

President's Budget Advisory Committee

Meeting Agenda

May 23, 2019

2:00p.m. @ Lipinsky SSW-1608

I. Call to order

- Call for amendments to agenda

II. Information Item

- None

III. Reports

- 2018/19 Revenues (Attachment 1)
- 2018/19 Base Reserves (Attachment 2)
- 2018/19 One-Time Reserves (Attachment 3)

IV. Watch List

- Graduation Initiative 2025
- IT Governance
- Infrastructure (electrical/steam)
- Mission Valley

V. 2019/20 Budget

- 2019/20 Estimated 2018-01 Budget (Attachment 4)
- Multi-Year Budget (Attachment 5)

VI. 2019/20 Funding Requests

- 2019/20 Consolidated Base and 1x Proposals (Attachment 6)
Note: Funding Requests also available on [Open Budget](#)

VII. New Business

VIII. Reminder

SAN DIEGO STATE UNIVERSITY
2018/19 Revenue Estimates
As of May 16, 2019

		<u>2017/18</u>	<u>2017/18</u>	<u>Over/(Under)</u>	<u>%</u>	<u>2018/19</u>	<u>2018/19</u>	<u>2018/19</u>	<u>Over/(Under)</u>	<u>%</u>
		<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Year to Date</u>	<u>Term End</u>	<u>Budget</u>	<u>Budget</u>
							<u>5/13/19</u>	<u>Estimate</u>		
3	Basic Tuition Fee - Resident									
4	Summer	7,571,000	9,031,985	1,460,985	19.30%	9,527,000	10,273,942	10,273,942 ^[2]	746,942	7.84%
5	Fall	78,130,000	79,657,717	1,527,717	1.96%	78,201,000	79,821,509	79,821,509 ^[2]	1,620,509	2.07%
6	Spring	<u>71,823,000</u>	<u>73,281,017</u>	<u>1,458,017</u>	<u>2.03%</u>	<u>72,332,000</u>	<u>72,052,424</u>	<u>72,102,074</u> ^[3]	<u>(229,926)</u>	<u>-0.32%</u>
7	Sub-Total Basic Tuition - Resident	157,524,000	161,970,718	4,446,718	2.82%	160,060,000	162,147,875	162,197,525	2,137,525	1.34%
8	Tuition Fee Discounts ^[1]	<u>(43,657,800)</u>	<u>(43,657,800)</u>	<u>0</u>	<u>0.00%</u>	<u>(41,975,000)</u>	<u>(41,975,000)</u>	<u>(41,975,000)</u>	<u>0</u>	<u>0.00%</u>
9	Net Basic Tuition - Resident	113,866,200	118,312,918	4,446,718	3.91%	118,085,000	120,172,875	120,222,525	2,137,525	1.81%
10										
11										
12	Basic Tuition Fee - Non-Resident									
13	Summer	1,009,000	1,885,429	876,429	86.86%	1,265,000	2,056,244	2,056,244 ^[2]	791,244	62.55%
14	Fall	8,776,000	13,135,568	4,359,568	49.68%	8,779,000	13,666,150	13,666,150 ^[2]	4,887,150	55.67%
15	Spring	<u>7,915,000</u>	<u>11,901,919</u>	<u>3,986,919</u>	<u>50.37%</u>	<u>7,924,000</u>	<u>12,155,406</u>	<u>12,163,782</u> ^[3]	<u>4,239,782</u>	<u>53.51%</u>
16	Sub-Total Basic Tuition - Non-Resident	17,700,000	26,922,915	9,222,915	52.11%	17,968,000	27,877,800	27,886,176	9,918,176	55.20%
17										
18										
19	Out-of-State Tuition									
20	Summer	508,000	1,125,083	617,083	121.47%	784,000	1,386,288	1,386,288 ^[2]	602,288	76.82%
21	Fall	9,221,000	14,612,937	5,391,937	58.47%	10,773,000	16,412,561	16,412,561 ^[2]	5,639,561	52.35%
22	Spring	<u>8,293,000</u>	<u>13,197,923</u>	<u>4,904,923</u>	<u>59.15%</u>	<u>9,669,000</u>	<u>14,394,997</u>	<u>14,491,295</u> ^[3]	<u>4,822,295</u>	<u>49.87%</u>
23	Sub-Total Out-of-State Tuition	18,022,000	28,935,943	10,913,943	60.56%	21,226,000	32,193,846	32,290,144	11,064,144	52.13%
24										
25										
26	International Tuition									
27	Summer	757,000	1,516,474	759,474	100.33%	1,042,000	1,624,379	1,624,379 ^[2]	582,379	55.89%
28	Fall	6,829,000	10,567,646	3,738,646	54.75%	7,311,000	10,364,080	10,364,080 ^[2]	3,053,080	41.76%
29	Spring	<u>6,252,000</u>	<u>9,629,238</u>	<u>3,377,238</u>	<u>54.02%</u>	<u>6,730,000</u>	<u>8,947,111</u>	<u>8,958,439</u> ^[3]	<u>2,228,439</u>	<u>33.11%</u>
30	Sub-Total International Tuition	13,838,000	21,713,357	7,875,357	56.91%	15,083,000	20,935,570	20,946,898	5,863,898	38.88%
31										
32										
33	TOTAL TUITION	163,426,200	195,885,134	32,458,934	19.86%	172,362,000	201,180,090	201,345,743	28,983,743	16.82%
34										
35										
36	Application Fee	2,294,000	4,013,680	1,719,680	74.96%	2,294,000	3,668,115	3,668,115 ^[2]	1,374,115	59.90%
37										
38	TOTAL APPLICATION FEE	2,294,000	4,013,680	1,719,680	74.96%	2,294,000	3,668,115	3,668,115	1,374,115	59.90%
39										
40										
41	TOTAL	165,720,200	199,898,814	34,178,614	20.62%	174,656,000	204,848,205	205,013,858	30,357,858	17.38%

[1] Tuition fee discounts includes State University Grant and other tuition fee discounts.

[2] Term estimates are based on actual revenues.

[3] Term estimates are based on SAS Enrollment Report as of 5/13/2019 discounted based on prior years waiver/collections experience.

Base Budget Reserve ^[a]

1	2018/19 Beginning Base Budget Reserve Balance		1,341,048
2		BL Allocations	16,641,200
3		BL Mandatory Costs	(12,263,200)
4		Campus Revenue Adjustments	6,753,000
5	2018/19 Base Budget Reserve		12,472,048
9			
10	2018/19 Approved Base Funding Requests		
11			
14	President's Office		
15		Executive Assistant to the President and Office Manager PBAC 5/10/2018	(67,000)
16		Presidential Speechwriter/Presidential Communications Director PBAC 5/10/2018	(210,000)
17		Travel PBAC 5/10/2018	(5,250)
18		Support the Aztec Identity Governing Authority PBAC 5/10/2018	(200,000)
19	Academic Affairs		
20		Tenure-Track Faculty Hiring PBAC 5/10/2018	(1,250,000)
21		Tenure and Promotion PBAC 5/10/2018	(339,822)
22		Library Funding PBAC 5/10/2018	(100,000)
23		IVC Operational Budget PBAC 5/10/2018	(20,000)
24		University Graduate Fellowship (UGF) PBAC 5/10/2018	(500,000)
25		AVP IT PBAC 5/10/2018	(125,000)
26		Accountant PBAC 5/10/2018	(112,500)
27		2017-18 Enrollment Growth (2778 FTES) - multi-year plan to fund base FTES PBAC 5/10/2018	(1,000,000)
49		AVP for Faculty Diversity and Inclusion (AVP FDI) Position PBAC 9/27/2018	(276,006)
28	Student Affairs		
29		Economic Crisis Response Team (ECRT) - Coordinator (SSP II) PBAC 5/10/2018	(75,218)
30		University Judicial Officer (SSP III) PBAC 5/10/2018	(81,966)
31		Educational Opportunity Program (EOP) @ Imperial Valley Campus PBAC 5/10/2018	(30,000)
32	Business & Financial Affairs		
33		Facilities Services – Custodians (restrooms) PBAC 5/10/2018	(325,000)
34		University Police – Administrative Lieutenant PBAC 5/10/2018	(197,000)
35	University Relations & Development		
36		Development Officer, Diversity Prospect Development PBAC 5/10/2018	(37,500)

Base Budget Reserve ^[a]

37	Institutional		
38		Red & Black Shuttle PBAC 5/10/2018	(163,340)
39		EIS – Maintenance to APPA Level 3 PBAC 5/10/2018	(61,000)
40		EIS – Maintenance to APPA Level 2 PBAC 5/10/2018	(185,500)
41		EIS –Meeting Space Support Technician PBAC 5/10/2018	(42,500)
42		University Lease Payments PBAC 5/10/2018	(165,000)
43		Staff Positions PBAC 5/10/2018	(300,000)
44	Subtotal 2018/19 Approved Base Budget Funding Requests		<u>(5,869,602)</u>
45			
46	2018/19 PENDING Base Funding Requests		
47			
66			
67	SubTotal 2018/19 PENDING Base Funding Requests		<u>0</u>
68			
69	2018/19 Estimated Base Budget Reserve Balance		<u>6,602,446</u>
70			
71		2018/19 Target Unallocated Base Budget Reserve	(4,000,000)
72	2018/19 Estimated Base Funding Available for Investment in the University		<u>2,602,446</u>

[a] All allocations for position funding are inclusive of average benefits costs.

One-Time Reserve [a]

1	2018/19 Beginning One-Time Reserve Balance		20,067,887
2		2018/19 Target Unallocated One-Time Budget Reserve	(8,000,000)
3	2018/19 One-Time Funding Available for Investment in the University		12,067,887
4			
5	2018/19 Approved One-Time Funding Requests		
6			
7	President's Office		
8		Creation of Garden - "Building Bridges" PBAC 5/10/2018	(250,000)
9		Est. Relocation Cost for New President and Staff PBAC 5/10/2018	(50,000)
10	Academic Affairs		
11		Start-Up Funds for New TT Faculty PBAC 5/10/2018	(2,100,000)
12		Summer Smart Technology Upgrades PBAC 5/10/2018	(500,000)
13		Software and Database PBAC 5/10/2018	(550,000)
14		Provost Milestone Award PBAC 5/10/2018	(100,000)
15		Visiting Scholars PBAC 5/10/2018	(75,000)
16		2017-18 Enrollment Growth (2778 FTES) - 50% of 1x funding; balance to be funded in Fall PBAC 5/10/2018	(2,498,977)
17		Student Support in Instruction PBAC 5/10/2018	(1,000,000)
18		Instructional Equipment PBAC 5/10/2018	(3,040,655)
19		Cover Costs of Enrollment and Academic Support (2 years of \$1.25M) PBAC 5/10/2018	(2,500,000)
20		Social and Economic Vulnerabilities Initiative (3 years of \$51,560) PBAC 5/10/2018	(154,680)
49		Summer Enrollment Growth Incentive Program PBAC 9/27/18	(273,600)
50		2017/18 FTES Enrollment Growth Funding (2nd installment) PBAC 3/28/2019	(2,498,623)
51		CES Reduction in Cost-Shifted Amount PBAC 3/28/2019	(800,000)
52		Support for Faculty Diversity and Inclusion Office PBAC 3/28/2019	(426,000)
53		Faculty Start-up Costs PBAC 3/28/2019	(2,000,000)
54		Software Subscriptions PBAC 3/28/2019	(353,351)
56		Funding for Shared Equipment and Shared Facilities PBAC 3/28/2019	(250,000)
21	Student Affairs		
22		Student Organization Conflict & Identity Awareness (SOCIA) PBAC 5/10/2018	(200,000)
23		ADA Mandatory Accommodations PBAC 5/10/2018	(35,000)
24		Black Resource Center - Infrastructure PBAC 5/10/2018	(44,501)

One-Time Reserve [a]

25	Business & Financial Affairs			
26		Project Manager	PBAC 5/10/2018	(180,000)
27		Athletics – Baseball Warning Track	PBAC 5/10/2018	(175,000)
28		Athletics – Aztecs Going Pro & Nutrition	PBAC 5/10/2018	(50,000)
60		Project Management Cost Recovery	PBAC 3/28/2019	(624,837)
62		Cybersecurity Staffing (3 FTE for 3 years)	PBAC 3/28/2019	(1,425,000)
29	University Relations & Development			
64		Gravity/iWave Software	PBAC 3/28/2019	(250,000)
30				
31	Institutional			
32		Staff Professional Development	PBAC 5/10/2018	(250,000)
33		ECCC	PBAC 5/10/2018	(500,000)
34		Tennis Court Resurface	PBAC 5/10/2018	(80,000)
35		Red & Black Shuttle	PBAC 5/10/2018	(240,040)
36		Worker’s Compensation Insurance Premium	PBAC 5/10/2018	(700,000)
37		SDSU Home Page	PBAC 5/10/2018	(150,000)
38		Painting	PBAC 5/10/2018	(500,000)
39		Master Plan - EIR Mitigation	PBAC 5/10/2018	(2,200,000)
40		Deep Cleaning in Classroom/Office	PBAC 5/10/2018	(500,000)
41		Bridge Loan due to Early Registration	PBAC 5/10/2018	(860,000)
42		Centennial Paver Repair	PBAC 5/10/2018	(1,000,000)
43		SDSU Research Foundation	PBAC 5/10/2018	(750,000)
68		PSFA California State Fire Marshal Corrections - Pre-Construction Only	PBAC 3/28/2019	(350,000)
69		Love Library Roof Replacement	PBAC 3/28/2019	(600,000)
70		Enhanced Campus Climate and Culture for Persons of Varing Abilities (ECCC)	PBAC 3/28/2019	(500,000)
71		Additional Exterior Lighting	PBAC 3/28/2019	(450,000)
72		Painting	PBAC 3/28/2019	(500,000)
44	SubTotal 2018/19 Approved One-Time Funding Requests			(32,535,264)
45				

One-Time Reserve ^[a]

78 **2018/19 Funding Sources [b]**

79		
80	B 2018-03 Enrollment Allocation	1,155,000
81	Estimated Tuition and Fee Revenues over Budget (Sum/Fall Only)	17,923,153
82	Estimated Tuition and Fee Revenues over Budget (Spring/Application Only)	12,434,705
83	Estimated One-Time Carry-forward of Base Budget Reserve	6,602,446
84		
85	2018/19 Estimated One-Time Reserve Balance	25,647,927
86	2018/19 Target Unallocated One-Time Budget Reserve	(8,000,000)
87	2018/19 Estimated One-Time Funding Available for Investment in the University	17,647,927

[a] All allocations for position funding are inclusive of average benefits costs.

[b] Additional \$5M held for 2017/18 funding gap as approved by PBAC on 2/16/2017.

	B 2019-01 Preliminary	
2018/19 Unallocated Base Reserve		6,602,446
2019/20 Adjustments:		
2018/19 GF Base Adjustments		
Mandatory Retirement Adjustment	B 2019-01 AttB (1)	1,659,000
Mandatory Retirement Adjustment - benefit pool	B 2019-01 AttB (1)	(1,659,000)
		-
2019/20 Mandatory Costs		
CO Health (\$7.3M systemwide) - benefit pool	B 2019-01 AttC (1)	(515,000)
CO Retirement (\$26.5M systemwide) - benefit pool	B 2019-01 AttC (3)	(857,000)
CO Minimum Wage Increase (\$6.8M systemwide)	B 2019-01 AttC (4)	(508,000)
		(1,880,000)
2019/20 Expenditure Adjustments		
SDSU Encumbrance for Compensation Related Costs	SDSU estimate	(2,200,000)
2019/20 Compensation Pool (SDSU estimate based on bargained/estimated increases)	SDSU estimate	(10,529,000)
		(12,729,000)
2019/20 Estimated Revenue Adjustments		
SDSU basic/non-resident tuition adjustment (per 5/13/2019 ASIR enrollment projections with adjustment for grad)	SDSU estimate	4,106,000
		4,106,000
2019/20 SUG (tuition discount) Adjustments		
2019/20 SUG redistribution	B 2019-01 AttC (E)	(2,073,800)
2019/20 SUG redistribution - SUG pool	B 2019-01 AttC (E)	2,073,800
		-
2019/20 GF Base Adjustments		
2019/20 Compensation (\$147.8 systemwide)	B 2019-01 AttC (5)	10,711,000
2019/20 Health (\$7.3M systemwide)	B 2019-01 AttC (1)	515,000
2019/20 Retirement (\$26.5 systemwide) [1]	B 2019-01 AttC (3)	857,000
2019/20 Minimum Wage Increase (\$6.8M systemwide)	B 2019-01 AttC (4)	508,000
2019/20 Enrollment Growth 2%	B 2019-01 AttC (7)	6,204,000
2019/20 Tuition Revenue Offset to Expenditure Adjustments	B 2019-01 AttC (10)	(2,699,000)
2019/20 AUL Enrollment Growth (2 yr)	B 2019-01 AttC (8)	398,000
2019/20 Graduation Initiative 2025	B 2019-01 AttC (6)	1,846,000
2019/20 Graduation Initiative 2025 - designated to AA	B 2019-01 AttC (6)	(1,846,000)
		16,494,000
2019/20 Base Reserve		12,593,446
PBAC 5/23/2019 PENDING Allocation		(8,541,184)
2019/20 Final Base Reserve		4,052,262
2019/20 Target Unallocated Base Reserve		(4,000,000)
2019/20 Base Funding Surplus/(Deficit) from Target Reserve		52,262

SDSU Multi-Year Budget Plan - BASE

<u>Institutional Base Reserve</u>		2014/15	2015/16	2016/17 (B 2016-02)	2017/18 (B 2017-05)	2018/19 (B 2018-02)	2019/20 (B 2019-01)
1	Beginning Balance:	4,236,929	2,675,762	5,200,077	1,588,256	1,341,048	6,602,446
2	New Resources:						
3	Tuition Rollback/Buyback						
4	GF Base adjustments	1,612,400	8,093,800	4,134,000	10,596,000	16,641,200	18,153,000
5	GF Base Compensation (15/16) - Faculty (2% each year)			2,424,000			
6	GF Base Compensation (16/17) - Faculty (2% each year)			2,537,000			
7	Est. Compensation Costs - Faculty (7%)			(9,100,000)			
8	GF Base Compensation (16/17) - Staff/Mgmt (2%)			2,593,000			
9	Est. Compensation Costs - Staff/Mgmt (3%)			(4,035,000)			
10	Est. Compensation Costs				(14,392,000)	(8,634,000)	(10,529,000)
11	Encumbrance for Compensation Related Costs						(2,200,000)
12	Adjust Compensation Pool for Projected vs Actual Bargained Increases				2,500,000		
13	Student Success & Completion Initiatives (GF allocation)		982,000	120,000			
14	Graduation Initiative 2025						1,846,000
15	Graduation Initiative 2025 - Faculty						(1,199,850)
16	Graduation Initiative 2025 - Advisors						(646,150)
17	Enrollment Growth funding	836,000	3,104,000	2,068,000			
18	GF tuition fee discount adjustment based on campus relative student need		(155,000)	(96,000)			
19	Basic Tuition Revenue (net of SUG tuition discounts)/Non-Resident Tuition	5,148,100	3,903,800	3,268,000	11,459,000	6,753,000	4,106,000
20	Est. Mandatory Costs	(2,718,500)	(8,093,800)	(4,134,000)	(2,954,000)	(3,629,200)	(3,539,000)
21	Est. Multi-Year Commitments [a]	(225,200)					
22	Subtotal New Resources:	4,652,800	7,834,800	(221,000)	7,209,000	11,131,000	5,991,000
23	Subtotal Beginning Balance/New Resources:	8,889,729	10,510,562	4,979,077	8,797,256	12,472,048	12,593,446

SDSU Multi-Year Budget Plan - BASE

<u>Institutional Base Reserve</u>		2014/15	2015/16	2016/17 (B 2016-02)	2017/18 (B 2017-05)	2018/19 (B 2018-02)	2019/20 (B 2019-01)
24	PBAC Allocations:						
25	Divisional Allocation						
26	University Non-Divisional Reduction						
27	PRES Strategic Initiatives					(200,000)	
28	PRES Critical Support Needs			(10,000)		(282,250)	
29	AA Strategic Initiatives	(803,528)	(1,096,706)	(2,180,017)	(1,999,055)	(1,689,822)	
30	AA Critical Support Needs	(668,768)	(720,718)	(118,000)	(1,536,000)	(1,757,500)	
31	SA Strategic Initiatives	(264,588)	(291,056)	(203,646)	(407,167)	(187,184)	
32	SA Critical Support Needs	(25,000)	-		-		
33	BFA Strategic Initiatives	(20,000)	(140,000)	(75,000)	(136,500)		
34	BFA Critical Support Needs	(433,013)	(602,500)	(599,158)	(620,160)	(522,000)	
35	URD Strategic Initiatives	(97,240)	(200,000)	(100,000)	(200,000)	(37,500)	
36	URD Critical Support Needs	(301,800)	-		-		
37	Instit Strategic Initiatives			(105,000)	(82,188)		
38	Instit Critical Support Needs		(107,400)		-	(917,340)	
39	Encumbered for 2014/15 AA Faculty hires						
40	Encumbered for 2015/16 AA Faculty hires	(2,300,030)					
41	4/16/15 PBAC Allocation	(1,300,000)					
42	11/19/15 PBAC Allocation		(652,105)				
43	11/19/15 PBAC Allocation Encumbered for 2017/18 (was 2016/17) Faculty hires		(1,500,000)				
44	1/18/2018 PBAC Allocation				(2,475,138)		
45	9/27/2018 PBAC Allocation					(276,006)	
46	5/23/2019 PENDING PBAC Allocation						(8,541,184)
47	Subtotal PBAC Allocations:	(6,213,967)	(5,310,485)	(3,390,821)	(7,456,208)	(5,869,602)	(8,541,184)
48							
49	Unallocated Base Reserve	2,675,762	5,200,077	1,588,256	1,341,048	6,602,446	4,052,262
50							
51	Target Unallocated Base Reserve		(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
52	Base Funding Surplus/(Deficit) from Target Reserve		1,200,077	(2,411,744)	(2,658,952)	2,602,446	52,262

[a] Faculty Promotion Funding Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May.

SDSU Multi-Year Budget Plan - ONE-TIME

<u>Institutional One-time Reserve</u>		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
				(B 2016-02)	(B 2017-05)	(B 2018-02)	(B 2019-01)
1	<u>Beginning Balance:</u>	10,844,769	9,065,498	9,986,199	15,337,595	20,067,887	25,647,927
2	<u>New Resources:</u>						
3	Unallocated Institutional Base Reserve [b]	2,675,762	5,200,077	1,588,256	1,341,048	6,602,446	4,052,262
4	Encumbered for Future Year AA Faculty hires - available for 1-time use in Current Year	2,300,030	1,500,000	1,500,000	-	-	-
5	GF Base Compensation (15/16) withheld by CO - Faculty (2%)			2,424,000			
6	Student Success & Completion/Graduation Initiatives			254,000	744,000		
7	AA GI 2025 allocation (course sections, advising, data-informed decisions)				(744,000)		
8	2016/17 Student Success (\$35M CSU)			1,650,000			
9	Est. Fee Revenues over Budget (Sum/Fall)	21,566,615	13,910,518	15,248,090	18,731,838	17,923,153	11,000,000
10	Est. Fee Revenues over Budget (Spr/application)		12,668,170	14,934,851	15,446,776	12,434,705	
11	1x compensation from CO				3,456,000		
12	B 2018-03 Enrollment Allocation					1,155,000	
13	<u>Subtotal New Resources:</u>	26,542,407	33,278,765	37,599,197	38,975,662	38,115,304	15,052,262
14	<u>Subtotal Beginning Balance/New Resources:</u>	37,387,176	42,344,263	47,585,396	54,313,257	58,183,191	40,700,189
15	<u>PBAC Allocations:</u>						
16	Divisional Allocation						
17	PRES Strategic Initiatives					(250,000)	
18	PRES Critical Support Needs					(50,000)	
19	AA Strategic Initiatives	(850,000)	(3,391,000)	(10,349,600)	(6,544,000)	(3,325,000)	
20	AA Critical Support Needs	(3,118,428)	(4,169,032)	(4,679,508)	(4,803,700)	(9,194,312)	
21	SA Strategic Initiatives	(137,810)	(451,000)	(1,530,749)	(1,300,000)	(200,000)	
22	SA Critical Support Needs		-		(208,000)	(79,501)	
23	BFA Strategic Initiatives	(380,000)	(38,000)	(5,000)	-		
24	BFA Critical Support Needs	(500,000)	(218,732)	(103,000)	(390,000)	(405,000)	
25	URD Strategic Initiatives	(595,000)	(450,000)	(300,000)	(100,000)		
26	URD Critical Support Needs		-		-		
27	Instit Strategic Initiatives	(1,250,000)	(1,250,000)	(1,250,000)	(750,000)	(750,000)	
28	Instit Critical Support Needs	(1,777,000)	(1,900,000)	(2,430,000)	(5,365,000)	(6,980,040)	
29	Encumbered for 2015/16 AA faculty start-up	(2,240,000)					
30	Encumbered for 2016/17 AA faculty start-up		(1,617,000)				

SDSU Multi-Year Budget Plan - ONE-TIME

		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
<u>Institutional One-time Reserve</u>		2014/15	2015/16	(B 2016-02)	(B 2017-05)	(B 2018-02)	(B 2019-01)
1	Beginning Balance:	10,844,769	9,065,498	9,986,199	15,337,595	20,067,887	25,647,927
31	10/16/14 PBAC Allocation	(3,043,440)					
32	12/11/14 PBAC Allocation	(5,075,000)					
33	2/12/15 PBAC Allocation	(855,000)					
34	4/16/15 PBAC Allocation	(8,500,000)					
35	11/19/15 PBAC Allocation		(10,531,500)				
36	2/25/16 PBAC Allocation		(6,220,000)				
37	4/14/16 PBAC Allocation		(2,121,800)				
38	2/16/17 PBAC Allocation			(5,402,059)			
39	<i>2/16/17 PBAC Allocation - HOLD for 17/18 Funding Gap</i>			(5,000,000)			2,500,000
40	4/13/17 PBAC Allocation			(1,300,000)			
41	Project Balances for Completed PBAC Projects			102,115	13,330		
42	1/18/2018 PBAC Allocation				(2,520,000)		1,260,000
43	2/15/2018 PBAC Allocation				(12,278,000)		
44	9/27/2018 PBAC Allocation					(273,600)	
45	3/28/2019 PBAC Allocation					(11,027,811)	
46	5/23/2019 PENDING PBAC Allocation						(33,688,476)
47	Subtotal PBAC Allocations:	(28,321,678)	(32,358,064)	(32,247,801)	(34,245,370)	(32,535,264)	(29,928,476)
48							
49	Unallocated One-Time Reserve	9,065,498	9,986,199	15,337,595	20,067,887	25,647,927	10,771,713
50							
51	Target Unallocated One-Time Reserve		(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)
52	Est. One-Time Funding Surplus/(Deficit) from Target Reserve		1,986,199	7,337,595	12,067,887	17,647,927	2,771,713

[b] Carry-forward of base budget reserve will be reduce as base funds are allocated.

2019/20 Integrated Budget Proposals -- Consolidated

For Committee Consideration

Committee

Budget Requests	COVP Revised Summary			Committed / Non-Discretionary Requests			Discretionary Requests			Revised Summary		
	(1)	(2)	(3)	(1)	(2)	(3)	(1)	(2)	(3)	(1)	(2)	(3)
	2019/20 One-Time	2019/20 Base	2019/20 TOTAL	2019/20 One-Time	2019/20 Base	2019/20 TOTAL	2019/20 One-Time	2019/20 Base	2019/20 TOTAL	2019/20 One-Time	2019/20 Base	2019/20 TOTAL
	(Cols 1 + 2)		(Cols 1 + 2)	(Cols 1 + 2)		(Cols 1 + 2)	(Cols 1 + 2)		(Cols 1 + 2)	(Cols 1 + 2)		
Academic Affairs:												
<u>Staff for Office of Faculty Diversity and Inclusion</u>	\$720,000	\$390,000	\$1,110,000		\$390,000	\$390,000	\$360,000		\$360,000	\$360,000	\$390,000	\$750,000
<u>Universal Design</u>	\$5,000		\$5,000			\$0	\$5,000		\$5,000	\$5,000	\$0	\$5,000
<u>Fund to Support Start-Up Costs for New T/TT Faculty</u>	\$3,000,000		\$3,000,000			\$0	\$1,500,000		\$1,500,000	\$1,500,000	\$0	\$1,500,000
<u>Enrollment Growth – 1-time funding</u>	\$2,250,000		\$2,250,000	\$2,250,000		\$2,250,000			\$0	\$2,250,000	\$0	\$2,250,000
<u>FERP Funding: Move from base to 1-time</u>	\$1,040,000		\$1,040,000			\$0	\$1,040,000		\$1,040,000	\$1,040,000	\$0	\$1,040,000
<u>Class-size Reduction – Student Success Initiative</u>	\$1,000,000		\$1,000,000			\$0	\$1,000,000		\$1,000,000	\$1,000,000	\$0	\$1,000,000
<u>Cost to replace CurricUNET and institute improved curriculum approval processes</u>	\$576,650		\$576,650	\$576,650		\$576,650			\$0	\$576,650	\$0	\$576,650
<u>Incentive for Revenue-Generating Enrollment Growth</u>	\$300,000		\$300,000			\$0	\$300,000		\$300,000	\$300,000	\$0	\$300,000
<u>Faculty Leadership Professional Development Funds</u>	\$100,000		\$100,000			\$0	\$100,000		\$100,000	\$100,000	\$0	\$100,000
<u>Library High-End Computing Lab</u>	\$250,000		\$250,000			\$0	\$250,000		\$250,000	\$250,000	\$0	\$250,000
<u>Student Services Hub in Love Library</u>	\$1,000,000		\$1,000,000			\$0	\$0		\$0	\$0	\$0	\$0
<u>Partner Hires</u>	\$1,000,000		\$1,000,000			\$0	\$500,000		\$500,000	\$500,000	\$0	\$500,000
<u>Support for the Center of Teaching and Learning</u>	\$140,000		\$140,000			\$0	\$140,000		\$140,000	\$140,000	\$0	\$140,000
<u>SDSU-IV 4-Year Campus Campaign</u>	\$110,000		\$110,000			\$0	\$110,000		\$110,000	\$110,000	\$0	\$110,000
<u>Data Champions/Data Fellows</u>	\$120,000		\$120,000			\$0	\$120,000		\$120,000	\$120,000	\$0	\$120,000
<u>Innovative Student Success Initiatives</u>	\$250,000		\$250,000			\$0	\$250,000		\$250,000	\$250,000	\$0	\$250,000
<u>Library Acquisitions</u>	\$250,000		\$250,000			\$0	\$250,000		\$250,000	\$250,000	\$0	\$250,000
<u>Innovative Majors, Minors, & Other Programs</u>	\$250,000		\$250,000			\$0	\$100,000		\$100,000	\$100,000	\$0	\$100,000
<u>Strategic Evidence-Based Continuous Improvement Framework to support Equity-Driven High Achievement for our Students and WASC Regional Accreditation</u>	\$96,000		\$96,000			\$0	\$96,000		\$96,000	\$96,000	\$0	\$96,000
<u>Center for Service Learning and Community Engagement</u>	\$60,000		\$60,000			\$0	\$0		\$0	\$0	\$0	\$0
<u>Support for Explore SDSU and Recruiting Expenses</u>	\$66,000		\$66,000			\$0	\$66,000		\$66,000	\$66,000	\$0	\$66,000
<u>Faculty support</u>	\$350,000		\$350,000	\$350,000		\$350,000			\$0	\$350,000	\$0	\$350,000
<u>Campus to Reassume \$3m Operating Costs Shifted to CES During the Last Recession</u>	\$3,000,000		\$3,000,000	\$3,000,000		\$3,000,000			\$0	\$3,000,000	\$0	\$3,000,000
<u>Establishment of new cultural and identity centers</u>	\$530,000		\$530,000			\$0	\$300,000		\$300,000	\$300,000	\$0	\$300,000
<u>Peer Mentor Training Academy: Building community, Leveraging Strengths, Serving Students</u>	\$105,000		\$105,000			\$0	\$0		\$0	\$0	\$0	\$0
<u>New T/TT Faculty Positions</u>		\$2,985,000	\$2,985,000			\$0		\$2,985,000	\$2,985,000	\$0	\$2,985,000	\$2,985,000
<u>Faculty promotion-based salary increase funding</u>		\$502,700	\$502,700		\$502,700	\$502,700			\$0	\$0	\$502,700	\$502,700
<u>Academic Advisors: Move from 1-Time to Base Funding</u>		\$345,708	\$345,708			\$0		\$345,708	\$345,708	\$0	\$345,708	\$345,708
<u>Enrollment Growth</u>		\$1,500,000	\$1,500,000		\$1,500,000	\$1,500,000			\$0	\$0	\$1,500,000	\$1,500,000
<u>Library Acquisitions (year 5 of 5 year plan)</u>		\$100,000	\$100,000		\$100,000	\$100,000			\$0	\$0	\$100,000	\$100,000
<u>Administrative Analyst for AA Resource Management Office</u>		\$105,000	\$105,000			\$0		\$52,500	\$52,500	\$0	\$52,500	\$52,500
<u>SDSU IV – Operations Budget (year 5 of 5 year plan)</u>		\$20,000	\$20,000		\$20,000	\$20,000			\$0	\$0	\$20,000	\$20,000
<u>Black Student Retention Needs: Meeting Grad 2025 Goals</u>		\$70,000	\$70,000			\$0		\$70,000	\$70,000	\$0	\$70,000	\$70,000
<u>Staff for Office of Global Initiatives</u>		\$237,000	\$237,000			\$0		\$0	\$0	\$0	\$0	\$0
<u>Tribal Liaisons</u>		\$150,000	\$150,000			\$0		\$150,000	\$150,000	\$0	\$150,000	\$150,000
<u>Pool of resources to be distributed competitively for new staff positions</u>		\$700,000	\$700,000			\$0		\$600,000	\$600,000	\$0	\$600,000	\$600,000
Subtotal Academic Affairs	\$16,568,650	\$7,105,408	\$23,674,058	\$6,176,650	\$2,512,700	\$8,689,350	\$6,487,000	\$4,203,208	\$10,690,208	\$12,663,650	\$6,715,908	\$19,379,558
Graduate & Research Affairs:												
<u>Funding to Support Master's Student Research/Creative Activities</u>	\$250,000	\$250,000	\$500,000			\$0	\$250,000	\$250,000	\$500,000	\$250,000	\$250,000	\$500,000
<u>Matching Funds for Grant Submissions</u>	\$600,000		\$600,000			\$0	\$400,000		\$400,000	\$400,000	\$0	\$400,000
<u>Assigned Time for Grant Development Support</u>	\$250,000		\$250,000			\$0	\$250,000		\$250,000	\$250,000	\$0	\$250,000
<u>Shared Equipment and Shared Facilities</u>	\$600,000		\$600,000			\$0	\$400,000		\$400,000	\$400,000	\$0	\$400,000
<u>Summer Undergraduate Research Program</u>	\$200,000		\$200,000			\$0	\$200,000		\$200,000	\$200,000	\$0	\$200,000
<u>Assigned time for Research and Creative Activities</u>	\$700,000		\$700,000			\$0	\$350,000		\$350,000	\$350,000	\$0	\$350,000
<u>Student Research Symposium (SRS)</u>		\$50,000	\$50,000			\$0		\$50,000	\$50,000	\$0	\$50,000	\$50,000
<u>Bridge Funding for Faculty</u>		\$200,000	\$200,000			\$0		\$0	\$0	\$0	\$0	\$0
Subtotal Graduate & Research Affairs	\$2,600,000	\$500,000	\$3,100,000	\$0	\$0	\$0	\$1,850,000	\$300,000	\$2,150,000	\$1,850,000	\$300,000	\$2,150,000

2019/20 Integrated Budget Proposals -- Consolidated

Budget Requests	COVP Revised Summary			For Committee Consideration						Committee		
				Committed / Non-Discretionary Requests			Discretionary Requests			Revised Summary		
	(1)	(2)	(3)	(1)	(2)	(3)	(1)	(2)	(3)	(1)	(2)	(3)
	2019/20 One-Time	2019/20 Base	2019/20 TOTAL	2019/20 One-Time	2019/20 Base	2019/20 TOTAL	2019/20 One-Time	2019/20 Base	2019/20 TOTAL	2019/20 One-Time	2019/20 Base	2019/20 TOTAL
	(Cols 1 + 2)			(Cols 1 + 2)			(Cols 1 + 2)			(Cols 1 + 2)		
Student Affairs:												
ADA Mandatory Accommodations	\$196,000		\$196,000			\$0	\$196,000		\$196,000	\$196,000	\$0	\$196,000
Safety Enhancements	\$51,546		\$51,546			\$0	\$51,546		\$51,546	\$51,546	\$0	\$51,546
Career Development Coordinators		\$193,944	\$193,944			\$0	\$135,000	\$58,944	\$193,944	\$135,000	\$58,944	\$193,944
StratComm - Web Developer SA		\$81,000	\$81,000			\$0		\$81,000	\$81,000	\$0	\$81,000	\$81,000
Subtotal Student Affairs	\$247,546	\$274,944	\$522,490	\$0	\$0	\$0	\$382,546	\$139,944	\$522,490	\$382,546	\$139,944	\$522,490
Information Technology:												
Chief Information Officer Salary/Benefits and Moving and Relocation Expenses	\$25,000	\$216,612	\$241,612	\$25,000	\$216,612	\$241,612			\$0	\$25,000	\$216,612	\$241,612
ATI Coordinator for SDSU ATI Compliance		\$150,000	\$150,000			\$0		\$150,000	\$150,000	\$0	\$150,000	\$150,000
Subtotal Information Technology	\$25,000	\$366,612	\$391,612	\$25,000	\$216,612	\$241,612	\$0	\$150,000	\$150,000	\$25,000	\$366,612	\$391,612
Business & Financial Affairs:												
Budget Transparency Software	\$10,000	\$30,000	\$40,000			\$0	\$10,000	\$30,000	\$40,000	\$10,000	\$30,000	\$40,000
SDSU Police - Crime Analyst	\$76,000		\$76,000			\$0	\$76,000		\$76,000	\$76,000	\$0	\$76,000
Cost of Construction - PM			\$0			\$0			\$0	\$0	\$0	\$0
Emergency Management Coord		\$97,500	\$97,500			\$0		\$97,500	\$97,500	\$0	\$97,500	\$97,500
Project Delivery Team		\$750,000	\$750,000			\$0		\$375,000	\$375,000	\$0	\$375,000	\$375,000
FS Management Staffing - Associate Director Administration		\$37,500	\$37,500			\$0		\$37,500	\$37,500	\$0	\$37,500	\$37,500
FS Management Staffing - Accounting Tech II		\$60,000	\$60,000			\$0		\$60,000	\$60,000	\$0	\$60,000	\$60,000
FS Management Staffing - Accounting Tech I		\$58,500	\$58,500			\$0		\$58,500	\$58,500	\$0	\$58,500	\$58,500
FS Management Staffing - Assistant Landscape Manager		\$90,000	\$90,000			\$0		\$90,000	\$90,000	\$0	\$90,000	\$90,000
FS Management Staffing - Equipment/Expenses		\$10,220	\$10,220			\$0		\$10,220	\$10,220	\$0	\$10,220	\$10,220
Confidential Office Support - Employee Relations		\$60,000	\$60,000			\$0		\$60,000	\$60,000	\$0	\$60,000	\$60,000
Subtotal Business & Financial Affairs	\$86,000	\$1,193,720	\$1,279,720	\$0	\$0	\$0	\$86,000	\$818,720	\$904,720	\$86,000	\$818,720	\$904,720
Athletics:												
Fowler Athletic Center meeting rooms—tables and chair replacement	\$74,550		\$74,550			\$0	\$0		\$0	\$0	\$0	\$0
Subtotal Athletics	\$74,550	\$0	\$74,550	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

2019/20 Integrated Budget Proposals -- Consolidated

Budget Requests	COVP Revised Summary			For Committee Consideration						Committee		
				Committed / Non-Discretionary Requests			Discretionary Requests			Revised Summary		
	(1)	(2)	(3)	(1)	(2)	(3)	(1)	(2)	(3)	(1)	(2)	(3)
	2019/20 One-Time	2019/20 Base	2019/20 TOTAL	2019/20 One-Time	2019/20 Base	2019/20 TOTAL	2019/20 One-Time	2019/20 Base	2019/20 TOTAL	2019/20 One-Time	2019/20 Base	2019/20 TOTAL
	(Cols 1 + 2)			(Cols 1 + 2)			(Cols 1 + 2)			(Cols 1 + 2)		
University Relations & Development:												
<u>Evertrue and LinkedIn Premium Business Accounts</u>	\$44,780		\$44,780			\$0	\$44,780		\$44,780	\$44,780	\$0	\$44,780
<u>Alumni Engagement Request</u>	\$55,500		\$55,500			\$0	\$55,500		\$55,500	\$55,500	\$0	\$55,500
<u>Alan Alda Center for Communicating Science – Two-Day Workshop</u>	\$26,000		\$26,000			\$0	\$0		\$0	\$0	\$0	\$0
Subtotal University Relations & Development	\$126,280	\$0	\$126,280	\$0	\$0	\$0	\$100,280	\$0	\$100,280	\$100,280	\$0	\$100,280
President's Office												
<u>StratComm - Campus Photography Initiative</u>	\$25,000		\$25,000			\$0	\$25,000		\$25,000	\$25,000	\$0	\$25,000
<u>StratComm - Web Developer</u>	\$81,000		\$81,000			\$0	\$81,000		\$81,000	\$81,000	\$0	\$81,000
Subtotal President's Office	\$106,000	\$0	\$106,000	\$0	\$0	\$0	\$106,000	\$0	\$106,000	\$106,000	\$0	\$106,000
Cross Divisional:												
<u>Campus to Reassume \$650k research compliance costs shifted to SDSURF during the last recession</u>	\$650,000		\$650,000	\$650,000		\$650,000			\$0	\$650,000	\$0	\$650,000
<u>Strategic Plan</u>	\$300,000		\$300,000	\$300,000		\$300,000			\$0	\$300,000	\$0	\$300,000
<u>Pool of resources to be distributed competitively for new staff positions</u>		\$300,000	\$300,000			\$0		\$200,000	\$200,000	\$0	\$200,000	\$200,000
Subtotal Cross Divisional	\$950,000	\$300,000	\$1,250,000	\$950,000	\$0	\$950,000	\$0	\$200,000	\$200,000	\$950,000	\$200,000	\$1,150,000
Deferred Maintenance/Capital Projects:												
<u>DM Funding - Phase 1 of 5</u>	\$6,400,000	\$1,600,000	\$8,000,000			\$0	\$6,400,000		\$6,400,000	\$6,400,000	\$0	\$6,400,000
<u>PSFA CSFM Corrections - Construction</u>	\$1,500,000		\$1,500,000	\$1,500,000		\$1,500,000			\$0	\$1,500,000	\$0	\$1,500,000
<u>Traffic Mitigation</u>	\$2,600,000		\$2,600,000	\$2,600,000		\$2,600,000			\$0	\$2,600,000	\$0	\$2,600,000
<u>Access Control Replacement/Upgrade</u>	\$1,000,000		\$1,000,000			\$0	\$1,000,000		\$1,000,000	\$1,000,000	\$0	\$1,000,000
<u>ECCC Barrier Removal</u>	\$500,000		\$500,000			\$0	\$500,000		\$500,000	\$500,000	\$0	\$500,000
<u>Radios and Radio System Installation</u>	\$525,000		\$525,000			\$0	\$525,000		\$525,000	\$525,000	\$0	\$525,000
<u>Academic Building Capital Fund</u>	\$4,000,000		\$4,000,000			\$0	\$2,000,000		\$2,000,000	\$2,000,000	\$0	\$2,000,000
<u>PSFA Environmental Condition Improvements</u>	\$3,000,000		\$3,000,000	\$3,000,000		\$3,000,000			\$0	\$3,000,000	\$0	\$3,000,000
Subtotal Deferred Maintenance/Capital Projects	\$19,525,000	\$1,600,000	\$21,125,000	\$7,100,000	\$0	\$7,100,000	\$10,425,000	\$0	\$10,425,000	\$17,525,000	\$0	\$17,525,000
Total Budget Requests	\$40,309,026	\$11,340,684	\$51,649,710	\$14,251,650	\$2,729,312	\$16,980,962	\$19,436,826	\$5,811,872	\$25,248,698	\$33,688,476	\$8,541,184	\$42,229,660

Available Funding	\$33,760,000	\$8,593,446	\$42,353,446							\$33,760,000	\$8,593,446	\$42,353,446	
Total Committed Requests	\$14,251,650	\$2,729,312	\$16,980,962							\$14,251,650	\$2,729,312	\$16,980,962	
Net Available Funding	\$19,508,350	\$5,864,134	\$25,372,484				\$19,508,350	\$5,864,134	\$25,372,484	\$19,508,350	\$5,864,134	\$25,372,484	
							Total Discretionary Requests	\$19,436,826	\$5,811,872	\$25,248,698	\$19,436,826	\$5,811,872	\$25,248,698
							Net Available Funding	\$71,524	\$52,262	\$123,786	\$71,524	\$52,262	\$123,786