MEMORANDUM

DATE: December 14, 2012

TO: Elliot Hirshman
   President

FROM: Sally F. Roush
       Chair, President’s Budget Advisory Committee

SUBJECT: President’s Budget Advisory Committee
         Recommendation of December 13, 2012

Attached is the Recommendation from the President’s Budget Advisory Committee (PBAC) Meeting of December 13th, 2012 for approval of the 2012/13 one-time $3 million divisional allocation. Supporting materials are attached for your information. I recommend your approval.

If you have any questions, please let me know.

SFR:nl

Attachments
RECOMMENDATION

Approve 2012/13 one-time funding request:

<table>
<thead>
<tr>
<th>Department</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>President/KPBS</td>
<td>30,600</td>
</tr>
<tr>
<td>Academic Affairs</td>
<td>2,225,400</td>
</tr>
<tr>
<td>Athletics</td>
<td>69,000</td>
</tr>
<tr>
<td>Business &amp; Financial Affairs</td>
<td>424,500</td>
</tr>
<tr>
<td>Student Affairs</td>
<td>180,900</td>
</tr>
<tr>
<td>UR&amp;D</td>
<td>69,600</td>
</tr>
<tr>
<td><strong>Total Divisional Allocations</strong></td>
<td><strong>3,000,000</strong></td>
</tr>
</tbody>
</table>

Approved by:

Elliot Hirshman, President  
(2/17/12)  
Date
President’s Budget Advisory Committee
Meeting Agenda
December 13, 2012
2:00p.m. @ MH-3318

I. Call to order
   • Call for amendments to agenda

II. Information Item

III. Reports
   • 2012/13 Revenues (Attachment 1)
   • 2012/13 Reserves (Attachment 2)

IV. Watch List
   • Base Enrollment Growth Funding – 2013/14
   • Master Plan Costs
     ▪ Potential Court Appeal Costs – Est. Cost $300,000
   • SUF Class Action Suit – Est. Cost TBD
   • Aztec Nights – Est. Cost $175,000
   • Unfunded Compensation Items
   • Imperial Valley Campus Infrastructure – Est. Cost TBD
   • Imperial Valley Campus North Classroom
   • Bioscience Center Custodial/Utilities – Est. Cost $160,000

V. Funding Requests

VI. Voting Items
   • 2012/13 Budget B 2012-03 (Attachment 3)

VII. New Business

VIII. Reminder
   • Next Meeting Date – January 17, 2013 at 2:00 p.m. in MH 3318
### SAN DIEGO STATE UNIVERSITY

#### 2012/13 Revenue Estimates
**As of December 6, 2012**

|                        | 2011/12 Budget | 2011/12 Actual | % Over/(Under) | 2012/13 Budget | Year to Date as of 12/6/2012 | Term End Estimate Budget | % Over/(Under) |
|------------------------|----------------|----------------|---------------|----------------|----------------------------|--------------------------|----------------|----------------|
| **Basic Tuition Fee**  |                |                |               |                |                           |                          |                |
| Summer                 | 9,664,000      | 9,966,266      | 272,296       | 2.31%          | 11,405,000                | 11,427,741              | 11,427,741      | 22,741         | 0.20%          |
| Fall                   | 78,216,000     | 79,073,833     | 857,833       | 1.10%          | 79,390,000                | 83,966,237              | 79,371,840      | (18,160)       | -0.02%         |
| Spring                 | 71,163,000     | 72,116,920     | 952,920       | 1.34%          | 71,665,000                | 4,945,394               | 71,574,949      | 19,949         | 0.03%          |
| **Sub-Total Basic Tuition** | 159,073,000    | 161,156,019    | 2,083,019     | 1.31%          | 162,360,000              | (109,269,372)           | 162,374,529     | 24,529         | 0.20%          |
| **Non-Resident Tuition** |               |                |               |                |                           |                          |                |
| Summer                 | 299,215        | 491,027        | 191,812       | 64.11%         | 385,358                   | 514,345                 | 514,345         | 128,987        | 33.47%         |
| Fall                   | 4,546,749      | 5,908,217      | 1,361,468     | 29.04%         | 4,636,763                 | 6,603,032               | 6,665,874       | 2,059,111      | 44.41%         |
| Spring                 | 4,285,048      | 5,235,596      | 950,548       | 22.18%         | 4,108,691                 | 101,728                 | 5,691,492       | 1,582,801      | 30.62%         |
| **Sub-Total NR Tuition** | 9,131,012      | 11,634,840     | 2,503,828     | 27.42%         | 9,131,012                 | 7,219,105               | 12,901,711      | 3,770,699      | 41.30%         |
| **International Tuition** |               |                |               |                |                           |                          |                |
| Summer                 | 360,416        | 384,509        | 26,092        | 7.24%          | 300,225                   | 581,436                 | 581,436         | 281,211        | 93.67%         |
| Fall                   | 2,965,229      | 3,664,333      | 799,104       | 27.00%         | 2,896,625                 | 4,270,247               | 4,347,013       | 1,477,388      | 51.48%         |
| Spring                 | 2,022,543      | 2,486,694      | 464,151       | 32.05%         | 2,708,338                 | 92,381                  | 3,912,312       | 1,203,974      | 44.45%         |
| **Sub-Total International Tuition** | 5,878,188      | 7,567,535      | 1,689,347     | 28.74%         | 5,878,188                 | 4,944,063               | 8,840,762       | 2,962,574      | 50.40%         |
| **TOTAL TUITION**       | 174,082,200    | 180,358,394    | 6,276,194     | 57.47%         | 177,359,200               | 112,422,540             | 184,117,002     | 6,757,802      | 3.81%          |

**Application Fee**

|                        | 2,294,000      | 2,874,366      | 580,366       | 25.30%         | 2,294,000                 | 1,455,190               | 2,294,000       | 0              | 0.00%          |

**TOTAL APPLICATION FEE**

|                        | 2,294,000      | 2,874,366      | 580,366       | 25.30%         | 2,294,000                 | 1,455,190               | 2,294,000       | 0              | 0.00%          |

**TOTAL**

|                        | 176,376,200    | 183,232,760    | 6,856,560     | 82.77%         | 179,653,200               | 113,877,730             | 186,411,002     | 6,757,802      | 3.76%          |

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[1] Campus Basic Tuition Fee Calculation: 
- B 2012-03 (Prop 30 Passed) 
- SDSU Adjustments (a) 

[2] SDSU adjusts the CO fee calculation to account for campus discretionary fee waivers, student mix and enrollment projections.

[3] Non-Resident and International Tuition budget is allocated by tuition type and term based on prior year percentage of each tuition type revenue.

[4] Term estimates are based on projected Spring enrollments from AA as of 9/24/2012 discounted based on prior year student mix and waiver/collections experience.

[5] Term estimates are based on projected Spring enrollments from AA as of 9/24/2012 discounted based on prior year student mix and waiver/collections experience.

[6] Term estimates are based on projected Spring enrollments from AA as of 9/24/2012 discounted based on prior year student mix and waiver/collections experience.
## Base Budget Reserve

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012/13 Beginning Base Budget Reserve Balance</td>
<td>209,533</td>
</tr>
<tr>
<td>2012/13 Base Budget Reserve</td>
<td>209,533</td>
</tr>
</tbody>
</table>

## One-Time Reserve

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012/13 Beginning One-time Reserve Balance</td>
<td>7,361,340</td>
</tr>
<tr>
<td>2012/13 Approved Funding Requests</td>
<td></td>
</tr>
</tbody>
</table>

**Academic Affairs**

- Lottery Funds Reduction - Equip & Software (Approved 8/14/2012) (417,000)
- Out-of-State Recruitment (Approved 9/14/2012) (175,673)
- China International Student Recruitment (Approved 8/14/2012) (89,000)
- Graduate International Student Transcript Evaluation/Recruitment (Approved 8/14/2012) (55,500)
- University Grant Program (RSCA) (Approved 11/15/2012) (194,168)

**Student Affairs**

- International Recruitment (Approved 9/14/2012) (156,328)

## 2012/13 Proposed Funding Requests

### Divisional Allocation

2012/13 One-Time Funding (3,000,000)

## Institutional

- Univ. Non-Divisional Budget Reduction[^a] (6,261,160)

## 2012/13 Funding Sources

- Prop 30 Passed - B 2012-03 Funding (11,315,750)
- Estimated Fee Revenues over Budget (6,757,802)
- One-Time Carry-forward of Base Budget Reserve (209,533)

### 2012/13 Estimated One-Time Reserve Balance

15,295,596

[^a]: The Univ. Non-Divisional Budget Reduction of $6,261,160 is a base reduction and is being funded with one-time funds for 2012/13. It will need to be funded with base funds in 2013/14.
### 2012/13 Adjustments:

#### 2011/12 GF Base Adjustments
- **Mandatory Retirement Adjustment**
  - Attach B (3)
  - 2011 (942,950) 2012 (942,950) 0
  - Total (942,950) (942,950) 0
- **2012/13 GF Base Adjustments**
  - SDSU share of base reduction ($100M systemwide)
    - Attach B (2)
    - 2011 (7,859,700) 2012 (7,859,700) 0
    - Total (7,859,700) (7,859,700) 0
  - SDSU share of operating revenue interest assessment
    - Attach B (6)
    - 2011 (175,600) 2012 (175,600) 0
    - Total (175,600) (175,600) 0
  - SUG set-aside
    - Attach E (6)
    - 2011 (5,497,000) 2012 (807,000) 4,690,000
    - Total (5,497,000) (807,000) 4,690,000
  - SUG distribution
    - Attach F (3)
    - 2011 (4,863,200) 2012 (636,200) 4,227,000
    - Total (4,863,200) (636,200) 4,227,000
  - Total:
    - SDSU (8,899,100) (8,596,100) 463,000

#### 2012/13 Estimated Revenue Adjustments
- 2012/13 tuition revenue on Nov 2011 BOT approved rate increase
  - Prop 30 Passed - rescission of 2012/13 tuition rate increase
  - SDSU 17,348,000 17,348,000 0
  - Total (14,071,000) (14,071,000) 0
  - 2012/13 Contractual Agreements
  - Total:
    - SDSU 17,348,000 3,277,000 (14,071,000) (14,071,000)

#### 2012/13 Mandatory Costs
- **Mandatory Retirement Adjustment**
  - (funded by benefit pool)
    - Attach B (3)
    - 2011 (942,950) 2012 (942,950) 0
    - Total (942,950) (942,950) 0
  - **SDSU share of operating revenue interest assessment**
    - (funded by investment earnings)
      - Attach B (6)
      - 2011 (175,600) 2012 (175,600) 0
      - Total (175,600) (175,600) 0
  - SUG allocation
    - Attach F (3)
    - 2011 (4,863,200) 2012 (636,200) 4,227,000
    - Total (4,863,200) (636,200) 4,227,000
  - **CO Projected Health and Energy**
    - Attach C (a) (b)
    - 2011 (1,605,000) 2012 (1,605,000) 0
    - Total (1,605,000) (1,605,000) 0
  - Total:
    - SDSU (5,349,950) (1,122,550) 4,227,000

#### 2012/13 Multi-year Commitments
- 12/13 Faculty Promotions (70% of cost) [a]
  - SDSU (225,200) (225,200) 0

#### 2012/13 Net Funding Increase/Decrease for Distribution
- SDU 2,161,100 7,219,900 (9,381,000)

#### 2012/13 Trigger Cut
- **Trigger cut ($250M systemwide) held in System-wide Provisions**
  - Attach C (2)
  - 2011 (20,696,750) 2012 (20,696,750) 0
  - Total (20,696,750) (20,696,750) 0
  - **Prop 30 Passed - elimination of Trigger Cut ($250M systemwide)**
  - Attach C (3)
  - 2011 20,986,750 20,986,750 0
  - Total 20,986,750 20,986,750 0
  - Total:
    - SDU (1,315,000) (7,219,900) 11,315,750

#### 2012/13 Distribution of Reduction
- BDFA Cost Shift
  - 1,500,000
- Divisional Reductions
  - 10,774,460
- University Non-Divisional Reduction
  - 6,261,160
  - Total 18,535,620

#### 2012/13 Net Funding
- 0 5,054,590

[a] Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May.
# Proposed Divisional Allocations

**Historical Pro-Rata Methodology:**

<table>
<thead>
<tr>
<th>Allocate to Divisions</th>
<th>UnAdj Pro-Rata 2011/12 Support Budget [a]</th>
<th>% of Total</th>
<th>Distribution of Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>President/KPBS</td>
<td>2,535,303</td>
<td>1.02%</td>
<td>30,600</td>
</tr>
<tr>
<td>Academic Affairs</td>
<td>183,970,112</td>
<td>74.18%</td>
<td>2,225,400</td>
</tr>
<tr>
<td>Athletics</td>
<td>5,696,727</td>
<td>2.30%</td>
<td>69,000</td>
</tr>
<tr>
<td>Business &amp; Financial Affairs</td>
<td>35,102,970</td>
<td>14.15%</td>
<td>424,500</td>
</tr>
<tr>
<td>Student Affairs</td>
<td>14,956,607</td>
<td>6.03%</td>
<td>180,900</td>
</tr>
<tr>
<td>UR&amp;D</td>
<td>5,759,333</td>
<td>2.32%</td>
<td>69,600</td>
</tr>
<tr>
<td><strong>Total Divisional Allocations</strong></td>
<td><strong>248,021,052</strong></td>
<td><strong>100.00%</strong></td>
<td><strong>3,000,000</strong></td>
</tr>
</tbody>
</table>

[a] Excludes institutional, revenue-based and cost recovery; includes benefits

Prepared by Budget and Finance
C.Little 11/9/2012
I. Call to order - VP Roush called the meeting to order at 2:00 p.m. VP Roush inquired if there were any amendments to the agenda but there were none.

II. Information Items

III. Reports
   - 2012/13 Revenues (Attachment 1) – No update.
   - 2012/13 Reserves (Attachment 2) – No update.

IV. Watch List
   - Base Enrollment Growth Funding – 2013/14 – No update
   - Master Plan Costs – No update.
   - SUF Class Action Suit – No update.
   - Aztec Nights – No update.
   - Unfunded Compensation – No update.
   - Imperial Valley Campus Infrastructure – No update.
   - Imperial Valley Campus North Classroom – No update.
   - Bioscience Center Custodial/Utilities – No update.

V. Funding Requests
VI. Voting Items

- **2012/13 Budget B 2012-03 (Attachment 3)** – AR&P had discussed this budget item previously and expressed their support of it. After some discussion, Provost Marlin moved to approve this budget, Professor Eadic seconded, and the motion passed unanimously.

VII. New Business – None.

VIII. Reminder – The meeting was adjourned at 2:15 p.m. Our next meeting is scheduled for Thursday, January 17th, 2012 at 2:00 p.m. in MH-3318.