




SAN DIEGO STATE
UNIVERSITY

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Sally Roush
Vice President

MEMORANDUM

DATE: October 15, 2010

TO: Stephen L. Weber
President 

FROM: Sally F. Roush
Chair, President's Budget Advisory Committee

SUBJECT: President's Budget Advisory Committee
Recommendation of October 14, 2010

Attached is the Recommendation from the President's Budget Advisory Committee (PBAC) Meeting of October 14, 2010 for approval of the 2010/11 Proposed ARRA Funding Distribution. Supporting materials are attached for your information. I recommend your approval.

If you have any questions, please let me know.

SFR:nl

Attachments

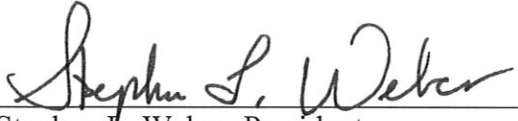
PRESIDENT'S BUDGET ADVISORY COMMITTEE
October 15, 2010

RECOMMENDATION

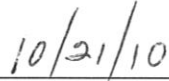
1. Approve 2010/11 ARRA Funding Distribution as presented in the attached materials:

\$8,752,400

Approved by:



Stephen L. Weber, President



Date

President's Budget Advisory Committee
Meeting Agenda
October 14, 2010
3:30p.m. @ Aztlan Conference Room (Aztec Center)

I. Call to order

- Call for amendments to agenda

II. Funding Requests

- None

III. Information Item

- None

IV. Reports

- 2010/11 Reserves (Attachment 1)
- 2010/11 Estimated Revenues (Attachment to follow)

V. Watch List

- Unfunded Compensation Items
- Master Plan Costs
 - Potential Court Appeal Costs – Estimated Cost \$250,000
- SUF Class Action Suit
- Chill Water Infrastructure – Estimated Cost \$2,045,000
- Contractual Dispute
- Hazardous Material/EHS Costs
- Aztec Nights
- Campaign Funding - \$500,000 (One-time funding)

VI. Voting Items

- Proposed Distribution of 2010/11 ARRA Funding (Attachment 2)

VII. New Business

-

VIII. Reminder

- **Next Meeting Date – October 28, 2010 at 3:30 p.m. in MH 3318**

Base Budget Reserve

2010/11 Base Budget Funding

	Beginning Balance	524,396
2010/11 Beginning Base Budget Balance		524,396

One-Time Reserve

2010/11 Beginning One-time Balance **5,098,451**

2010/11 Approved Funding Requests

Academic Affairs

Non-Resident Recruitment (100,000)
(Approved 5/13/10)

Student Affairs

Non-Resident Recruitment (148,730)
(Approved 5/13/10)

2010/11 One-Time Reserve **4,849,721**

Allocation of SDSU Share of \$106 Million of Federal Funds

Marginal Cost Funding (\$7,304)	5,054,400
Restoration to Budget Base	<u>3,698,000</u>
Total Available for Allocation	8,752,400

2010/11 Budget Allocation *			New Money Allocation
President	2,356,705	0.91%	79,747
Academic Affairs	191,813,998	74.16%	6,490,700
Athletics	5,672,889	2.19%	191,962
Business & Financial Affairs	37,290,250	14.42%	1,261,846
Student Affairs	15,599,747	6.03%	527,872
UR&D	<u>5,918,463</u>	<u>2.29%</u>	<u>200,272</u>
Sub-Total	258,652,052	100.00%	8,752,400
Institutional	<u>58,458,220</u>		
TOTAL	317,110,272		

* Does not include Cost Recovery and Revenue-Based

SAN DIEGO STATE UNIVERSITY

2010/11 Revenue Estimates
As of October 11, 2010

		<u>2009/10</u> <u>Budget</u>	<u>2009/10</u> <u>Actual</u>	<u>Over/(Under)</u> <u>Budget</u>	<u>%</u> <u>Over/(Under)</u> <u>Budget</u>	<u>2010/11</u> <u>Budget</u>	<u>Year to Date</u> <u>as of 10/11/10</u>	<u>Term End</u> <u>Estimate</u>	<u>Over/(Under)</u> <u>Budget</u>	<u>%</u> <u>Over/(Under)</u> <u>Budget</u>
State University Fee										
	Summer	6,146,887	7,275,500	1,128,613	18.36%	7,602,899	8,661,337	8,661,337 ⁽¹⁾	1,058,438	13.92%
	Fall	63,726,571	63,075,431	(651,140)	-1.02%	65,913,840	55,251,840	64,917,837 ⁽²⁾	(996,003)	-1.51%
	Spring	<u>57,922,959</u>	<u>56,105,201</u>	<u>(1,817,758)</u>	<u>-3.14%</u>	<u>58,645,193</u>		<u>58,645,193</u> ⁽⁴⁾	<u>0</u>	<u>0.00%</u>
	Sub-Total SUF	127,796,417	126,456,132	(1,340,285)	-1.05%	132,161,932	63,913,177	132,224,367	62,435	0.05%
Non-Resident Tuition										
	Summer	225,145	316,626	91,481	40.63%	265,401	340,618	340,618 ⁽¹⁾	75,217	28.34%
	Fall	4,081,608	4,966,965	885,357	21.69%	4,167,344	3,932,209	4,881,866 ⁽³⁾	714,522	17.15%
	Spring	<u>3,322,707</u>	<u>4,055,695</u>	<u>732,988</u>	<u>22.06%</u>	<u>3,403,401</u>		<u>3,403,401</u> ⁽⁴⁾	<u>0</u>	<u>0.00%</u>
	Sub-Total NR Tuition	7,629,460	9,339,285	1,709,825	22.41%	7,836,146	4,272,827	8,625,885	789,739	10.08%
International Tuition										
	Summer	372,549	413,580	41,031	11.01%	346,999	416,913	416,913 ⁽¹⁾	69,914	20.15%
	Fall	3,617,641	4,415,000	797,359	22.04%	3,704,239	3,148,633	4,767,336 ⁽³⁾	1,063,097	28.70%
	Spring	<u>3,216,550</u>	<u>3,549,443</u>	<u>332,893</u>	<u>10.35%</u>	<u>2,978,564</u>		<u>2,978,564</u> ⁽⁴⁾	<u>0</u>	<u>0.00%</u>
	Sub-Total International Tuition	7,206,740	8,378,023	1,171,283	16.25%	7,029,802	3,565,546	8,162,813	1,133,011	16.12%
TOTAL FEE & TUITION		142,632,617	144,173,440	1,540,823	1.08%	147,027,880	71,751,550	149,013,064	1,985,184	1.35%
Application Fee		2,294,000	2,652,402	358,402	15.62%	2,294,000	136,104	2,294,000 ⁽⁴⁾	0	
TOTAL APPLICATION FEE		2,294,000	2,652,402	358,402	15.62%	2,294,000	136,104	2,294,000		
TOTAL		144,926,617	146,825,842	1,899,225	1.31%	149,321,880	71,887,654	151,307,064	1,985,184	1.33%

- ⁽¹⁾ Summer Term Estimates - Actual collected
- ⁽²⁾ Fall Term SUF Estimates - Term end estimates developed using FTES under budget by 401 (481 headcount)
- ⁽³⁾ Fall Term Non-Resident, International and Application Fees Estimates - Estimates developed using average % of prior two years actual achieved collections
- ⁽⁴⁾ Spring Term Estimates - Estimated at budget

PRESIDENT'S BUDGET ADVISORY COMMITTEE
October 14, 2010
MINUTES

Voting Members Present:	Area Budget Reps Present:	Staff Present:	Guests Present:
Sally Roush	Ethan Singer	Crystal Little	
Grant Mack	Linda Lewiston	Ray Rainer	
Kathy LaMaster	Linda Stewart		
Cathie Atkins			
Betsy Kinsley			
Nancy Marlin			
Mary Ruth Carleton			
Jim Kitchen			

Voting Members Absent:
Bill Snavelly

I. Call to order - VP Roush called the meeting to order at 3:35 p.m. VP Roush inquired if there were any amendments to the agenda. Approval of the State Budget/Enrollment for Spring 2011 was added.

II. Funding Requests

There were no funding requests.

III. Information Items

There were no information items.

IV. Reports

2010/11 Reserves (Attachment 1) – There were no questions on this item.

2010/11 Estimated Revenues (Attachment 3) – The estimated revenues reflect the census figures. There were no questions on this item.

V. Watch List

Unfunded Compensation Items – This item may need more discussion later depending on the outcome of Spring Enrollment.

Master Plan Costs – No update.

SUF Class Action Suit – No update.

Chill Water Infrastructure – The estimated cost is about \$2.1M; this item will be voted on at the next meeting.

Contractual Dispute – No update.

Pending Litigation – No update.

Hazardous Material/EHS Costs – We received a draft proposal today and will have information available at the next meeting.

Aztec Nights – Costs for this program are proposed to be included in the base budget.

Campaign Funding - Funding for this item was previously suspended due to the state budget crisis but it needs to be added back as a one-time funding item.

Air Conditioning for Communications Building – A preliminary estimate will be presented at the next meeting.

Recruiting Funds for International Students – Funding needs to be moved from one-time to base budget funding.

Institutional Costs for Space Rental Modules – Some accommodations need to be made due to necessary relocation during the renovation of Storm/Nasatir this year. The anticipated cost is \$750,000 over a 3-year period.

VI. Voting Items

Proposed Distribution of 2010/11 ARRA Funding (Attachment 2) – Associate Dean LaMaster stated that AR&P had met to discuss the proposed ARRA funding distribution and had suggested more funding be distributed to Academic and Student Affairs in the best interest of students. PBAC members discussed the suggestion and were sympathetic to AR&P's view, however, they stated all divisions have a primary objective to serve the students. Dr. Kitchen moved to approve the attached distribution of 2010/11 ARRA Funding, A.S. President Mack seconded, and the motion passed unanimously.

VII. New Business

2010/11 Budget/Enrollment for Spring 2011 – The State Budget was passed on October 8, 2010 and additional funding is being allocated to higher education. There was a conference call with the Chancellor's Office earlier today to discuss increasing enrollment for Spring 2011 by increasing the number of resident FTES. The target for SDSU is to increase from 25,233 to 27,999 FTES in 2010/11, an increase of 2,766. We would need to double that figure since fall semester has already begun; we would need 5,532 additional students for spring. We must submit our Spring enrollment plan to the Chancellor's Office by October 29, 2010 (see attachment). Provost Marlin will be communicating to faculty and staff about the enrollment changes.

Some issues pertaining to increased enrollment that were discussed include:

- The new governor may modify the budget;
- We may have mid-year budget reductions;
- There is a system penalty for not meeting the new enrollment targets (but no campus penalty);
- No decision has been made on a fee increase for 2011/12; and
- Our budget for 2011/12 is in question; the State is estimated to have a \$29B problem in 2011/12.

VIII. Reminder

The next meeting is scheduled for Thursday, October 28 at 3:30 p.m. in MH-3318. The meeting was adjourned at 4:25 p.m.

**CY 2010-11 Budget: Resident FTES Targets and Marginal Funding
Summary from Executive Council Meeting, October 12/13, 2010
October 13, 2010**

The state's CY 2010-11 budget provides funding to support resident FTES restoration to 339,873 FTES. While all assumptions underlying the budget may not hold for this year and there are 2011-12 uncertainties, the CSU needs **now** to act to serve students.

Summary on Enrollment Management

1. Campuses impacted for spring 2011 should consider adjusting impaction criteria (e.g., GPA) to reflect the budget.
2. Eligible upper-division transfer students continue to be accorded highest priority.
3. Eligible lower-division transfer students may be admitted, especially in community college areas with constrained instructional capacity.
4. Eligible second-baccalaureate postbaccalaureate applicants may be admitted.
5. Eligible undeclared postbaccalaureate applicants may be admitted.

Summary on FTES Targets and Marginal Funding

1. The resident FTES baseline is set at the September 27th, 325,360 FTES, level with marginal cost funding provided at that level. No penalties will be assessed for missing these baseline 2010-11 targets.
2. All campuses, at least, should seek to serve to their portion of 331,583 resident FTES – a figure aligned with the \$305 million in budget restoration.
3. Campuses will receive marginal cost funding for resident FTES instruction provided above the campus' September 27th target that help the CSU to serve as close as possible the 339,873 resident FTES target.
4. Following the Executive Council, campus presidents will be asked to submit detailed winter 2011 and spring 2011 enrollment management plans by October 29th to Academic Research and Resources (ARR).

Academic Affairs/Business and Finance

CSU Resident FTES Restoration: 2010-11 Target Update

Campus	Current Budgeted 2010- 11 Resident Target*	Current Budgeted 2010- 11 Target Plus "Stimulus" FTES**	September 27th 2010-11 Resident Target***	Updated	Updated
				October 13th 2010-11 Resident Target Level A****	October 13th 2010-11 Resident Target Level B****
Bakersfield	6,472	6,569	6,670	6,752	6,861
Channel Islands	2,467	2,467	2,467	2,467	2,467
Chico	13,314	13,631	13,959	14,226	14,582
Dominguez Hills	8,788	8,920	9,057	9,168	9,317
East Bay	10,646	10,900	11,162	11,376	11,660
Fresno	16,457	16,849	17,255	17,585	18,024
Fullerton	24,245	24,910	25,598	26,158	26,903
Humboldt	6,612	6,711	6,814	6,898	7,010
Long Beach	25,056	25,743	26,454	27,032	27,802
Los Angeles	15,385	15,751	16,131	16,439	16,850
Maritime Academy	870	870	870	870	870
Monterey Bay	3,640	3,640	3,640	3,640	3,640
Northridge	22,946	23,575	24,226	24,756	25,461
Pomona	16,123	16,507	16,905	17,228	17,659
Sacramento	20,482	21,044	21,625	22,098	22,727
San Bernardino	13,046	13,357	13,678	13,940	14,289
San Diego	25,233	25,925	26,641	27,223	27,999
San Francisco	20,879	21,451	22,044	22,526	23,168
San Jose	20,027	20,576	21,145	21,607	22,222
San Luis Obispo	15,702	16,076	16,463	16,778	17,198
San Marcos	6,846	6,949	7,055	7,142	7,258
Sonoma	7,050	7,156	7,266	7,355	7,474
Stanislaus	6,665	6,765	6,869	6,953	7,066
Total Campuses	308,951	316,342	323,994	330,217	338,507
System Offices	1,366	1,366	1,366	1,366	1,366
CSU System Total	310,317	317,708	325,360	331,583	339,873

* Budgeted Resident FTES Targets, B-10-02, Attachment E

** Budgeted Resident FTES Target plus FTES augmentation restored

in four tiers proportionate to the four-tiered FTES reductions. Restoration made possible from federal "stimulus" funding allocation, 13 September 2010 memo -- Allocation of \$106 Million of Federal Funds -- from EVCs E. P. Smith and B. F. Quillian to CSU Presidents.

*** Updated 2010-11 Resident FTES Targets, 27 September 2010 memo from EVCs

E. P. Smith and B. F. Quillian to CSU Presidents, predicated on confidence that the Governor will succeed in securing the higher education budget, but cognizant that student fee revenue is available. The CSU expects the 2011-12 targets to be, at least, at this adjusted level, if not higher. No penalties will be assessed for exceeding or missing these baseline 2010-11 targets.

**** Updated 2010-11 Resident FTES Targets, based on review of the 2010-11 Budget which provides funding to support resident FTES restoration to 339,873 FTES. CSU campuses will receive marginal cost funding for resident FTES instruction provided above the campus 325.36K target. For resident FTES served beyond the level B target that assists the system in serving 339,873 resident FTES, funding will be provided.