




SAN DIEGO STATE  
UNIVERSITY

Business and Financial Affairs  
San Diego State University  
5500 Campanile Drive  
San Diego CA 92182-1620  
Tel: 619 · 594 · 6017  
Fax: 619 · 594 · 6022  
Email: sally.roush@sdsu.edu

Sally Roush  
Vice President

**MEMORANDUM**

DATE: April 6, 2012

TO: Elliot Hirshman  
President 

FROM: Sally F. Roush  
Chair, President's Budget Advisory Committee

SUBJECT: President's Budget Advisory Committee  
Recommendation of April 5, 2012

Attached is the Recommendation from the President's Budget Advisory Committee (PBAC) Meeting of April 5<sup>th</sup>, 2012 for approval of the allocation of the 2012/13 reduction in University Operating Fund budget. Supporting materials and meeting minutes are attached for your information. I recommend your approval.

If you have any questions, please let me know.

SFR:nl

Attachments

**PRESIDENT'S BUDGET ADVISORY COMMITTEE**  
**April 5, 2012**

**RECOMMENDATION**

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Approve allocation of 2012/13 budget reduction:

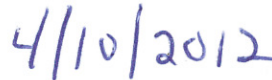
President/KPBS	(136,528)
Academic Affairs	(5,009,603)
University Non-Divisional	(4,919,464)
Athletics	(307,857)
Business & Financial Affairs	(1,893,992)
Student Affairs	(807,122)
UR&D	(310,534)
<b>Total</b>	<b>(13,385,100)</b>

The University Non-Divisional reduction will be addressed with integrated financial strategies that include increasing budgeted non-resident tuition revenues, cost shifting to other revenue generating sources, and the use of institutional one-time funds until which time the obligation has been fully met with on-going sources.

Approved by:



\_\_\_\_\_  
Elliot Hirshman, President



\_\_\_\_\_  
Date

## **President's Budget Advisory Committee**

### **Meeting Agenda**

April 5, 2012

2:00p.m. @ MH- 3318

#### **I. Call to order**

- Call for amendments to agenda

#### **II. Information Item**

- Budget Presentations

#### **III. Reports**

- 2011/12 Revenues (Attachment 1)
- 2011/12 Reserves (Attachment 2)

#### **IV. Watch List**

- Master Plan Costs
  - Potential Court Appeal Costs – Est. Cost \$300,000
- SUF Class Action Suit – Est. Cost TBD
- Aztec Nights – Est. Cost \$175,000
- Unfunded Compensation Items
- Imperial Valley Campus Infrastructure – Est. Cost TBD
- Imperial Valley Campus North Classroom
- Bioscience Center Custodial/Utilities – Est. Cost \$160,000

#### **V. Funding Requests**

#### **VI. Voting Items**

- 2012/13 B 2012-01 Budget & Distribution (Attachment 3)

#### **VII. New Business**

#### **VIII. Reminder**

- **Next Meeting Date – May 3, 2012 at 2:00 p.m. in MH 3318**

**SAN DIEGO STATE UNIVERSITY**  
2011/12 Revenue Estimates  
As of April 2, 2012

		<u>2010/11 Budget</u>	<u>2010/11 Actual</u>	<u>Over/(Under) Budget</u>	<u>% Over/(Under) Budget</u>	<u>2011/12 Budget</u>	<u>Year to Date as of 4/2/2012</u>	<u>Term End Estimate</u>	<u>Over/(Under) Budget</u>	<u>% Over/(Under) Budget</u>
<b><u>Basic Tuition Fee</u></b>										
	Summer	7,602,899	8,775,213	1,172,314	15.42%	9,694,000	9,963,539	9,963,539	269,539	2.78%
	Fall	60,059,894	58,689,413	(1,370,481)	-2.28%	78,216,000	79,020,628	79,020,628	804,628	1.03%
	Spring	<u>66,760,207</u>	<u>62,408,628</u>	<u>(4,351,579)</u>	<u>-6.52%</u>	<u>71,163,000</u>	<u>68,286,924</u>	<u>71,598,647</u> <sup>[3]</sup>	<u>435,647</u>	<u>0.61%</u>
	<b>Sub-Total Basic Tuition</b>	<b>134,423,000</b>	<b>129,873,253</b>	<b>(4,549,747)</b>	<b>-3.38%</b>	<b>159,073,000</b> <sup>[1]</sup>	<b>157,271,090</b>	<b>160,582,814</b>	<b>1,509,814</b>	<b>0.95%</b>
<b><u>Non-Resident Tuition</u></b>										
	Summer	265,653	350,424	84,771	31.91%	299,215 <sup>[2]</sup>	489,488	489,488	190,273	63.59%
	Fall	4,167,344	5,324,909	1,157,565	27.78%	4,546,749 <sup>[2]</sup>	5,869,534	5,869,534	1,322,785	29.09%
	Spring	<u>3,403,401</u>	<u>5,018,419</u>	<u>1,615,018</u>	<u>47.45%</u>	<u>4,285,048</u> <sup>[2]</sup>	<u>4,977,330</u>	<u>5,094,674</u> <sup>[3]</sup>	<u>809,626</u>	<u>18.89%</u>
	<b>Sub-Total NR Tuition</b>	<b>7,836,398</b>	<b>10,693,752</b>	<b>2,857,354</b>	<b>36.46%</b>	<b>9,131,012</b>	<b>11,336,352</b>	<b>11,453,696</b>	<b>2,322,684</b>	<b>25.44%</b>
<b><u>International Tuition</u></b>										
	Summer	346,999	428,817	81,818	23.58%	360,416 <sup>[2]</sup>	386,508	386,508	26,092	7.24%
	Fall	3,704,239	3,444,684	(259,555)	-7.01%	2,895,229 <sup>[2]</sup>	3,681,940	3,681,940	786,711	27.17%
	Spring	<u>2,978,564</u>	<u>3,120,247</u>	<u>141,683</u>	<u>4.76%</u>	<u>2,622,543</u> <sup>[2]</sup>	<u>3,319,270</u>	<u>3,355,857</u> <sup>[3]</sup>	<u>733,314</u>	<u>27.96%</u>
	<b>Sub-Total International Tuition</b>	<b>7,029,802</b>	<b>6,993,748</b>	<b>(36,054)</b>	<b>-0.51%</b>	<b>5,878,188</b>	<b>7,387,719</b>	<b>7,424,305</b>	<b>1,546,117</b>	<b>26.30%</b>
<b>TOTAL TUITION</b>		<b>149,289,200</b>	<b>147,560,753</b>	<b>(1,728,447)</b>	<b>-1.16%</b>	<b>174,082,200</b>	<b>175,995,161</b>	<b>179,460,814</b>	<b>5,378,614</b>	<b>3.09%</b>
<b>Application Fee</b>		<b>2,294,000</b>	<b>2,748,405</b>	<b>454,405</b>	<b>19.81%</b>	<b>2,294,000</b>	<b>2,817,490</b>	<b>2,849,231</b>	<b>555,231</b>	<b>24.20%</b>
<b>TOTAL APPLICATION FEE</b>		<b>2,294,000</b>	<b>2,748,405</b>	<b>454,405</b>	<b>19.81%</b>	<b>2,294,000</b>	<b>2,817,490</b>	<b>2,849,231</b>	<b>555,231</b>	<b>24.20%</b>
<b>TOTAL</b>		<b>151,583,200</b>	<b>150,309,158</b>	<b>(1,274,042)</b>	<b>-0.84%</b>	<b>176,376,200</b>	<b>178,812,651</b>	<b>182,310,045</b>	<b>5,933,845</b>	<b>3.36%</b>

[1] Campus Basic Tuition Fee Calculation:

	B 2011-02	164,061,000
	SDSU Adjustments (a)	<u>(4,988,000)</u>
		<u>159,073,000</u>

(a) SDSU adjusts the CO fee calculation to account for campus discretionary fee waivers, student mix and enrollment projections.

[2] Non-Resident and International Tuition budget is allocated by tuition type and term based on prior year percentage of total tuition revenue. Non-Resident Tuition budget increase by \$143K as approved by PBAC 10/27/2011.

[3] Spring term estimates are based on Net Collections/Receivables from Cashier's Enrollment Report as of 3/29/2012 discounted based on prior year waiver/collections experience.

**Base Budget Reserve**

<b>2011/12 Beginning Base Budget Reserve Balance</b>		<b>524,395</b>
	President's Office/ODE Augmentation (Approved 5/26/2011)	(314,862)
	Increase Non-Resident Tuition Budget	143,000
	Out-of-State Recruitment (Approved 10/27/2011)	(143,000)
<b>2011/12 Base Budget Reserve</b>		<b><u>209,533</u></b>

**One-Time Reserve**

<b>2011/12 Beginning One-time Reserve Balance</b>		<b><u>4,610,156</u></b>
<b>2011/12 Approved Funding Requests</b>		
<b>Academic Affairs</b>		
	Lottery Funds Reduction - Equip & Software (Approved 9/15/2011)	(417,000)
	Out-of-State Recruitment (Approved 9/15/2011)	(118,060)
	Research, Scholarship and Creative Activity (no CSU funding) (Approved 9/15/2011)	(194,168)
	Additional Out-of-State Recruitment (Approved 10/27/2011)	(57,613)
<b>Business &amp; Financial Affairs</b>		
	IVC Earthquake Damage - CAL EMA FEMA reimbursement (Approved 4/28/11)	138,800
	Don Powell Theater ADA Accessibility Enhancements (Approved 9/15/2011)	(444,582)
	IVC Earthquake Damage - Auditorium, Library & Library Addition (Approved 10/27/2011)	(261,000)
	Storm/Nasatir Hall Modular Classroom Buildings (Approved 11/17/2011)	(1,900,000)
<b>Student Affairs</b>		
	International Recruitment (Approved 9/15/2011)	(151,920)
<b>Institutional</b>		
	Staff Professional Development (Approved 9/15/2011)	(250,000)
	CSU On-line (Approved 10/27/2011)	(50,000)
	Veterans Affairs Repayment (Approved 10/27/2011)	(185,000)
Estimated Fee Revenues over Budget		5,933,845
<b>2011/12 One-Time Reserve Balance</b>		<b><u>6,653,458</u></b>

		B 2012-01
<b>2011/12 Support Budget</b>		
State General Fund Allocation	133,941,246	
Basic (SUF) Tuition Fee	159,073,000	
Other Fee Revenue	36,690,122	
Other Revenue and Cost Recovery	16,278,325	
<b>2011/12 Support Budget</b>	<b>345,982,693</b>	
<b>2011/12 Budget Allocations</b>		
Less Divisional & Institutional Allocations (includes benefits, rev-based and cost recovery)	(345,773,160)	
Plus Increase in Non-Resident Tuition PBAC 10/27/2012	143,000	
Less Allocation of Non-Resident Tuition to AA / Benefits PBAC 10/27/2012	(143,000)	
Less PERM Base Reserve	(209,533)	
<b>2011/12 Unallocated Base Reserve</b>	<b>0</b>	<b>0</b>
<b>2012/13 Adjustments:</b>		
<b>2011/12 GF Base Adjustments</b>		
Mandatory Retirement Adjustment	Attach B (3)	(942,950)
		<b>(942,950)</b>
<b>2012/13 GF Base Adjustments</b>		
SDSU share of base reduction (\$100M systemwide)	Attach B (2)	(7,859,700)
SDSU share of operating revenue interest assessment	Attach B (6)	(175,600)
SUG set-aside	Attach C (2)	(5,497,000)
SUG distribution	Attach C (3)	4,863,200
		<b>(8,669,100)</b>
<b>2012/13 Estimated Revenue Adjustments</b>		
2012/13 tuition revenue on Nov 2011 BOT approved rate increase	SDSU	17,348,000
		<b>17,348,000</b>
<b>2012/13 Mandatory Costs</b>		
Mandatory Retirement Adjustment (funded by benefit pool)	Attach B (3)	942,950
SDSU share of operating revenue interest assessment (funded by investment earnings)	Attach B (6)	175,600
SUG allocation	Attach C (3)	(4,863,200)
CO Projected Health and Energy	Attach B (a) (b)	(1,605,000)
		<b>(5,349,650)</b>
<b>2012/13 Multi-year Commitments</b>		
12/13 Faculty Promotions (70% of cost) [a]	SDSU	(225,200)
<b>2012/13 Net Funding Increase/Decrease for Distribution</b>		<b>2,161,100</b>
<b>2012/13 Trigger Cut</b>		
Trigger cut (\$200M systemwide) held in System-wide Provisions	Attach C (10)	(15,546,200)
<b>2012/13 Net Funding Increase/Decrease for Distribution with Trigger Cut</b>		<b>(13,385,100)</b>
<b>2012/13 Support Budget</b>		
State General Fund Allocation	108,782,996	
Basic (SUF) Tuition Fee	176,421,000	
Other Fee Revenue (estimate)	36,690,122	
Other Revenue and Cost Recovery (estimate)	16,278,325	
<b>2012/13 Support Budget</b>	<b>338,172,443</b>	<b>(7,810,250)</b>

[a] Agreed upon formula = funding allocated for 70% of cost; estimated cost, data not available until late May.

**2012/13**

2012/13 Net Funding for Distribution - unadjusted pro-rata

2012/13 Net Funding for Distribution - faculty adjusted

**Base Reduction**

	<b>President/ ODE/KPBS</b>	<b>Academic Affairs</b>	<b>Athletics</b>	<b>Business &amp; Financial Affairs</b>	<b>Student Affairs</b>	<b>University Relations &amp; Development</b>	<b>University Non- Divisional</b>	<b>Total</b>
2012/13 Net Funding for Distribution - unadjusted pro-rata	(13,385,100)	(136,528)	(307,857)	(1,893,992)	(807,122)	(310,534)	(4,919,464)	(3,456,033)
2012/13 Net Funding for Distribution - faculty adjusted	(13,385,100)	(5,009,603)					(4,919,464)	(9,929,067)
<b>Base Reduction</b>	<b>(13,385,100)</b>	<b>(136,528)</b>	<b>(307,857)</b>	<b>(1,893,992)</b>	<b>(807,122)</b>	<b>(310,534)</b>	<b>(4,919,464)</b>	<b>(13,385,100)</b>

	<b>Unadjusted Pro-Rata</b>		<b>Faculty Adjusted Pro-Rata</b>	
	<b>2011/12 Support Budget [a]</b>	<b>% of Total</b>	<b>2011/12 Support Budget [b]</b>	<b>% of Total</b>
President/KPBS	2,535,303	1.02%	2,535,303	1.02%
Academic Affairs	183,970,112	74.18%	92,826,124	37.43%
University Non-Divisional [c]			91,143,988	36.75%
Athletics	5,696,727	2.30%	5,696,727	2.30%
Business & Financial Affairs	35,102,970	14.15%	35,102,970	14.15%
Student Affairs	14,956,607	6.03%	14,956,607	6.03%
UR&D	5,759,333	2.32%	5,759,333	2.32%
<b>Total</b>	<b>248,021,052</b>	<b>100.00%</b>	<b>248,021,052</b>	<b>100.00%</b>

[a] Excludes institutional, revenue-based and cost recovery; includes benefits

[b] AA budget excludes probationary/tenured faculty, librarians, and SSPARs

[c] University Non-Divisional budget includes AA probationary/tenured faculty, librarians, and SSPARs

**PRESIDENT'S BUDGET ADVISORY COMMITTEE**  
**APRIL 5, 2012**  
**MINUTES**

<b>Voting Members Present:</b>	<b>Area Budget Reps Present:</b>	<b>Staff Present:</b>	<b>Guests Present:</b>
Sally Roush	Eric Rivera	Crystal Little	
Andrea Rollins	Linda Lewiston	Nance Lakdawala	
Kathy LaMaster	Sarah Slaughter		
Cathie Atkins	Ethan Singer		
Nancy Marlin			
Mary Ruth Carleton			
Jim Kitchen			
Cody Barbo			

**Voting Members Absent:**  
Bill Snavely

- I. **Call to order** - VP Roush called the meeting to order at 2:05 p.m. VP Roush inquired if there were any amendments to the agenda but there were none.
  
- II. **Information Items – Budget Presentations** – VP Roush will be giving budget presentations to the Senate, and faculty and staff next week (see email notice). A presentation to students is being scheduled. VP Roush will email the proposed presentation slides to PBAC members by tomorrow. Please provide comments to VP Roush by latest Monday morning, April 9<sup>th</sup>.
  
- III. **Reports**  
  
**2011/12 Revenues (Attachment 1)** – Director Little presented the revenues and said they were about the same as at our last meeting.  
  
**2011/12 Reserves (Attachment 2)** – Director Little presented the reserves.
  
- IV. **Watch List**
  - **Master Plan Costs** – No update.
  - **SUF Class Action Suit** – No update.
  - **Aztec Nights** – No update.
  - **Unfunded Compensation** – No update.
  - **Imperial Valley Campus Infrastructure** – No update.
  - **Imperial Valley Campus North Classroom** – No update.
  - **Bioscience Center Custodial/Utilities** – No update.



- V. **Funding Requests** – No pending funding requests.
- VI. **Voting Items – 2012/13 B 2012-01 Budget and Distribution (Attachment 3)** – The proposed budget was discussed. Associate Dean LaMaster said AR&P was in agreement with the budget and distribution recommendations. Provost Marlin moved to pass the proposed budget and distribution as specified in Attachment 3, A.S. President Barbo seconded, and the motion passed unanimously.
- VII. **New Business** – None.
- VIII. **Reminder** – The meeting was adjourned at 2:23 p.m. The next meeting will be held on Thursday, May 17, 2012 at 2:00 p.m. in MH-3318. **The April 19 and May 3 meetings are cancelled.**