

Business and Financial Affairs
San Diego State University
5500 Campanile Drive
San Diego CA 92182-1620
Tel: 619 · 594 · 5631
Fax: 619 · 594 · 6022
Email: tmccarron@mail.sdsu.edu




SAN DIEGO STATE
UNIVERSITY

Thomas McCarron
Vice President and CFO

MEMORANDUM

DATE: February 17, 2017

TO: Elliot Hirshman
President

FROM: Tom McCarron 
Chair, President's Budget Advisory Committee

SUBJECT: President's Budget Advisory Committee
Recommendation of February 16, 2017

Attached is the recommendation from the President's Budget Advisory Committee (PBAC) meeting of February 17, 2017 for approval of spring 2016/17 divisional one-time funding requests totaling \$10,402,059.

Supporting materials are attached for your information. I recommend your approval.

If you have any questions, please let me know.

Attachments

PRESIDENT'S BUDGET ADVISORY COMMITTEE

February 16, 2017

RECOMMENDATION

Approve 2016/17 One-time funding requests:

Academic Affairs

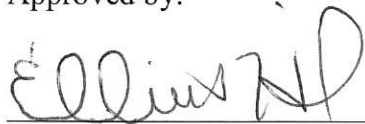
Enrollment Growth Support	2,133,792
MRI Magnet	1,919,379

Institutional

Freedom of Expression Task Force	25,000
Chiller Plant Critical Repairs (Fowler)	791,341
Repair Sewer Line (Aztec Circle/GMCS)	120,433
Repair Storm Drain (near Children's Center)	200,000
Repair Fume Hood (PSFA)	142,069
Campus Lighting (safety)	45,537
Manchester Hall Alcove (smoke deterrent)	24,508
Reserve for 2017/18 Funding Gap	5,000,000

2016/17 TOTAL \$10,405,059

Approved by:



Elliot Hirshman, President

3/2/17

Date

PRESIDENT’S BUDGET ADVISORY COMMITTEE
February 16, 2017
MINUTES

Voting Members Present:	Area Budget Reps Present:	Staff Present:	Guests Present:
Tom McCarron	Radmila Prislin	Crystal Little	
Jamie Miller	Agnes Wong Nickerson	Nance Lakdawala	
Marcie Bober Michele	Tony Chung		
Chukuka S. Enwemeka	Leslie Levinson		
Donna Conaty	Cezar Ornatowski		
Megan Collins			

Voting Members Absent: Eric Rivera
Mary Ruth Carleton

Area Budget Reps Absent

I. Call to order - VP McCarron called the meeting to order at 2:00 p.m. He inquired if there were any amendments to the agenda but there were none.

II. Information Items

- **2017/18 Budget** – VP McCarron said the Governor’s budget is lower than the CSU budget request. It allows for a \$1.2B rainy day fund and \$1.5B in discretionary funds. The CSU has scheduled an Advocacy Day in March. The planned \$157M budget covers a portion of our mandatory costs – employee health benefits, utilities, current compensation agreements. It doesn’t cover enrollment growth, graduate initiatives, and deferred maintenance. The Board of Trustees discussed tuition at their last two meetings. They will consider a \$270 annual tuition increase at the March meeting. The Academic Senate produced a resolution against a tuition increase. We should have an approved final budget by mid-June.

III. Reports

- **2016/17 Revenues (Attachment 1)** – VP McCarron said this is an accurate estimate of revenues for now. We are over budget by about \$27M which is consistent with our plan.
- **2016/17 Base Reserves (Attachment 2)** – There is no change in figures from our last meeting. We are \$2.4M below our target.
- **2016/17 One-Time Reserves (Attachment 3)** – We have \$5.3M in estimated one-time reserves. Our target is \$8M but we are awaiting a plan for some repairs at IVC.
- **Multi-Year Budget (Attachment 4)** – Director Little noted an error and provided a replacement sheet due to an error (please see attached).

IV. Watch List

- **Master Plan Costs** – We funded some legal costs and are moving forward.
- **Unfunded Compensation Items**– CSU is still negotiating some bargaining unit contracts.
- **Campus Projects** – There are some vulnerabilities with our steam and electrical systems due to age.

V. Funding Requests

- **2016/17 1x Request – AA (Attachment 5) –**
 - AVP Prislin presented a funding request for additional instructional efforts to accommodate an increasing number of resident and non-resident students. Now that we have census figures, we can estimate more accurately. Non-resident revenues have increased which will help cover this cost.
 - AVP Prislin requested funding for an MRI Magnet to be housed in our new EIS building. The magnet needs to be purchased and installed before the building is completely constructed. Some funding was requested last year and this is the remaining balance. Currently we are traveling to use UCSD's magnet. The magnet will last 10-15 years. Our plan is to self-fund the next magnet.
- **2016/17 1x Request – INSTIT (Attachment 6) –**
 - Senate Chair Bober-Michel presented a funding request for the Freedom of Expression Task Force that wants to hire graduate students to conduct policy analysis, web design, and liaison with other entities on campus. Students are eager to participate. The proposed timeline is to complete the activities by end of academic year.
 - AVP Wong Nickerson explained the chiller plant (Fowler) needs critical repairs and a new line from Fowler to the other two plants. We were able to get some funding from the CSU but need to fund the remaining amount.
 - AVP Wong Nickerson said our steam line had a crack which melted the sewer line so it needs to be repaired.
 - AVP Wong Nickerson explained the storm drain near the SDSU children's center was not able to drain enough water for the extreme flooding last year. We are requesting to install in larger pipe to assist in larger storms and will also make sure the water drains properly.
 - AVP Wong Nickerson said the PSFA fume hood no longer meet OSHA standards. The exhaust was being pulled back into the air handlers instead of pushed out the roof.
 - AVP Wong Nickerson presented the campus lighting funding request. Several areas on campus are identified as low light safety concerns. This request is for the design and development of construction documents.
 - AVP Wong Nickerson said we are planning to move the iron gate in the Manchester Hall alcove to deter smoking near the building. The smoke is carried into the air handlers and into employees' offices.
 - VP McCarron talked about the funding gap reserve. This funding would protect divisions from having to absorb cuts. If we do receive enough

funding, this gap amount would be unreserved. AR&P and BRAT were supportive.

- Dr. Conaty moved to approve all funding requests, Dr. Ornatowski seconded, and the motion passed unanimously.

VI. New Business – None. Meeting adjourned at 2:40 p.m.

VII. Reminder – Next Meeting Dates – March 16, 2017 at 2:00 p.m. in MH-3318.

President's Budget Advisory Committee
Meeting Agenda
February 16, 2017
2:00p.m. @ MH-3318

I. Call to order

- Call for amendments to agenda

II. Information Item

- 2017/18 Budget

III. Reports

- 2016/17 Revenues (Attachment 1)
- 2016/17 Base Reserves (Attachment 2)
- 2016/17 One-Time Reserves (Attachment 3)
- Multi-Year Budget (Attachment 4)

IV. Watch List

- Master Plan Costs
- Unfunded Compensation Items
- Campus Projects

V. Funding Requests/Vote

- 2016/17 1x Request – AA (Attachment 5)
- 2016/17 1x Request – INSTIT (Attachment 6)

VI. New Business

VII. Reminder

- Next Meeting Date – March 16, 2017 at 2:00 p.m. in MH 3318

SAN DIEGO STATE UNIVERSITY
2016/17 Revenue Estimates
As of February 16, 2017

	2015/16 Budget	2015/16 Actual	Over/(Under) Budget	% Over/(Under) Budget	2016/17 Budget	2016/17 Year to Date 2/1/2017	2016/17 Term End Estimate	Over/(Under) Budget	% Over/(Under) Budget
Basic Tuition Fee - Resident									
Summer	8,683,000	8,896,638	213,638	2.46%	7,959,000	7,723,267	7,723,267	(235,733)	-2.96%
Fall	73,765,000	75,272,814	1,507,814	2.04%	75,204,000	75,937,854	75,937,854	733,854	0.98%
Spring	67,526,000	69,103,275	1,577,275	2.34%	68,192,000	63,627,103	68,323,000	131,000	0.19%
Sub-Total Basic Tuition - Resident	149,974,000	153,272,726	3,298,726	2.20%	151,355,000	147,288,224	151,984,121	629,121	0.42%
Tuition Fee Discounts	(40,951,800)	(40,951,800)	0	0.00%	(41,243,800)	(41,243,800)	(41,243,800)	0	0.00%
Net Basic Tuition - Resident	109,022,200	112,320,926	3,298,726	3.03%	110,111,200	106,044,424	110,740,321	629,121	0.57%
Basic Tuition Fee - Non-Resident									
Summer	733,000	1,470,625	737,625	100.63%	983,000	1,532,357	1,532,357	549,357	55.89%
Fall	7,169,000	10,979,946	3,810,946	53.16%	7,662,000	11,953,687	11,953,687	4,291,687	56.01%
Spring	6,542,000	9,958,918	3,416,918	52.23%	6,931,000	9,817,622	10,327,000	3,396,000	49.00%
Sub-Total Basic Tuition - Non-Resident	14,444,000	22,409,489	7,965,489	55.15%	15,576,000	23,303,666	23,813,044	8,237,044	52.88%
Out-of-State Tuition									
Summer	485,000	731,127	246,127	50.75%	487,000	809,424	809,424	322,424	66.21%
Fall	6,634,000	10,505,131	3,871,131	58.35%	7,003,000	12,166,903	12,166,903	5,163,903	73.74%
Spring	5,880,000	9,400,585	3,520,585	59.87%	6,267,000	9,822,005	10,718,000	4,451,000	71.02%
Sub-Total Out-of-State Tuition	12,999,000	20,636,843	7,637,843	58.76%	13,757,000	22,798,332	23,694,327	9,937,327	72.23%
International Tuition									
Summer	827,000	1,085,496	258,496	31.26%	724,000	1,260,336	1,260,336	536,336	74.08%
Fall	5,879,000	9,143,743	3,264,743	55.63%	6,096,000	9,825,352	9,825,352	3,729,352	61.18%
Spring	5,528,000	8,554,761	3,026,761	54.75%	5,703,000	5,504,532	8,664,000	2,961,000	51.92%
Sub-Total International Tuition	12,234,000	18,784,001	6,550,001	53.54%	12,523,000	16,590,220	19,749,688	7,226,688	57.71%
TOTAL TUITION	148,699,200	174,151,258	25,452,058	17.12%	151,967,200	168,736,641	177,997,380	26,030,180	17.13%
Application Fee									
	2,294,000	3,420,630	1,126,630	49.11%	2,294,000	3,230,920	3,230,920	936,920	40.84%
TOTAL APPLICATION FEE	2,294,000	3,420,630	1,126,630	49.11%	2,294,000	3,230,920	3,230,920	936,920	40.84%
TOTAL	150,993,200	177,571,888	26,578,688	17.60%	154,261,200	171,967,561	181,228,300	26,967,100	17.48%

[1] Term estimates are based on actual revenues

[2] Term estimates are based on SAS Enrollment Report as of 1/31/2017 discounted based on prior year waiver/collections experience.

Base Budget Reserve^[a]

2016/17 Beginning Base Budget Reserve Balance		5,200,077
	BL Allocations	13,780,000
	BL Mandatory Costs	(17,269,000)
	Campus Revenue Adjustments	3,268,000
2016/17 Base Budget Reserve		4,979,077

2016/17 Approved Base Funding Requests

President's Office			
Academic Affairs	Red Cross Membership	PBAC 5/26/2016	(10,000)
	Tenure and Promotion	PBAC 5/26/2016	(324,817)
	Tenure Track Faculty Market Equity	PBAC 5/26/2016	(70,000)
	Honors College	PBAC 5/26/2016	(136,400)
	Library Funding	PBAC 5/26/2016	(100,000)
	Zahn Center	PBAC 5/26/2016	(200,000)
	Design Think Lab	PBAC 5/26/2016	(40,000)
	Research Advancement	PBAC 5/26/2016	(300,000)
	Math Learning Center	PBAC 5/26/2016	(68,000)
	Arts Alive	PBAC 5/26/2016	(27,800)
	Inter-Folio (online faculty recruitment)	PBAC 5/26/2016	(70,000)
	MatLabs - Mathworks	PBAC 5/26/2016	(60,000)
	Liberal Studies	PBAC 5/26/2016	(36,000)
	IVC non-faculty funds	PBAC 5/26/2016	(105,000)
	Sage Project	PBAC 5/26/2016	(50,000)
	GREW	PBAC 5/26/2016	(154,000)
	Undergraduate Summer Research Program	PBAC 5/26/2016	(50,000)
	MRI Personnel	PBAC 5/26/2016	(388,000)
	IVC Operations Budget	PBAC 5/26/2016	(20,000)
	Adobe Software	PBAC 5/26/2016	(98,000)
Student Affairs			
	Assist Director of International Programs	PBAC 5/26/2016	(64,547)
	Aztec Mentor Program (AMP) software (Annual)	PBAC 5/26/2016	(54,099)
	EOP Learning Support Center	PBAC 5/26/2016	(20,000)
	One SDSU Community Program	PBAC 5/26/2016	(65,000)
Business & Financial Affairs			
	Public Safety - Code Compliance Staff	PBAC 5/26/2016	(75,000)
	Facilities Services - Second Shift Supervisor	PBAC 5/26/2016	(130,800)
	Public Safety - Salary Costs (IRP, Shift Differential, OT)	PBAC 5/26/2016	(313,358)
	Public Safety - Clergy and Emergency Services Coordinator	PBAC 5/26/2016	(40,000)
	EHS - Industrial and Chemical Hygiene Officer	PBAC 5/26/2016	(90,000)
	HR - Background Check	PBAC 5/26/2016	(25,000)
University Relations & Development			
	National Branding & Marketing	PBAC 5/26/2016	(100,000)
Institutional			
	Title IX Student Conduct Investigator	PBAC 5/26/2016	(105,000)
Subtotal 2016/17 Approved Base Budget Funding Requests			(3,390,821)

2016/17 PENDING Base Funding Requests

SubTotal 2016/17 PENDING Base Funding Requests		0
2016/17 Estimated Base Budget Reserve Balance		1,588,256
	2016/17 Target Unallocated Base Budget Reserve	(4,000,000)
2016/17 Estimated Base Funding Available for Investment in the University		(2,411,744)

[a] All allocations for position funding are inclusive of average benefits costs.

One-Time Reserve ^[a]			
2016/17 Beginning One-Time Reserve Balance			9,986,199
2016/17 Target Unallocated One-Time Budget Reserve			(8,000,000)
2016/17 One-Time Funding Available for Investment in the University			1,986,199
2016/17 Approved One-Time Funding Requests			
Academic Affairs			
	Zahn Center	PBAC 5/26/2016	(80,000)
	Writing Center	PBAC 5/26/2016	(50,000)
	Arts Alive	PBAC 5/26/2016	(50,000)
	Undergraduate Summer Research Program	PBAC 5/26/2016	(150,000)
	T/TT Faculty Start-up (Areas of Excellence)	PBAC 5/26/2016	(1,200,000)
	Graduate Student Support (Areas of Excellence)	PBAC 5/26/2016	(250,000)
	New TT start-up equipment	PBAC 5/26/2016	(3,460,000)
	GRF program	PBAC 5/26/2016	(96,000)
	Faculty Bridge Funding	PBAC 5/26/2016	(150,000)
	Research Faculty Assigned Time	PBAC 5/26/2016	(125,000)
	Matching Grant Funds	PBAC 5/26/2016	(400,000)
	Competitive Call - Shared Research Equipment	PBAC 5/26/2016	(150,000)
	MRI Magnet	PBAC 5/26/2016	(1,500,000)
	Summer SMART Technology Upgrades	PBAC 5/26/2016	(400,000)
	Laboratory Renovations	PBAC 5/26/2016	(1,300,000)
	EDU Technology Initiative for Teachers	PBAC 5/26/2016	(62,000)
	Don Powell Sound Shell	PBAC 5/26/2016	(270,000)
	GMCS Computer Lab	PBAC 5/26/2016	(69,600)
	Replacement LS Server HVAC	PBAC 5/26/2016	(41,000)
	Expand Student Research Symposium	PBAC 5/26/2016	(44,000)
	Supplemental Instruction / Learning Analytics	PBAC 5/26/2016	(217,000)
	Hostler - matching funds	PBAC 5/26/2016	(90,000)
	Provost Milestone Award	PBAC 5/26/2016	(100,000)
	Visiting Scholars	PBAC 5/26/2016	(75,000)
	Recruitment/Retention of Underrepresented Faculty	PBAC 5/26/2016	(20,000)
	2015/16 Resident Enrollment (244 FTES)	PBAC 5/26/2016	(459,800)
	Non Resident Enrollment (1533 FTES)	PBAC 5/26/2016	(2,909,280)
	DUS Student Achievement Initiatives	PBAC 5/26/2016	(52,000)
	SDCC Funding	PBAC 5/26/2016	(150,000)
	Software Licenses / Altirus Patching	PBAC 5/26/2016	(305,176)
	Equip Maintenance Contracts	PBAC 5/26/2016	(300,152)
	Library Subscriptions	PBAC 5/26/2016	(300,000)
	Accreditation Fees	PBAC 5/26/2016	(203,100)
Student Affairs			
	Aztec Mentor Program (AMP) software (Annual)	PBAC 5/26/2016	(13,999)
	Aztecs Hiring Aztecs (AHA!) Campaign	PBAC 5/26/2016	(108,100)
	EOP Renovation	PBAC 5/26/2016	(750,000)
	OFAS Renovation	PBAC 5/26/2016	(625,000)
	Pride Center and Women's Resource Center Infrastructure	PBAC 5/26/2016	(33,650)
Business & Financial Affairs			
	Title IX Administrative Support (Student Success)	PBAC 5/26/2016	(5,000)
	Title IX Case Management Software (Student Success)	PBAC 5/26/2016	(8,000)
	Public Safety Dispatcher	PBAC 5/26/2016	(95,000)
University Relations & Development			
	National Branding & Marketing	PBAC 5/26/2016	(100,000)
	Direct Mail	PBAC 5/26/2016	(100,000)
	360 Magazine	PBAC 5/26/2016	(25,000)
	Planned Giving Marketing Budget	PBAC 5/26/2016	(75,000)
Institutional			
	Staff Professional Development (across the University)	PBAC 5/26/2016	(250,000)
	Enhancing Campus Climate and Culture (ECCC) initiatives	PBAC 5/26/2016	(1,000,000)
	SDSU Research Foundation	PBAC 5/26/2016	(1,000,000)
	Worker's Compensation	PBAC 5/26/2016	(700,000)
	Painting	PBAC 5/26/2016	(500,000)
	Campus Duress Phone Upgrade	PBAC 5/26/2016	(30,000)
	EBA/College Ave Wall Replacement	PBAC 5/26/2016	(200,000)
SubTotal 2016/17 Approved One-Time Funding Requests			(20,647,857)

2016/17 PENDING One-Time Funding Requests

Academic Affairs	
Enrollment Growth Support (551 res/404 non-res FTES)	(2,133,792)
MRI Magnet	(1,919,379)
Institutional	
Freedom of Expression Task Force	(25,000)
Chiller Plant Critical Repairs (Fowler)	(791,341)
Repair Sewer Line (Aztec Circle/GMCS)	(120,433)
Repair Storm Drain (near Children's Center)	(200,000)
Repair Fume Hood (PSFA)	(142,069)
Campus Lighting (safety)	(45,537)
Manchester Hall Alcove (smoke deterrent)	(24,508)
Reserve for FY 2017/18 Funding Gap	(5,000,000)
SubTotal 2016/17 PENDING One-Time Funding Requests	(10,402,059)

2016/17 Funding Sources

AA - Encumbered in 2016/17, Base in 2017/18 - available for one-time use in 2016/17	1,500,000
GF Base Compensation (15/16) withheld by CO - Faculty (2%)	2,424,000
2016/17 Student Success & Completion/Graduation Initiatives	254,000
2016/17 Student Success (\$35M CSU)	1,650,000
Estimated Tuition and Fee Revenues over Budget (Sum/Fall Only)	15,091,180
Estimated Tuition and Fee Revenues over Budget (Spring/Application Only)	11,875,920
Estimated One-Time Carry-forward of Base Budget Reserve	1,588,256
2016/17 Estimated One-Time Reserve Balance	13,319,639
2016/17 Target Unallocated One-Time Budget Reserve	(8,000,000)
2016/17 Estimated One-Time Funding Available for Investment in the University	5,319,639

[a] All allocations for position funding are inclusive of average benefits costs.

SDSU Multi-Year Budget Plan					
Institutional Base Reserve	2013/14	2014/15	2015/16	2016/17 (B 2016-02)	
Beginning Balance	11,525,283	4,236,929	2,675,762	5,200,077	
Tuition Rollback/Buyback	9,844,000				
GF Base adjustments	6,408,000	1,612,400	8,093,800	4,134,000	
GF Base Compensation (15/16) - Faculty (2% each year)				2,424,000	
GF Base Compensation (16/17) - Faculty (2% each year)				2,537,000	
Est. Compensation Costs - Faculty (7%)				(9,100,000)	
GF Base Compensation (16/17) - Staff/Mgmt (2%)				2,593,000	
Est. Compensation Costs - Staff/Mgmt (3%)				(4,035,000)	
Student Success & Completion Initiatives (GF allocation)			982,000	120,000	
Enrollment Growth funding	1,388,000	836,000	3,104,000	2,068,000	
GF tuition fee discount adjustment based on campus relative student need	(4,100)		(155,000)	(96,000)	
Basic Tuition Revenue (net of SUG tuition discounts)/Non-Resident Tuition	3,246,100	5,148,100	3,903,800	3,268,000	
Est. Mandatory Costs	(10,259,000)	(2,718,500)	(8,093,800)	(4,134,000)	
Est. Multi-Year Commitments [a]	(225,200)	(225,200)	-	-	
Divisional Allocation	(6,261,160)				
University Non-Divisional Reduction					
PRES Critical Support Needs				(10,000)	
AA Strategic Initiatives	(880,982)	(803,528)	(1,096,706)	(2,180,017)	
AA Critical Support Needs	(1,198,709)	(668,768)	(720,718)	(118,000)	
SA Strategic Initiatives	(1,134,243)	(264,588)	(291,056)	(203,646)	
SA Critical Support Needs		(25,000)	-		
BFA Strategic Initiatives	(488,000)	(20,000)	(140,000)	(75,000)	
BFA Critical Support Needs	(1,500,000)	(433,013)	(602,500)	(599,158)	
URD Strategic Initiatives	(143,000)	(97,240)	(200,000)	(100,000)	
URD Critical Support Needs	(480,300)	(301,800)	-		
Instit Strategic Initiatives	(400,000)			(105,000)	
Instit Critical Support Needs	(100,000)		(107,400)		
Encumbered for 2014/15 AA Faculty hires	(5,099,760)				
Encumbered for 2015/16 AA Faculty hires		(2,300,030)			
4/16/15 PBAC Allocation		(1,300,000)			
11/19/15 PBAC Allocation			(652,105)		
11/19/15 PBAC Allocation Encumbered for 2017/18 (was 2016/17) Faculty hires			(1,500,000)		
Unallocated Base Reserve	4,236,929	2,675,762	5,200,077	1,588,256	
Target Unallocated Base Reserve			(4,000,000)	(4,000,000)	
Base Funding Surplus/(Deficit) from Target Reserve			1,200,077	(2,411,744)	

PBAC allocations:

SDSU Multi-Year Budget Plan

Institutional One-time Reserve

	2013/14	2014/15	2015/16	2016/17 (B 2016-02)
Beginning Balance	8,797,124	10,844,769	9,065,498	9,986,199
Unallocated Institutional Base Reserve	4,236,929	2,675,762	5,200,077	1,588,256
Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year	5,099,760	2,300,030	1,500,000	1,500,000
GF Base Compensation (15/16) withheld by CO - Faculty (2%)				2,424,000
2016/17 Student Success & Completion/Graduation Initiatives				254,000
2016/17 Student Success (\$35M CSU)				1,650,000
Est. Fee Revenues over Budget (Sum/Fall) ^(b)	16,626,697	21,566,615	13,910,518	15,091,180
Est. Fee Revenues over Budget (Spr/application) ^(c)			12,668,170	11,875,920

PBAC Allocations:

Divisional Allocation				
AA Strategic Initiatives	(3,991,810)	(850,000)	(3,391,000)	(10,349,600)
AA Critical Support Needs	(10,736,016)	(3,118,428)	(4,169,032)	(4,679,508)
SA Strategic Initiatives	(492,815)	(137,810)	(451,000)	(1,530,749)
SA Critical Support Needs	(60,100)			
BFA Strategic Initiatives	-	(380,000)	(38,000)	(5,000)
BFA Critical Support Needs	(2,000,000)	(500,000)	(218,732)	(103,000)
URD Strategic Initiatives	(901,000)	(595,000)	(450,000)	(300,000)
URD Critical Support Needs	(862,000)			(2,430,000)
Instit Strategic Initiatives	(260,000)	(1,250,000)	(1,250,000)	(1,250,000)
Instit Critical Support Needs	(1,212,000)	(1,777,000)	(1,900,000)	
Encumbered for 2014/15 AA faculty start-up	(3,400,000)			
Encumbered for 2015/16 AA faculty start-up		(2,240,000)		
Encumbered for 2016/17 AA faculty start-up			(1,617,000)	
10/16/14 PBAC Allocation		(3,043,440)		
12/11/14 PBAC Allocation		(5,075,000)		
2/12/15 PBAC Allocation		(855,000)		
4/16/15 PBAC Allocation		(8,500,000)		
11/19/15 PBAC Allocation			(10,531,500)	
2/25/16 PBAC Allocation			(6,220,000)	
4/14/16 PBAC Allocation			(2,121,800)	
PENDING 2/16/17 PBAC Allocation				(10,402,059)
Unallocated One-Time Reserve	10,844,769	9,065,498	9,986,199	13,319,639
Target Unallocated One-Time Reserve			(8,000,000)	(8,000,000)
Est. One-Time Funding Surplus/(Deficit) from Target Reserve			1,986,199	5,319,639

[a] Faculty Promotion Funding Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May.

[b] 2016/17 estimated fee revenues over budget represents Summer/Fall semesters.

[c] 2016/17 estimated fee revenues over budget represents Spring semester and application fees.

PBAC (February 2017) - Academic Affairs Request for 1-Time Funds

1. Enrollment growth support \$2,133,792

We are requesting funds to cover the costs of additional instructional efforts needed to accommodate an increasing number of resident and non-resident students. These funds represent marginal funding of 955 FTES (551 resident FTES, 404 non-resident FTES), projected to be realized in AY 2016/17 above the currently funded 30,449 FTES (26,842 resident, 3,607 non-resident). Base-funded is 28,672 FTES (26,598 resident FTES, 2,074 non-resident FTES). Assuming 40 students in each of the additional sections, the requested funding represents the combined salary and benefits cost for 23.9 lecturers, each at \$89,280.

2. MRI Magnet \$1,919,379

Research using magnetic resonance imaging is one of the SDSU research areas of strength. Faculty members in this line of research who represent several disciplines are among the most productive and best funded, bringing to SDSU significant amounts of extramural funding and engaging undergraduate students, graduate students, and postdoctoral fellows in cutting-edge research. To conduct their research, these faculty members current rely on and pay for the MRI facilities in other institutions, which makes their research productivity dependent on and vulnerable to the availability of other institutions' research infrastructure.

To support and further strengthen this signature area of research, an MRI facility is being built in the new Engineering ad Interdisciplinary Science building. In May of 2016, PBAC approved \$1.5M toward purchasing MRI magnet. Additional funds in the amount of \$1,919,379 are requested to fully fund purchasing of the magnet.

INSTITUTIONAL – 2016/17 Spring One-Time Funding Requests:

Freedom of Expression Task Force - \$25,000

The Freedom of Expression Task Force requests \$25,000 for GA support in the following areas:

- Specifically focus on policy analysis. This is a time-consuming effort given the many areas in which policies and associated regulations are housed. The policy sub-group recently prepared a template into which information may be organized for analysis.
- Specifically focused on a web design that maintains the One SDSU Community “look” while attending to the three branches noted below. The GA will also
 - liaison with entities on campus already offering activities/events that relate to freedom of expression.
 - assist with website rollout (including messaging).

A graduate student with the skills necessary for these tasks generally earns \$18 to \$20/hour. By February 8, Task Force co-chairs (Marcie Bober-Michel and Bill Eadie) will develop a position description and a supervision plan. Most likely the selected candidate will be affiliated with the School of Journalism and Media since its programs focus on the required skillset (media savvy, web development, instructional design, data analytics).

Background

The Freedom of Expression Task Force was charged by the Senate with reviewing relevant University policies and practices to identify changes, if any, that need to be made to ensure freedom of expression while protecting student safety and principles of community that foster respect for the diversity of peoples and ideas that comprise a healthy university community.

Members will develop a web area that is integrated into the One SDSU Community site (http://one.sdsu.edu/student_affairs/onesdsu/) that Student Affairs already supports. Three branches will be associated with each major theme or issue we address:

- *Learn More About It:* Connects site visitors to policies, regulations, etc.
- *Talk to Someone About It:* Connects site visitors to people and groups with whom the issues can be discussed.
- *Participate In It:* Connects visitors to activities on campus (for students, staff, and faculty) with which the issue or theme is aligned.

Again, the idea is integrate freedom of expression issues into the campus fiber via clubs, activities, events and courses already available.

Chiller Plant (Fowler) Critical Repairs & Main Chilled Water Loop - \$791,341

SDSU currently has three main central plants that feed chilled water to the core buildings, the Main Central Plant, the EBA Plant and the Fowler Athletics Plant. Currently the EBA Plant and the Main Central Plant feed the core campus chilled water distribution systems, while the Fowler Athletics Plant feeds its own separate distribution feed. The overall goal of these projects is to perform repairs to the Fowler Athletics Plant and extend the chilled water lines so all of campus will be on the main campus loop, providing redundancy for the campus chilled water system.

This Upgrade is divided into two separate projects, the Fowler Athletics Cooling Tower Critical Repair and the Chilled Water Line Extension. The Fowler Athletics Cooling Tower Critical Repair will replace a badly-corroded cooling tower on the roof of Fowler Athletics and perform piping and controls upgrades

to communicate with the main campus system. The Chilled Water Line Extension will connect the chilled water loops along Aztec Walk, allowing for all of the lines to now be on a main campus loop. The total project cost is \$2,091,341 and funding in the amount of \$1.3M was provided from systemwide 2015/16 deferred maintenance funding. Additional funds in the amount of \$791,341 are requested.

Repair Sewer Line (Aztec Circle Drive/GMCS) - \$120,433

On 6/1/16 a section of roadway within Aztec Circle drive had partially collapsed. In conjunction with the partial roadway collapse, sewer services within adjacent buildings backed-up. Immediate action was undertaken to bring the buildings back on line, reopen the roadway and develop a plan of action to make the repairs. Further investigations determined that the sewer line had collapsed causing the roadway to fail and affecting buildings upstream of the line.

An emergency temporary re-route of the sewer line was needed using 2 large pumps (one for emergency backup) with surface hoses. Repairs began 7/18/16 and were complete 8/1/16. Funds in the amount of \$120,433 are requested for this repair project.

Repair Storm Drain (near Children's Center) - \$200,000

Flooding is occurring below the existing storm drain inlet near the Children's Center. There is a need to control the water flow from several points that are entering the concrete open channel. The scope of the project is to demo and remove existing arched CMP pipe, this includes excavation of approximately 60LF. A new headwall will be placed behind the new 36" drain line to assist in larger storms. Construction for this project is expected to start in late February and funds in the amount of \$200,000 are requested for this repair project.

Repair Fume Hood (PSFA) - \$142,069

Exhaust stacks from existing fume hoods at the PSFA building do not meet current OSHA requirements and fume hood exhaust are being pulled back into the air handlers. There is a need to push the exhaust off the roof so that fumes are not pulled back into the system. The scope of the project is to demo existing fans and motors, install new fans, motors and stacks to accommodate all code and OSHA requirements and guidelines. Construction for this project occurred in Nov 2016 – Jan 2017 and is complete and funds in the amount of \$142,069 are requested for this repair projects.

Note: Issues were uncovered during the certification process through the University's EH&S department that identified existing issues with the wiring of one of the fume hoods, the repairs were made and identified the failure of one of the new fan motors. The motor is currently in the process of being replaced.

Campus Lighting (safety) - \$45,537

Several areas on campus have been identified as low light safety concerns. There is a need to bring lighting levels up to safe illumination standards. The scope of the project is to replace existing fixtures, and add fixtures to areas which require them. Funds in the amount of \$45,537 are requested for the design and development of construction documents. Funds for construction will be requested when project cost is known.

Manchester Hall Alcove - \$24,508

Smoke is getting pulled into the existing air handler system when people smoke behind the MH building. There is a need to relocate the existing iron gate to deter smoking in this area. The scope of the project is to demo and remove existing iron gate / structure and relocate one bay North. Scope includes demo of existing stucco/roofing to access the attachment points of the gate. Three new pavers will be required to accommodate the new layout. Construction started in Dec 2016 and is anticipated to be complete mid Feb 2017. Funds in the amount of \$24,508 are requested for this project.

Reserve for 2017/18 Funding Gap - \$5,000,000

Governor Brown's 2017/18 January budget allocates \$157.2M for the CSU, consistent with the governor's multiyear funding plan. As anticipated, there is a significant gap between the CSU's budget request of \$343.7M and the governor's funding proposal. Funds in the amount of \$5M are requested to address the potential funding cap in the 2017/18 budget.