / Manchester Hall Paver & Roof Repair Project Summary

The Love Library Info Dome and Manchester Hall patios have a unique design that incorporates a series of large cement pavers on the pedestrian walkways around these two structures. What makes the design unique is that the pavers are suspended above the basement level of these two buildings by a series of foam supports. Beneath the pavers is a roof membrane which protects the basement level of the library from water intrusion.

In recent years the foam supports underneath the pavers have compressed, resulting in the pavers becoming off balance and tipping when stepped on. The instability has progressed to the point where they are now becoming a safety hazard in some areas. In addition, the roof membrane, which is advancing in age, has developed several leaks.

Addressing these issues provides a challenge as the pavers need to be removed in order to gain access to the basement roof membrane to properly assess its condition and either repair or replace it.

The Initial cost estimate to address both the pavers and roof membrane is \$1,500,000 with the following breakdown:

- 1) Paver removal, repair and re-installation - \$486,896
- 2) Roof membrane - \$625,000
- 3) Design - \$106,671
- 4) Implementation - \$95,836
- 5) Contingency - \$185,597

Of the \$486,896 estimated for the paver repair, \$389,516 is the labor cost for the removal and re-installation of the pavers, or approximately 80% of the total paver repair cost, with the remaining 20% allocated for the replacement of the failed foam supports.

In order to access the roof membrane, the \$389,516 would need to be spent to remove the pavers and reinstall them, regardless of whether the failed foam supports for the pavers were replaced, so the most cost effective approach is to do both repairs at the same time.

It is also important to note that the \$625,000 estimate for the roof membrane is a worst case scenario. Due to the nature of this design, the roof membrane has never been exposed to sunlight so it's possible that it may only need to be repaired and not completely replaced. Part of the design estimate noted above is to do a full assessment of the roof membrane once the pavers are removed to determine its condition and the type of corrective action needed.

Since we don't know what's going on underneath the pavers, it's possible other expenses may be necessary once everything is exposed.

Why Replace the Current Marquee?

- The manufacturer of the current marquee no longer supports the board we have so we have had to go to a 3rd party for maintenance and support. Finding replacement parts is becoming problematic. A failure of a critical component could result in an extended outage or the inability to repair it altogether.
- The software that runs the current Marquee is no longer supported and only runs on Windows XP, which is no longer supported by Microsoft. Since the board is not supported any more either, there are no software upgrades available. This not only places us at risk of the board becoming unusable, but also exposes it to potential security threats now that Microsoft no longer provides security updates for Windows XP.
- The logo at the top of the Marquee, after years of sun exposure, is no longer legible at night.

Marquee Upgrade Advantages

- We would be able to run the latest content management and control software from Daktronics, which runs on the most current operating systems. The software provides greater flexibility in the types of displays we can place on the board.
- The content and control software is the same software that is used to manage all the display boards in and around Viejas Arena and the Cal Coast Credit Union Open Air Theater, so our staff will not have to learn different software.
- The board can be controlled from various computers around and off-campus, allowing more timely access if urgent updates are needed. Direct links to Cal Trans and other entities also allow for automatic updates of emergency information, such as Amber Alerts without requiring local intervention.
- The replacement of the board presents an opportunity to "re-skin" the marquee structure into the new Destination SDSU theme and dramatically improve the visual impression the sign makes from the 8 freeway.
- The proposed replacement product is manufactured and supported by Daktronics, which has long been the established industry leader in this field and significantly reduces our risk of losing support or being unable to obtain parts in the future.

Engineering and Interdisciplinary Sciences (EIS) Building

\$5,000,000

Academic Affairs would like to request an additional \$5,000,000 in one-time funding to cover the remaining swing space costs. These costs include completion of the renovation "swing space" in the campus buildings, the A lot building for engineering instruction until the new building is complete and for moving costs. The December 2014 allocation has allowed the project to complete feasibility studies, design studies and interviews, relocation planning for displaced IT and E-lab facilities, and plans for "swing space" which refers to temporary locations for laboratories and teaching facilities during the construction phase of the project.

Itemized expenses associated with the ENIS building to be supported by the request:

Current \$5,000,000 request focus:

Completion (Phase II) of swing space	\$ 2,000,000
Equipment	\$ 3,000,000
Total request:	\$ 5,000,000

First \$5,000,000 request focus:

CEQA Documentation and Survey Work	\$ 475,000
Relocation Planning	\$ 400,000
RFP for Builders	\$ 200,000
Construction of swing space building	\$ 3,000,000
Begin internal build-out of swing space (labs, etc.)	\$ 925,000

The overall goal of this project is to boost Engineering research and teaching, foster research synergies, create new interdisciplinary opportunities, and to invest in the future of the university. The building will include spaces for teaching laboratories, faculty research space and thematic areas such as: MRI imaging, Entrepreneurial, Biomedical, Viromics, Renewable Energy Systems and Wireless technology. While no firm decisions have been made the ideas above are examples of how SDSU can move forward and become leaders in these areas.

SDSU Multi-Year Budget Plan

Institutional Base Reserve

	2012/13	2013/14	2014/15	2015/16
Beginning Balance	209,533	11,525,283	4,236,929	2,675,762
Tuition Rollback/Buyback	(9,381,000)	9,844,000		
GF Base adjustments	3,991,300	6,408,000	1,612,400	
Enrollment Growth funding		1,388,000	836,000	
GF tuition fee discount adjustment based on campus relative student need		(4,100)		
Basic Tuition Revenue (net of SUG tuition discounts)		1,246,100	3,148,100	
Non-Resident Tuition Budget		2,000,000	2,000,000	
Est. Mandatory Costs	(1,605,000)	(10,259,000)	(2,718,500)	
Est. Multi-Year Commitments [a]	(225,200)	(225,200)	(225,200)	(225,200)
Divisional Allocation	12,274,490			
University Non-Divisional Reduction	6,261,160	(6,261,160)		
AA Strategic Initiatives		(880,982)	(803,528)	
AA Critical Support Needs		(1,198,709)	(688,768)	
SA Strategic Initiatives		(1,134,243)	(264,588)	
SA Critical Support Needs		(25,000)	(20,000)	
BFA Strategic Initiatives		(488,000)	(20,000)	
BFA Critical Support Needs		(1,500,000)	(433,013)	
URD Strategic Initiatives		(143,000)	(97,240)	
URD Critical Support Needs		(480,300)	(301,800)	
Instit Strategic Initiatives		(400,000)		
Instit Critical Support Needs		(100,000)		
Encumbered for 2014/15 AA Faculty hires		(5,095,760)		
Encumbered for 2015/16 AA Faculty hires			(2,300,030)	
4/16/15 PENDING PBAC Allocation			(1,300,000)	
Unallocated Base Reserve	11,525,283	4,236,929	2,675,762	2,450,562

Institutional One-time Reserve

	2012/13	2013/14	2014/15	2015/16
Beginning Balance	7,361,340	8,797,124	10,844,769	7,362,812
Unallocated Institutional Base Reserve	11,525,283	4,236,929	2,675,762	2,450,562
Encumbered for 2014/15 AA Faculty hires - available for 1-time use in 2013/14		5,095,760	2,300,030	
Est. Fee Revenues over Budget [b]	10,266,172	16,626,697	19,865,939	
Divisional Allocation	(3,000,000)			
AA Strategic Initiatives	(1,000,000)	(3,991,810)	(850,000)	
AA Critical Support Needs	(4,931,341)	(10,736,016)	(3,118,428)	
SA Strategic Initiatives		(492,815)	(137,810)	
SA Critical Support Needs	(249,391)	(60,100)		
BFA Strategic Initiatives			(380,000)	
BFA Critical Support Needs	(4,413,779)	(2,000,000)	(500,000)	
URD Strategic Initiatives		(901,000)	(595,000)	
URD Critical Support Needs	(500,000)	(862,000)	(1,250,000)	
Instit Strategic Initiatives		(260,000)	(1,777,000)	
Instit Critical Support Needs	(6,261,160)	(1,212,000)		
Encumbered for 2014/15 AA faculty start-up		(3,400,000)		
Encumbered for 2015/16 AA faculty start-up			(2,240,000)	
10/16/14 PBAC Allocation			(3,043,440)	
12/11/14 PBAC Allocation			(5,075,000)	
2/12/15 PBAC Allocation			(855,000)	
4/16/15 PENDING PBAC Allocation			(8,500,000)	
Unallocated One-Time Reserve	8,797,124	10,844,769	7,362,812	9,813,374

[a] Faculty Promotion Funding Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May.

[b] 2014/15 estimated fee revenues over budget represents Fall semester only.

**PRESIDENT'S BUDGET ADVISORY COMMITTEE
FEBRUARY 12, 2015
MINUTES**

Voting Members Present:	Area Budget Reps Present:	Staff Present:	Guests Present:
Tom McCarron	Kathy LaMaster	Crystal Little	
Megan Collins	Agnes Wong Nickerson	Nance Lakdawala	
Douglas Deutschman	Linda Lewiston		
Mary Ruth Carleton	Sarah Slaughter		
Chukuka S. Enwemeka			
Eric Rivera			
Jacqueline Karczewski			
David Ely			
Cezar Ornatowski			

Voting Members Absent:

Eric Rivera

- I. **Call to order** - VP McCarron called the meeting to order at 2:03 p.m. VP McCarron inquired if there were any amendments to the agenda but there were none. VP McCarron introduced Jacqueline Karczewski, A.S. Vice President of External Relations, who is replacing Alex Padua as voting member, due to a class scheduling conflict.
- II. **Information Items** – VP McCarron explained that since our last meeting in December, Governor Brown has released his 2015-16 Budget which was about the same amount that we had anticipated. There is an expected 4% increase, but still a \$97M gap between the amount we requested and the amount allocated. The Governor is in favor of \$25M in one-time deferred maintenance funding for the CSU. We now await the May Revise. California revenues are above the estimated amount and include a “rainy day” fund as well.
- III. **Reports**
 - **2014/15 Revenues (Attachment 1)** – VP McCarron presented the revenues which are about \$100,000 higher in residential tuition, \$100,000 higher in international tuition, and \$900,000 higher in application fees.
 - **2014/15 Base Reserves (Attachment 2)** – VP McCarron said the reserve figures have not changed from our last meeting.
 - **2014/15 One-Time Reserves (Attachment 3)** – VP McCarron said the figures assume the funding requests presented today will be approved. At \$8.6M, the reserves are about \$200,000 higher than in December.

IV. Watch List

- **Master Plan Costs** – We are working with our attorneys on this item. The new capital funding authority may impact this project. Provost Enwemeka would like more information about the history of the Master Plan. Bob Schulz will give a presentation at our next meeting.
- **SUF Class Action Suit** – AVP Wong Nickerson said the case from 2009 is going to trial in April. It pertains to our raising the tuition twice in one year prior to registration since the State reduced our support by \$650M with very short notice.
- **Unfunded Compensation**– There is a 3% pool this year. Equity programs will be funded by the campus.

V. Funding Requests

- **Academic Affairs one-time request \$855,000 (Attachment 4)** – AVP LaMaster presented the three initiatives which have already been provided to BRAT and AR&P for input.

SDSU STEM Readiness - Academic Affairs would like to develop pilot data to apply for a grant and become self-sustainable. The first year would be limited to a day program. It is very important to assess the data. Data would be collected in the summer and assessed in the fall.

Library Student Computing Center - AA would like to redo the flooring and enhance the atmosphere in the library. They will form a committee (including Student Disability Services) to interact in the process. They are hoping to procure more modular furniture which would provide more seating and make the library more inviting.

Professor of Practice - AA is hoping to support a “Professor of Practice” position for a young scholar to conduct his research at SDSU. The inaugural candidate is Jeremy Barr who would be mentored by Dr. Forest Rohwer in Biology. This is a one-time request to determine if the program would be successful. Dr. Deutschman said AR&P had some reservations about this item as the process may not be fair to other colleges.

VI. Multi-Year Budget (Attachment 5) – VP McCarron presented the multi-year budget. He said we need to be careful not bring our one-time fund balance too low.

VII. Voting Items – Members decided to vote separately on the funding requests presented today. Dr. Ornatowski moved, VP Carleton seconded, and the motion passed unanimously for the SDSU STEM Readiness Initiative. Dr. Deutschman moved, Dr. Ornatowski seconded, and the motion passed unanimously for the Library Student Computing Center Initiative. VP Carleton moved, Provost Enwemeka seconded, and the motion passed with one abstention for the Professor of Practice Initiative.

VIII. New Business – None.

IX. Reminder – The meeting was adjourned at 2:45 p.m. Our next meeting is scheduled for Thursday, March 12th, 2015 at 2:00 p.m. in MH-3318. (The February 26th meeting was cancelled.)



existing



currently proposed

FACILITIES GRAPHICS
CONCEPT
NOT FINAL ART

PRESIDENT'S BUDGET ADVISORY COMMITTEE
APRIL 16, 2015
MINUTES

Voting Members Present:	Area Budget Reps Present:	Staff Present:	Guests Present:
Tom McCarron	Kathy LaMaster	Crystal Little	
Megan Collins	Agnes Wong Nickerson	Nance Lakdawala	
Douglas Deutschman	Linda Lewiston		
Mary Ruth Carleton	Sarah Slaughter		
Chukuka S. Enwemeka			
David Ely			
Jacqueline Karczewski			

Voting Members Absent:

Eric Rivera
Cezar Ornatowski

I. Call to order - VP McCarron called the meeting to order at 2:00 p.m. VP McCarron inquired if there were any amendments to the agenda but there were none.

II. Information Items – 2015/16 Budget Update/Timeline (Attachment 1) - VP McCarron talked about the budget timeline:

April 30 - Bob Schulz will give a Master Plan presentation (*new members also invited*).

May 14 – BFA, AA and PO will give their budget presentations.

May 28 – SA and URAD will give their budget presentations.

June 4 – On hold in case we need the added meeting.

June 11 – PBAC members vote on proposed allocations.

III. Reports

- **2014/15 Revenues (Attachment 2)** – VP McCarron said we will have the Governor's May Revise next month and don't anticipate any changes. VP McCarron presented the revenues which are about \$8.3M over budget.
- **2014/15 Base Reserves (Attachment 3)** – VP McCarron said the reserve figures have not changed recently but the faculty/staff equity plan will reduce the base reserves.
- **2014/15 One-Time Reserves (Attachment 4)** – VP McCarron said the figures assume the funding requests presented today will be approved. We would still be above the \$7M minimum that we discussed in prior meetings.

IV. Watch List

- **Master Plan Costs** – We are working with our attorneys on this item.
- **SUF Class Action Suit** – The case from 2009 is going to trial next week. All campuses are affected. AVP Wong Nickerson said the MBA fee is included.

V. Funding Requests

- **Base Funding Request – Instit – Faculty and Staff Equity - \$1.3M (Attachment 5)** – Faculty equity is being implemented in the next month. Staff equity is still in process. BRAT and AR&P are very supportive of this request and approve of utilizing the IRP process for staff equity.
- **One-Time Funding Requests**

AA – INTERNATIONAL CULTURAL CENTER - \$1M (ATTACHMENT 6) - Academic Affairs would like to enhance the exterior of the PSFA building and landscaping to create a consistent look and construct an ADA approved ramp. The Confucius Institute will be housed in that building; that project is being funded mainly by philanthropic funds.

BFA – PAINTING IN SPRING - \$500,000 (ATTACHMENT 7) - BFA would like funding to continue to refresh the buildings for another year (painting and window tinting). The window tinting is also helping reduce energy costs.

BFA – DEFERRED MAINTENANCE – LIBRARY ROOF - \$1,500,000 (ATTACHMENT 8) – BFA requests to remove the pavers above the library roof, repair the roof, and reset the pavers. They will fix the leaks and stabilize the pavers, thus enhancing safety. The expected life of the repaired roof would be 20-30 years.

INSTIT – MARQUEE - \$500,000 (ATTACHMENT 9) – We request to upgrade the marquee as the software and hardware is no longer supported, and the SDSU logo is no longer visible at night. Associated Students may fund some of the project.

INSTIT – ENGINEERING AND INTERDISCIPLINARY SCIENCE - \$5M – (ATTACHMENT 10) – We are requesting additional funding to complete the renovation “swing space” for the EIS building, and to encumber funds to purchase some equipment at a later date. AVP LaMaster said project planning is going well and it would be helpful for us to attend the May Board of Trustees Meeting to show support. VP Carleton is making a lot of progress on the fundraising.

- VI. Multi-Year Budget (Attachment 11)** – VP McCarron presented the multi-year budget and talked about the 2015-16 budget. This item will be discussed in more detail at the next few meetings. A comment was made the note on the attachment needs to include the Spring semester as well.
- VII. Voting Items** – Members decided to vote today on the funding requests. AVP LaMaster moved, VP Carleton seconded, and the motion passed unanimously.
- VIII. New Business** – None.
- IX. Reminder** – The meeting was adjourned at 2:45 p.m. Our next meeting is scheduled for Thursday, April 30th, 2015 at 2:00 p.m. in MH-3318.

